Monday April 29 1985

No. 29,611

D 8523 B

South African gold and one-third of

its uranium and bas been involved

in a simmering dispute with the all black membership National Union

of Mineworkers (NUM) since the

start of March according to Mr Peter Gush, the head of the gold and

uranium division of Anglo Ameri-can Corporation which manages the Vaal Reefs mine.

Gush said that in recent weeks management had settled four of

five grievances presented by the NUM. The fifth, which is the de-mand that union men be granted a

10 per cent increase comparable to

that awarded to certain categories of mine official in January, is the subject of an official dispute be-tween the NUM and Anglo Ameri-

Mr Gush added that work disrup-tions have persisted at Vaal Reefs since the start of April despite as-surances by the NUM that work

would return to normal once the grievances were settled. He said

that the men were warned last

week that persistent unofficial work stoppeges would result in dis-missal. Early last week 200 men

were sacked for refusing to work,

and court orders were sought to

Apartheid sanctions, Page 2

Officials of UPI and Foothill

The 78-year-old agency owes

close to \$20m. Apart from Foothill,

For several months discussions

Express, AT&T and RCA.

few days.

World news

Have you got the

nning Street

David Clutterbud

in bendany

MN

Moslems control Sidon area

Mosiem forces, have linked up around the south Lebanese port of Sidon, forcing Christian residents to flee from their last enclaves in

Security sources said the alliance of Druze-led Progressive Socialist Party militiamen and Sunni Mos-lem nationalist and fundamentalist fighters plan to attack the Christian mountain town of Jezzine.
About 2,000 Christians fled to join

as many as 70,000 others who had taken refuge in Jezzine during the past five weeks. Page 2

PLO rejection

Palestine Liberation Organisation has rejected U.S. conditions for joint participation with Jordan in talks aimed at direct negotiations with Israel on a Middle East peace

Boycott threat

Anti-independence party in New Caledonia attacked French govern-ment proposals for the future of the area and threatened to boycott regional elections in August.

Space challenge

Space shuttle Challenger due for launch today will carry seven astro-nauts, two monkeys, 24 white mice and the European-built Space Lab

Beef protest

Canada has been sent a stronglyworded letter by Willy De Clercq, EEC external trade commisioner demanding a swift decision on talks aimed at lifting the country's ban on beef imports from Europe.

Iranian missiles

Iran has completed research on its own medium and long-range missiles and is now working on their

Hospital inquest

Buenos Aires police probi tal hospital fire in which 80 died have detained the clinic's director and the manager. Many of the casualties were patients tied to their

Fees to go

Maltese Roman Catholic church schools are to dismantle their fees system following an agreement with the Vatican and Malta over the weekend. Page 2

Spanish bases

Spain wants to negotiate cutbacks in U.S. military facilities before its referendum on Nato membership according to Sr Fernando Moran, Foreign Minister. Page 2

Greek election

Greek Prime Minister, Andreas Papandreou, started the race for the June general election in Crete, home island of his political rival, Conservative opposition leader, Constantine Mitsotakis. Page 2

Carmaker cutbacks

BL, the British state-owned vehicles group has rejected a govern-ment request to cut £250m (\$362m) from the £1.8hn investment plan for Austin Rover. Page 7

Partial amnesty

The Soviet amnesty to mark the 40th anniversary of the defeat of Nazi Germany will exclude major criminals and political offenders.

Egypt frees four

Egypt has freed two Britons and two Maltese detained since November over an alleged plot to kill former Libyan Premier, Abdul-Hamid Bakoush, an opponent of the Gadaf-

Drive on drugs

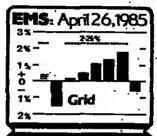
Pakistan is questioning more than 20 people after a series of drug scizures, the latest of which netted opium with a street value of more

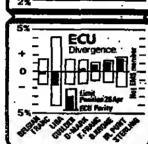
Business summary

Unocal in takeover defence setback

UNOCAL, the U.S. oil group, suf-fered a setback in its attempts to head off an unwelcome takenver bid by Texas oilman T. Boone Pick ens when a U.S. Federal court or-dered the company to delay its annual meeting, scheduled for today, until at least May 13 to allow share holders time to consider Pickens' \$54 a share offer, Page 21

EUROPEAN Monetary System: Weaker members of the EMS rose steadily last week in comparison with their central rates as the dollar improved sharply. However the D-Mark, traditionally a strong member of the system, was hardly changed in comparison with its central rate from the previous week





against the dollar. This unusual phenomenon was due partly to ster-ling's 4 per cent fall in value during the week. The Irish punt was the strongest currency followed by the Danish krone.

The chart shows the two constraints on huropean Monetury System ex-change rates. The upper grid, based on the weakest currency in the sys-tem, defines the cross rates from which no currency (except the lim) may move more than 2% per cent. The lower chart gives each currenrate" against the European Currenropean currencies

TOKYO shares encountered sporadic profit-taking on Saturday al-though the Nikkei Dow market average put on 60.82 to 12.465.92. The more broadly based Stock Exchange index rose 1.93 to 969.86. KUWAIT INVESTMENT Company increased net loss in 1984 by 66 per

cent to KD 32.30m (\$9.75m) due to continuing problems of the postdated cheque debt crisis in 1982. BRITISH GAS is likely to rekindle row over North Sea supply con-tracts following tomorrow's publication of official government data on

energy reserves. Page 8 DAVY McKEE. UK engineering contractor, looks set to win most of the construction contracts for the second stage of Papua New Gui-nea's Ok Tedi gold and copper

mine. Page 3 MULTIMEDIA, U.S. news media group, received a \$1.05bn bid from

entrepreneur Jack Kent Cooke, top-ping an earlier offer by film and television programme makes Icol vision programme maker Lorimar. Page 23 WESTLAND AIRCRAFT, troubled

British helicopter maker, faces a possible bid from Bristow Helicopters chairman Alan Bristow and Lotus director Alan Curtis. Page 24 PEUGEOT, the French car manu-

facturer, is about to launch a FFr 500m (\$52m) Eurobond issue, the second French currency issue since the reopening of the Eurofranc market earlier this month. Page 23 LAURITZEN, the Danish shipping and industrial group, plunged to a DKr 249m (\$22m) loss after its shipping division produced "extremely tisfactory results. Page 23

COMMODORE International, U.S. home computer maker, plunged to a third-quarter net loss of \$20.8m against \$36.3m profit, and said it expected a loss for the full year. Page 29

GERMAN merchant seamen bave accepted 3.5 per cent pay rise effective from May 1.

BA ready to pay \$30m towards Laker settlement

BY DUNCAN CAMPBELL-SMITH IN LONDON

anti-trust suit launched against it and 11 co-defendants by Mr Chris-topher Morris, the liquidator of Laker Airways, in November 1982.

Final agreement appears immi-nent on a package deal worth close to \$65m on which BA, as the chief architect, has laboured round the clock for five months. If clinched, the settlement should leave BA free to pursue its privatisation plans which were effectively shelved on legal advice late last year, pending a resolution of the Laker problem. In the past 10 days, BA and Link-laters & Paines, its London solicitors, appear to have overcome most of the objections raised against the settlement by several of the co-de-

nternational airlines. The U.S. carriers involved in the suit - TWA and Pan American World Airways - have yet to signal their full acceptance of BA's propos-als, which still prompted serions ob-jections at a confidential meeting of all the airlines lawyers in Geneva on April 18. But the structure of the settlement has now won broad

fendants, which include nine other

Mr Morris for his part has indicated his willingness to abandon his. suit - which alleges a conspiracy by

BRITISH AIRWAYS is ready to pay the airlines to force Laker Airways almost \$30m towards an out-of-out of business ahead of its collapse court settlement of the \$1.05m U.S. in February 1982 — when all the anti-trust suit launched against it present creditors of Laker Airways anti-trust suit launched against it present creditors of Laker Airways anti-trust suit launched against it present creditors of Laker Airways almost \$30m towards an out-of-out of business about of the same and the same are suited as a second of the same are suited a have either been repaid or other-wise compensated to their satisfac-

> BA is, therefore, proposing to use the \$55m settlement figure to pur-chase all outstanding Laker debts— through a Jersey subsidiary. Ivan-hoe Investments, created for the purpose - on terms which the UK airline has negotiated directly with the creditors. This would leave Iv-anhoe as the sole creditor and Mr Morris effectively relieved of his responsibilities as liquidator. Contributions to the \$65m are en-

• Just under \$20m from TWA and Pan Am, which the two U.S. airlines are being asked to split on an equal

• The same amount from the seven European airlines among BA's co-defendants. These include British Caledonian, which is known to have shown a more sympathetic at-titude than the rest to BA's desire for an urgent settlement. The others are KLM, Lufthansa, Sabena, SAS, Swissair and UTA of France. These companies have negotiated together as a cines team but their precise individual contributions are

• The same amount again, just under 520m from BA itself - plus approximately \$10m, an incremental cost which was possibly picked up by BA to avert the near-collapse of negotiations last month. The Ex-port-Import Bank of the U.S., Laker's largest single creditor, refused a payment of less than \$10m, which BA eventually agreed to raise near-

er to \$20m; Nothing from McDonnell Doug-las, the U.S. sircraft manufacturer. and its financing subsidiary which completes the list of 12 co-defen-dants; but the company has agreed to waive debts of \$46m plus accrued interest which it was owed as I

Laker creditor itself. In addition to purchasing the Laker debts, the settlement has al-so been tailored to afford private compensation for Sir Freddie Laker himself and for Mr Robert Beckman, his U.S. lawyer, who has also

acted as U.S. counsel to Mr Morris. The airlines' failure to agree a formal offer for the two men at the Geneva meeting means a firm pro-posal has still not been presented. Mr Bill Park, of Linklater & Paines, who has been BA's chief negotiator throughout, nevertheless met Mr

Continued on Page 20 British Aerospace countdown, Page 7

Reagan still committed to UPI likely to file German war graves visit under Chapter 11

BY RUPERT CORNWELL IN BORN AND REGINALD DALE IN WASHINGTON

visit to Bitburg military cemetery, with his original plan to lay a where a number of SS soldiers are

Mr Donald Regan, the White House chief of staff, yesterday said on television that there was no chance that President Ronald Reagan would cancel his visit to the Bitmony had caused him.

the details of the visit were still bem the same day.

As the White House continued to The latest issue of the weekly

DESPITE a weekend of unremitting controversy in the U.S. and at
home, the West German Government was last night showing no inclination to suggest the eleventh
hour change of programme which
would allow President Reagan off
the hook of next Sunlary spanned

at the cenetry. It was not even
that he would go through

"Mr Regan said that the Presi-

Warning has followed warning over the last two days about the: damage the affair was causing to relations between Bonn and Washington, and the harm inflicted on the domestic political standings of burg cemetery, despite the an-both the President and Chancellor guish the uproar over the cere-Kohl. In America, last week's appeal by

Mr Regan added, however, that 257 congressmen to Herr Kohl that Bithurg be dropped has been foling worked out and that Mr Reagan lowed by a resolution submitted by would spend only 10 to 15 minutes 82 members of the Senate, demandat the cemetery on May 5, coming that Mr. Reagan "reconsider" pared with an hour or more at the his stop there during his state visit Bergen-Belsen concentration camp to West Germany, which begins on

cy, is will expected to file for protec-tion under Chapter 11 of the U.S. bankruptcy code within the next few days, despite winning a last miabling it to pay the immediate sala-ries of its 1.850 staff.

"Mr Regan said that the President, "a very sensitive person," was distressed and wounded by the controversy. The episode would leave a permanent scar on his heart, but his leadership of the U.S. and the tern Alliance would not suffer leng-term damage. Mr Reagan's leadership successes would continue to be based on his economic poli-cies and relations with the Soviet Union, he said

A Newsweek poll has shown 55 per cent of Americans oppose the visit, but a survey by West German television found that 72 per cent of West Germans questioned are in fa-

Dachan ghosts, Page 18

BP to repay \$110m in dispute over Alaska pipeline tariffs

BY WILLIAM HALL IN NEW YORK AND DOMINIC LAWSON IN LONDON

customers \$110m for overcharging them since 1977 when the pipeline began to carry oil from the giant Prudhoe Bay oilfield on Alaska's

oil companies which owns the 800- of Alaska. mile Trans-Alaska pipeline which BP. Pipelines, which owns 18.57 carries 1.7m barrels n day of oil, or roughly a fifth of total U.S. production. With its majority-owned U.S. subsidiary, Standard Oil Company of Ohio, it has the biggest stake in the pipeline. When Taps was built in the 1970s, it was the largest private construction project in the

Since it opened, there has been a for shipments through mid-1965, BP ong running dispute with the state is cutting its tariff by 88 cents to long running dispute with the state is cutting its of Alaska and others who have \$5.31 a barrel. charged that the oil companies were charging too much for use of backing the settlement, but it still

BP has reached a tentative settle—complex but hinge on the rates of ment in a seven-year dispute over—return the oil companies should be—sion (FERC), and the latter may detent the tariffs it charges to carry oil in entitled to for financing what was the \$8 bu Trans-Alaska pipeline system (Taps). It has agreed to cut its—project in some of the world's most tariffs by 14 per cent and reimburse—hostile terrain.

Alaska has argued that instead of charging between \$5.30 and \$5.20 a barrel to carry oil, Taps's owners should charge between \$3.50 and \$4 North Slope. per barrel. The lower the tariff, the BP is one of eight international higher the revenue take of the state

per cent of Taps, announced a set-tlement with the state of Alaska on Friday evening in New York. The agreement follows the pattern of an earlier settlement in February between the state and Arco Pip Company, which has a 21.35 per cent stake in Taps. Apart from agreeing to refund shippers \$110m

The U.S. Justice Department is the pipeline. The arguments are has to be approved by the U.S. Fed-

BP Pipelines, said that for BP Taps represents a massive investment is We have had long, hard and ex-tremely complicated negotiations with the state of Alaska. I feel we have an agreement with the state of Alaska we can live with and which is the result of a substantial degree of compromise.

Analysts believe that BP will be relatively content at the scale of the preliminary settlement since it is thought that the company had for some time set aside a considerable sum for the eventual outcome of the . BP owns 55 per cent of Standard

Oil Company of Ohio (Sohio), which in turn owns a third of Taps and is the biggest producer of oil from the

Iraqi pipeline, Page 3

International Companies 21-23 World Trade 3 Britain 7, 8

Letters..... 10, 19 France: Maginot line dogma British Virgin Isles: Lombard: Thatcherism and Scottish financial services:

Dachau: ghosts that still Lex: junk food from Wall Editorial comment: Austin Technology: Apollo bucks Rover; Nicaragua 18 trend in networking 29

Gold mines to stand by mass sackings

BY JIM JONES IN JOHANNESBURG

PEACE talks between management and South Africa's black mining union yesterday failed to prevent the sacking of about 16,500 workers at two of the country's largest gold

The men were dismissed by the Vaal Reefs mine, which is managed by Anglo-American Corporation, and the Hartebeestfontein mine, managed by Anglovael Ltd, at the weekend. They are now being paid off and will be sent back to their homes in Lesotho, Transkei and Ciskei.

The weekend dismissals follow several weeks of unofficial stoppages and go-slows at the two mines, which are in the Klerdsdorp area of the south-western Transvsal. The sackings also appear to form part of a generally tougher ap-proach by South African employers toward unofficial stoppages at a time of considerable unrest and black unemployment throughout South Africa

On Friday, Hartebeestfont which produces about 4.5 per cent of the country's gold, sacked 2,200 men who were involved in an unofficial stoppage in protest against an earlier dismissal of four black union representatives. This was followed on Friday and Saturday by the sacking of about 14,200 men which is almost the entire underground black workforce of the south division of Vaal Reefs, which is South Africa's largest gold and

BY WILLIAM HALL IN NEW YORK

UNITED Press International, the

second higgest U.S. news wire agen-

Mr Luis Nogales, UPT's chairman

reached an agreement in principle over the weekend with the compa-ny's main lender, the Los Angeles-

hased Foothill group, to provide fi-nancing to continue the group's re-capitalisation plans. Mr Nogales said he was confident that the new

agreement would restore financia early this week and staff would then be told how to redeposit their

pay cheques.

Mitterrand defends record on state ownership

Dachau ghosts that

Germans, Page 18

still haunt the

By Paul Betts in Paris

PRESIDENT Francois Mitterrand defended last night the French Socialist Government's record of nationalisation and said that Renault, the financially troubled state owned car group and long a symbol of the success of state ownership in France, would on no account be de-

M Mitterrand was appearing on a long and novel presidential televi-sion show answering questions in n casual manner an n broad range of social, economic and political prob-

In recent weeks, there has been a growing debate in France about possible Socialist intentions of a gradual policy of denationalisation However, M Mitterrand made it clear last night that he had no re-grets about his nationalisation poli-

He claimed that the six major industrial groups nationalised by the socialists after 1981 had been raved" by nationalisation. As for Renault, which has just reported re-cord losses of FFr 12.55bn (\$1.31bn) for 1984 and was nationalised after the war by General de Gaulle, President Mitterrand said he was confident the car group would recover and would not be denationalised. The French president also de-

evict them from the mine property.

This was followed by a general stoppage in protest at the dismisfended his government's latest plans for New Caledonia to resolve sals on Friday night and Saturday the conflict between separatists and rning by black employees at Valoyalists in the French Pacific co-Continued on Page 20

M Mitterrand made it clear that he had no intention of remaining "inert" after the 1986 general elections should the opposition gain a majority in the National Assembly. "You don't elect a president to do nothing, he said, adding that the National Assembly did not have the constitutional powers to force a president out. However, he acknowledged that he favoured a shortening of the presidential man-date in France from seven years to

could not be contacted yesterday to five years.

M Mitterrand's 70-minute televinancing plans. Most observers believe that the agreement will not be a time when the French president's five years.

M Mitterrand's 70-minute televisufficient to enable the financially popularity continues to be extreme-struggling news agency to avoid filing for bankruptcy within the next part compensated by the rising popularity of M Laurent Fabius, the young Socialist Prime Minister.

The president is clearly hoping that his novel television perforits biggest creditors are American mance - the programme was called "Ca nous interesse, M le President" - will help him recover some popularity at a moment when socialist have been under way to get the main creditors to take equity in re-burn for writing down their debts, fire from both the right wing oppobut this has not proved workable as sition and the Communist party. Maginot dogma under attack, Page 19

Men and Matters, Page 18



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Telex: 444449



MOSLEM FORCES linked up around the south Lebanese port of Sidon resterday forcing Christian residents to fiee from their last enclaves in the area. Reuter reports.

Security sources said the alliance of Druze-led Progressive Socialist Party (PSP) militiamen and Sunni Moslem nationalist and fundamentalist fighters which now controlled the area also planned to attack the Christian mountain the Christian mountain town . nf Jezzine, east of Sidon today.

About 2,000 Christians fled to join as many as 70,000 others who had taken refuge in Jezzine from the Christian Mostem fighting during the past five weeks in Sidon and its eastern

The Moslem forces launched their latest offensive on two fronts before dawn yesterday, leaving 10 people dead and 28 wounded, according to security sources. About 300 PSP militiamen attacked from the north with 20 tracks the according to the contract of with 20 tanks through the Iklim al-Kharroub hills, and one fighter described it as "an easy fight."

The PSP ended their sweep through Ddim al-Kharrouh sfter seven hours, and linked up with their Sunni allies on the Awali bridge north of Sidon. The second front of yesterday's Moslem offensive continued an advance by Sunni nationalists and Islamic fundamentalists through Christian suhurbs east of Sidon that hegan on Wednes-day after some 400 Christian militiamen evacuated the area.

David Lennon in Tel Aviv adds: Israel will not come to the aid of the beleaguered Christians who are being driven out of villages in the Sidon region, officials said here yester-

of Christians who have fled to days.

The Palestine Liberation Organisation (PLO) has rejected U.S. conditions for joint participation with Jordan in a dialogue aimed at direct negotiations with Israel on a comprehensive Middle East name carticipant writers. East peace settlement. writes Richard Johns from Amman. Palestinian leaders said last night that Mr Yassir Arafat, PLO chairman, and

his executive committee were not prepared to allow the movement to be represented by members of the Palestine National Council (the parliament in-exile).

This is understood to have

been the alternative proposed to formal PLO representation by Mr Richard Mnrpby, U.S. Assistant Secretary of State. during a recent toor of the

region's capitals.
Our Cairo correspondent adds: Mr Mnrphy yesterday beld further talks with Egyptian leaders, after which Egyptian President Hosni Mubarak said that no quick results should be expected from the U.S. mission. The issues involved were "compli-cated," Mr Mnbarak said. Washington refuses to deal directly with the PLO until it recognises the right of Israel to exist within secure

Jezzine, more than 2,000 drova down to Christian villages beside the Israeli border. In Marjayoun, just north of the border, an emergency ald com-mittee has been set up and all the schools in the area have been made available to house the refugees.

The army spokesman in Tel Aviv categorically denied Israel was making clear with Lehanese reports that the army its gradual withdrawal from had begun withdrawing its Lebanon that it is determined forces from the southern port not to be dragged on into the country's factional warfare,

In addition to the thousands out of that area within a few

Peres outlines economic policy aims to Shultz

BY DAVID LENNON IN TEL AVIV

1SRAEL's prospects of getting into details about measures \$1.5bn (£1.25bn) in additional which will be taken to achieve \$1.5bn (£1.25bn) in additional which will be economic aid over the next two these targets. economic policy goals of the Government which Mr Shimon Peres, Prime Minister, sent to Mr George Shuitz, the U.S. Secretary of State, according to Israell officials.

The U.S. has been according to Among active the Control of State according to Israell officials.

The U.S. has been according to Israell officials.

hat Israel implements stringent economic reforms as a condition for additional ald hut Istael helieves that some of these measures, such as a large devaluation and a sharp erosion of the index linkage syslem, cannot be introduced yet. Israel has reeceived \$2.6bn in economic and military aid this year. However, because of the halance of payments deficit and the decline in foreign currency reserves it has asked for another \$1.5bn to help meet ita

debt obligations and begin a cent. return to economic growth after years of stagnation. Mr Shultz, who takes a keen interest in the Israeli economy, recently sent Professors Herh Stein and Stanley Fischer to Israel to study the economy. They produced a 10-point programme for economic deform. Responding to this programme, Mr Peres outlined the

Among other points, the U.S. tas been insisting at Israel implements stringent government commitment to setting a target to reduce inflation, a realistic exchange rate and a reduction in government con-trol and subsidisation of credit.

Some of the proposed measures are unacceptable to the Government in Jerusalem because of the negative impact on inflation and the likelihood that they would generate a massive increase in unemploy-ment which is currently running at a rate of less than 7 per

However, the Treasury has made it clear that it is willing to set hench marks for economic policy, including quarterly tar-gets for spending and revenues, as recommended by the two

Israel is hoping that general commitments contained in the Premier's letter will give the Administration sufficient grounds for asking Congress to general goals being set for the grounds for asking Congress Israeli economy, without going allocate the additional aid.

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SWITZERLAND

LAKE GENEVA - MOUNTAIN RESORTS

Moslems control Apartheid sanctions make steady progress up Capitol Hill

AFTER MONTHS of Congressional hearings and public demonstrations in the U.S. against apartield, two House against apartheld, two House foreign affairs sub-committees will begin this week to select from among 24 hills on South Africa those which might hest be considered by the House of Representatives. Somo economic sanctions are expected to pass in both Houses in the next few months, despite Administration opposition.

tion opposition.
One of the best candidates for approval, according in a committee aide, is the Anti-

apartheid Act of 1985, intro-duced in both Houses by a bi-partisan group of about 100 liberals and moderates. The bill would ban new bank loans to and investments in South Africa, computer sales and further U.S. imports of South African gold kruger-

Also nuder consideration is a less stringent measure intro-duced by House conservative Republicans, which would deny federal contracts or economic assistance to bush economic assistance to busi-nesses which refuse to ahide by the "Sullivan principles"

regarding new investments. These are voluntary guide-lines to promote work-place integration and nther fair employment practices by U.S. companies in South Africa. These provisions, however, would not go into effect until Jannary 1987 and could be waived if the President found that the South African Gov.

waived it the Frestein toutor that the South African Gov-ernment had taken significant steps towards eliminating apartheid.

The legislation also would

direct the U.S. representative on the International Monetary Fund to oppose IMF leans to

any country which had an official segregation policy Similar legislation is backed Similar legislation is backed in the Senate by Senator Robert Dole, the majority leader, and Senator Richard G. Lugar, chairman of the foreign relations committee. The hill has apparently been "discussed" with the administration, which is holding feet to its policy of "con-

istration, which is holding fast to its policy of "constructive engagement"

The Republican Bill gives the President until March 1987 to determine whether the South African Government has made "significant

progress" towards abolishing some of the more controver-sial aspects of apartheid. If the determination were nega-tive, the President would then have to recommend sanc-

tions to Congress.

Among the opponents of sanctions are American companies which want in maintain business ties with South tain business ties with South
Africa and kruggerand "gold
bugs," dealers and cellectors
who last year flooded Capitol
Hill with letters and telegrams against a ban on the
coins then under consideration. The South African Government is expected to pay more than \$1m (£825.000) this year to well-connected lobbyists in an effort to block

lohbyists in an effort to block legislation.

The Reagan Administration could possibly ignore growing public sentiment for action and vein any sanctions. Mr George Shultz, Secretary of State, has repeatedly condemned both apartheid and legislation which "would have a counter-productive effect of reducing American influence on South African policy and would not help South Africa's blacks."

Papandreou pledges aid for business and farmers

By Andriana lerodia in Heraklelon

GREEK SOCIALIST Prime Ministar Andreas Papandreou kicked off the race for the June 2 General Election on Saturday in Crete, the home island of his political arch rival. island of his political ared rival, Conservative opposition leader Constantine Mitsotakis, with pledges to improve the lot of farmers and small businessmen and in continue to steer a neutral foreign policy course. Dr Papandreou took full advantage of the Crete setting to attack Mr Mitsotakis as "the chief exponent of dependent, servillty and plutocracy," to hill the election of Greece's President Mr Christos Sartzetakis, another Cretan, last March, as one of the "top political choices" made by the Socialist Government, and to suggest that the aocialists are the political heirs of the Grand Old Man of Greek liberal politics, the late Cretan politician Eleftenios Venizelos,

who was Prime Minister several times between 1910 and 1933, Mr Sartzetakis's election wa lahelled unconstitutional by the Conservative opposition and led to the calling of early general elections last week several months before the end of the Socialists' four year term in

The Prime Minister spoke before a massive crowd packing Herakleion's central square. There was no official estimate of numbers but the majority of the district's approximately 200,000 voters were assumed to be there along with supporter who had arrived by boat and plane from Athens, The Prime Minister billed the next election as an apocalyptic

struggle "between tomorrow, and yesterday" in which he called voters to deal a death blow to the Right's chances of ever ruiling Greece again. Virtually 50 years of uninter-rupted right-wing rule ended in Greece when the Socialists won

the elections in 1981.

Dr Papandreou painted bis Government's programme for tha next four years in very hroad strokes. What little detail there was devoted to measures to hoost the financing of small-and medium-size husinessmen. They form the hulk of the electorata in the urban centres Mr Mitsotakis concentrated on the farming vote in a speech, delivered in Larissa in central Greece, also on Saturday and also before s large crowd. He unveiled his party's programme for boosting farm incomea and expanding welfare services in the agricultural areas.

Spain seeks early talks on U.S. base cuts

SPAIN WANTS to negotiate cutbacks in U.S. base facilities before holding its planned referendum on North Atlantic Treaty Organisation (Nato) membership, Sr Fernando Moran Lopez, Foreign Minister, said at the weekend,

The referendum is scheduled to take place early next year unless it clashes with an earlier than expected general election. In a tough statement, Sr Government would denounce the U.S.-Spanish defence and co-operation agreement if Washington refused to negotiate force reductions, or if no accord could be reached. However, be made clear that

negoriations on the cutbacks sought by Spain would wait until after President Reagan's visit to Madrid early next month. U.S. Administration officials have said that, while they are prepared to study any Spanish proposals, they do not regard the issue as negotiable.

The U.S. has approximately 11,500 military personnel I1,500 military personnel stationed in Spain, its principal facilities being three air bases and the Rota Naval base near the mouth of the Medterranean.

The bases will be a main target of anti-U.S. and anti-Nato

ment that the Soviet Union had made a new arms reduction proposal at the Geneva arms talks, Reuter reports from Washington.

The Soviet news agency Tass on Saturday quoted Mr Gorbachev as saying in Warsaw that the Soviet Union had suggested both sides reduce strategie offensive arms by 25 demonstrations heing planned

The U.S. Government yes-terday denied Soviet leader Mikhail Gorbachev's state-

ment that the Soviet Union

aim of a "progressive reduc-tion" in the U.S. presence last October at the same time as he declared his position in favour of maintaining Spaln'a status

Government two years ago, nn European affairs which re-

per cent.
The U.S. State Department. however, said the proposal appeared to be one made in the 1983 arms control talks which were broken off by the Soviet Union.

"Contrary to the impression created by press accounts of Mr Gorbachev's statements, the Soviet Union has made no proposal for reductions in strategic forces in the new Geneva negntiations," It said.

by left wing groups before Mr
Reagan's arrival next Monday.

Sr Felipe Gonzalez, the
Prime Minister, announced the

for a renewal in 1987, covers a The agreement, which comes np for a renewal in 1987, covers a wide area of defence and arms co-operation and would need changing if Spain were to pull out of Nato. Sr Moran said Mr Reagan's

visit would not influence the The cuthacks, which he said should be "in accordance with national interests." were seen as a hid to placate socialist supporters following the party's change of stance over the other party in the said it would not be in Ireland's interests to insist that any emerging European Union could not deal with security matters, Under an additional protocol writes Brendan Keenan in Cork. signed by the incoming Socialist He was speaking at a service.

vealed growing confusion over bow Ireland's traditional military neutrality could fit in with moves towards European integration.

In a speech delivered to the same meeting, the Irish Environment Minister, Mr Liam Kavanagh, who is a member or the Labour Party, the junior partner in the ruling coalition repeated his party's view that Irish neutrality is not negotiahle. But Mr Peter Barry, the

Foreign Minister, a member of the majority Fine Gael Party was much less definite, saying that if a gennine political union emerged in Europe, it seemed logical that the Irish would wish to defend it. He stressed that such a development was many years away.

 Members of the Western European Union (WEU) should form an integrated European initiative to investigate the advanced technology available to participate in the U.S. Star wars programme, the U.S. Star Wars programme, the Dutch Foreign Minister, Mr Hans van den Broek, said at last week's meeting of the parliamentary defence committee in the Hagne, writes Peter Spinks in

Volcker 'wary' of multilateral debt talks

> By David Gardner In Mexico City MR PAUL VOLCKER, chairman of the U.S. Federal Reserve, appears to have revived the flagappears to nave revived the nag-ging public debate over a last-ing solution to Latin America's debt crisis by coming out against global negotiations between the region's debtors and the industrialised countries. Mr Yolcker, who is said to be on a private visit to Mexico, said be did "not understand what concrete benefit a political dialogue (between debtor and creditor nations) will have." After meeting with Mexico's President Miguel de la Madrid and economic ministers, the Fed chairman said: "We already have a process that seems to work." He was referring to tha

with their bank creditors. Mr Volcker said he was "wary" of any multilateral initiative and that "a political dialogue could be disturbing for the everyday banking system."

multi-year rescheduling nego-tiated by individual countries such as Mexico and Venezuela

His remarks coincided with a statement from the Cartagena group of 11 Latin American nations, issued ahead of the Bonn summit of industrialised countries next month, and calling for precisely such a dia-

The Cartagena statement called for a political dialogue to explore "permanent and durable solutions" which "go beyond the simple lightening of the debt service burden through renegotiation.". The statement, drafted by

Sr Enrique Igieslas, the former Sr Emique Iglesias, the former head of the United Nations Economic Commission on Latin America and now Foreign Minister in Uruguay's new democratic Government, warned that the political and social pressures unleashed by the crisis could undermine regional democracy. It stressed the need democracy. It stressed the need monetary resolva it. arrangements

The statement, approved by the presidents of all the 11 Cartagena countries, also underlined the fact that, despite the "co-responsibility" of dehtors and creditors in the gestation of the crisis, "adjustments in it have been borne explicitly by the debtor countries."

The Cartagena group is comprised of Argentina, Bollvia, Brazil, Chile, Colombia, Ecuador, Mexico, Peru, Urugusy, Venezuela and the Dominican Republic. At a meeting in Argentina last meeting in Argentina last September, the group agreed to press for a summit with the industrialised nations in early 1985. At a later meeting in Santo Domingo in February they agreed to postpone this call to await the outcome of reports being prepared for the IMF interim committee and the World Bank Development Committee.

Chilean socialists detained Gorbachev holds talks with Jaruzelski

By Christopher Bobinski

MR MIKHAIL GORBACHEV, the new Soviet Teader, left Warsaw at the weekend after two hours of hilateral talks with General Wojciech Jaruzelski which were seen by observers here as a sign of support for the Polish leadership. Mr Gorbachev made a point of staying on in Warsaw after the five other East bloc leaders left on Friday after extending their military treaty which expires next month for

appeared Jaruzelski relaxed and in good spirits at the detainees were subsequently the congress of the Polish Cominterrogated by men in civilian munist youth movement soon after seeing off the Soviet team wbich included Mr Andrei Gromyko, the Soviet Foreign Minister, This belied official unease at the prospect of Solidarity demonstrators on the streets onca more on May Day.

after 'political' gathering

CHILEAN authorities continued Interior Ministry, pending to hold in detention more than charges of violating Chile's state 200 people accused of attending security laws. According to the

arrived at the site just as the gathering had been a "peaceful meeting, described as an and private one, where the participants had not done any taken away in police buses to arrived at the site just as the taken away in police buses to two separate detention centres. two separate detention centres. The lawyers claim that some of interrogated hy men in civilian dress wearing ski masks to prevent their identification, a procedure illegal under Chliean

A government communique said the purpose of the Friday "plan actions designed to disrupt public order" on May 1,
Labour Day. The communique
also said that pamphlets and
other subversive literature bad in
struggle for the recognition of
trade union rights.

200 people accused of attending an unauthorised political meeting. The detainees were picked by police on Friday evening following a mass gathering in a Santiago union hall to celebrate the founding of Chile's Socialist Party.

Lawyers from the Chilean human rights commission said several hundred policemen arrived at the site just as the security laws. According to the security laws, detainees may be the five days without formal charges; they could face prison sentences or internal exile in remote parts of the country.

The Chilean human rights commission issued a statement demanding the detainees immediate release and said the arrived at the site just as the

demned what they describe as the latest repressive act of President Augusto Pinochet's Government, which "trampled underfoot the most basic rights of assembly and expression."

They issued a statement calling on democratic groups in Chile to unite in demanding the immediate release of the arbitrary arrests. President Pinochet banned

political meetings when he imposed a state of siege in November to combat subversion and crack down on political

Brazil metal workers resume strike

By Ann Charers in Sao Paulo

STRIKES by the well-organised metal workers' union in the Sao Paulo region which resumed on Thursday after a break for the funeral of the late President-elect Tancredo Neves, are likely The Chilean human rights to be the first major test for Brazil's new Government. If, as expected, the Brazilian labour court decides on Friday that the strikes are illegal, the

Covernment has legal justifica-tion for using police to bring the strike to a close or to internegotiate a political solution.

The National Automobile Manufacturers Association estimates that the I1-day strike has cost the industry Crz 800ba (£1315m) in lost production.

Work stoppages in the auto party industry also halted pro-duction at Ford and threatened to affect Flat assembly lines in Minas Gerais, a central Brazilian state, if settlements are not reached by the end of next week Workers at Volkswagen are operating a work-to-rule and the General Motors plant is paralysed, with workers occupy ing the plant.

Vatican accord ends Malta's schools row

BY GODFREY GRIMA IN VALETTA

tion by church colleges to a cappy end will affect 18 schools attended by some 7,000 students. The introduction of time scales to govern the graduat introduction of the new system appears to bave played a key between delegations beaded by mon to both church and state the senior Maltese Deputy secondary schools.

Prime Minlater Dr Joseph The Vatican agreement is Cassar and Monsignor Achille likely to consolidate further Silvestrini, head of the Vatican Dr Mifsud Bonnici's position as council for public affairs. Although details of the agree-

The accord, which promises to he set up to study issues atill hring Malta's lengthy and often dividing church and state in Malta, Premier Mifsud Bonnici insisted on a concordat with the Vatican to eliminate what miler Sr Bettino Craxi and Dr bave been termed as "chaotic Missud Bonnici.

and anachronistic" relations The arrival of the Italian between the Government and delegation less than a week the Church. Dr Mifsud Bonnici also wants student enrolment role in the successful conclu-sion of talks at the Vatican erned by an examination common to both church and state
secondary schools.

The Vatican agreement is
likely to consolidate further
Dr Mifsud Bonnicl's position as
Prime Minister and leader of
the Labour Party.

Malta to the disputes over economic assistance and Maltese
deniands for a more balanced
trade exchange.

If the talks now under way
Malta is expected to lift restrictions on Italian imports and on

The agreement with the travel to Italy. Italian aid which Malta is Vatican was reached as Italy offers, and possible joint indussecond financial gand Malta moved closer towards concluding a new treaty coverbe the hasis of the renewed loans and grants. ment have not yet been reThe agreement with the
leased, they are expected to Vatican was reached as Italy

Dr Sciberras Trigona said that the talks will huild on the discussions in Rome beld on April 19 between Italian Predelegation less than a week after the Craxi meeting suggests Italy is inclined to push

for an early settlement with Malta to the disputes over eco-

tions on Italian imports and on

ROMAN CATHOLIC church by the ruling Labour Party in gmilitary, political, economic tles being discussed. Italy is and trade links. An Italian also expected to maintain its and trade links. An Italian also expected to maintain its negotiating team has hegun talks in Malta with the island's listend to help with public forces works and armed forces projects.

The Rome accord also provides for a joint commission to wides for a joint commission to the projects.

The republikation of Malta is also expected to maintain its negotiating team talks in Malta with the island's projects.

The republikation of Malta are to start headed by the island's new and trade links. An Italian also expected to maintain its negotiating team talks in Malta with the island's projects.

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The republikation of Malta are to start headed by the island's new negotiating team talks in Malta with the island's projects. The rehabilitation of Malta's

relations with its leading political and trading partners in Western Europe has proved a daunting task for the new Maltese Prime Minister. Relations when the manufacture of the manufac tions were at a low when Mr Dom Mintoff stepped down as Prime Minister in December. Comhining a more pleasant negotiating manner with a prag-matic outlook, Dr Mifsud Bonnici has, however, begun to improve the tone of relations with Britain, Italy and the

European Community.

Italy provides Malta with economic aid, markets for tary assistance and is a valu-able sponsor at the EEC, with which Malta is negotieting a second financial protocol worth milions of Maitese pounds in

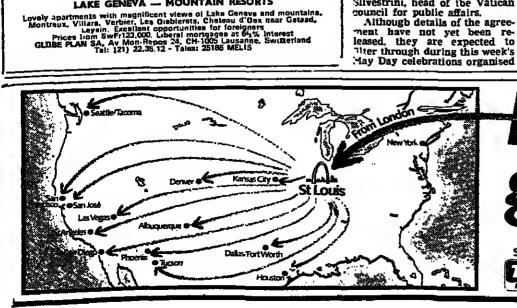
The same can be said of Britain, still the island's higgest tourist contributor. a significant buyer of Maltese products and a prospective provider of industrial invest-

The widespread feeling among those who have deak with Dr Mifsud Bonnici is that ha seems more reasonable man to be a more reasonance man to be business with. Last week Britain dispatched a team of Royal Navy divers to help defuse shiploads of unexploded wartime ordnance sunk deep inside Valletta's Brand Harbour.

Last year Mr Mintoff invited the Soviet Union to clear Grand Harbour from wartime wrecks and unexploded bombs. In the event, the Soviet Union, after weeks, turned down the assignment. Mr Mifsud Bonnici believes Britain may play an increased role in making Grand Harbour safe if relations continue to strengthen. Nigerian town curfew

A dusk to dawn curfew has been imposed on the northern Nigerian town of Gombe, where more than 100 people have died in religious riots, Reuter reports from Nigeria. Anyone breaking it will be shot, an official statemant said westerday. ment said yesterday.

The Bauch! state government said most fundamentalists were fleeing the town. It added: "Anyone found outside his house between 6 pm and 6 am will be regarded as a fanatic and will be chest on sight." be shot on sight." FINANCIAL TIMES, USPS No 180840, published daily except dundays and tolidays. U.S. subscription rates \$420.00 per anuon Second class portage paid at New York NY and at additional mediang offices. POST-MASTER: send address changes to: FINANCIAL TIMES, 14 East 60th druest, Naw York, NY 10022.



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Leading the way to the USA





Davy McKee set to win share in \$500m Ok Tedi contracts

BY GEORGE MILLING-STANLEY

which may total as much as \$500m (£416m) following the recent official visit to Britain by Mr Michael Somare, the country's Prime Minister.

ill

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second stage of the A\$1.6bn (£788m) Ok Tedi gold and copper mine in the remote Star Mountains of Papau New Guinea, close to the Indonesian bandar

Mr Somare explained that the contracts bad been put out to competitive tender, and this procedure would have to be allowed to take its course over the next few months, but he said he understood that the bid from Davy McKee was the best received so far.

In any event the component

In any event, the company, part of the Davy Corporation, must rank among the front-runners as it has been involved

Becklel, the U.S. company which had left to the project. There were signs of tension between Becklel and the Ok Tedi partners over the first stage, but Mr Somare confined his comments to a curt: "Becklel has pulled out — end inf story."

which had left to the project the part of Mr Somare, the authorities announced the terms of a compromise agreement which would allow the mine to reopen. "Everything is now in full swing," Mr Somare said. He added that he felt the strong line bis Government had tent to the project.

He part of Mr Somare, the authorities announced the terms of a compromise agreement which would allow the mine to reopen. "Everything is now in full swing," Mr Somare said. He added that he felt the strong line bis Government had tent to the project.

ONE OF the UK's leading engineering contractors, Davy McKee, looks set to receive the lion's share of construction contracts in Papau New Guinea which may total as much as \$500m (£416m) fololwing the recent official visit to Britain by Mr Michael Somare, the pulling out of the project once they had completed the first stage of development which involved the extraction of most

of the gold.

The partners are Australia's Broken Hill Proprietary and Amoco Minerals of the U.S. with

Amoco Minerals of the U.S. with 30 per cent each, and a group of West German interests holding the remaining 20 per cent. The decision to close the mine less than a year after it had come into production in May 1984 was made because, as Mr Somare put it, "we have seen what has happened in other countries where multinational companies have tended to dictate to government. I could not allow that to happen in my country." country."
After six weeks of tough

with the planning for the second stage of the mine's development since September 1983, when it was awarded a contract to prepare a cost and definition study.

Tablel the ITS company

story."

Will know that they cannot take
Just three months ago, Ok us for a ride," he said.

SHIPPING REPORT

Improvement in dry cargo rates spreads from Atlantic

BY ANDREW FISHER, SHIPPING CORRESPONDENT

DRY CARGO markets perked up last week, with the recent lift seen on Atlantic freight rates finally starting to spill over into other areas. The tanker market was fairly lifeless, how-

Denholm Coates, UK ship-broker, said handy-size bulk carriers were now benefiting from improved rates. Two ships of 29,000 and 34,000 deadweight tons obtained daily charter rates of \$6,000 (£5,000) for trips from the UK and continental Europe to the Far East, far better than the \$5,000 recently prevailing. Ore and coal demand in the

Atlantic improved, and the ans bave been fixing ships for their rising grain imports, thus keeping rates firmer. But the rate for the only large grain fixture from the U.S. Guif to the Continent was back down to \$11 a ton after nearly \$12 the

larger and handy-size ships, Denholm said. Nnr was there any sign of improvement.
Assessing the chances of sus-

In tanker markets, there were few opportunities for big ships. One ship was reported to have been fixed to replace the Kypros, hit by a missile the previous week on her way to load at Iran's Kharg Island terminal. In smaller sizes, Galbraith's said a 103,000 ton cargo was fixed to the US Atlantic was fixed to the U.S. Atlantic coast at Worldscale 33 and one of 65,000 tons to South Korea at Worldscale 65.

In scrapping, shipbroker Galdrawn from Breakers from the market other areas would probably try to cut prices for ships sold for demo-Chinese action could be conges week before.

The Far East market for dry cargoes remained depressed for exchange shortage could be

another.
With the arrival of monsoons around the Indian sub-continent, breakers' activity will be intertained dry cargo rate upturns, Drewry Shipping Consultants rowing the market for a while.

NCL scales down plan for world's largest cruiser

BY OUR SHIPPING CORRESPONDENT

a leading cruise company, plans. August. NCL did not say where i to build the world's biggest cruise ship costing up to \$200m (£153m) but its capacity will be 2,500 people, half that of an earlier project which the company has shelved.

NCL, owned by Klosters Rederi of Oslo, nwns the Norway, which is the largest current cruise vessel. It had been studying a project, named Phoenix, to build a 5,000 passenger ship at a cost of some \$450m (£346m).

Phoenix is still being studied for possible introduction into the NCL fleet at the end of the 1980s. As well as the Norway, which carries 2,000 people and formerly known as the France, NCL has seven ships, including Deutsche three run by Royal Viking Germany.

NORWEGIAN Caribbean Lines, Lines, which it bought last

would build the ship. Mr Ronald Zeller, president of NCL, said prospective yards would have final details in two months. Yards in Finland, West Ger-many, Sweden, and possibly the Far East, are likely to be in the running.

Royal Caribbean Cruise Lines. a rival operator, said two months ago it planned to spend months ago it planned to spend more than \$300m on two new ships. Nearly 2m people go cruising in he U.S. each year, mostly in the Caribbean.

Mr Zeller said the new ship that NCL was to order should be delivered more quickly than would have been possible with Phoenix, for which the main contender was Howaldtswerke-Deutsche Werft (HDW) of West

North Yemen refinery plan

FOUR SOUTH KOREAN partners in an oil exploration in
North Yemen have agreed with
Hunt Oil of the U.S. to build
refinery in North Yemen,
AP-DJ reports from Scoul.

AP-DJ reports from Scoul.

Company said Yukong, Korea
Oil Development, Sam Whan and Hyundai have agreed with their U.S. partners to build a Development said.

The Korea Oil Development investment is not fixed, but

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Deere accepts £1.2m fine by EEC

JOHN DEERE, the farm machinery manufacturer based at Moline, Illinois, has decided not to appeal against a £1.2m fine imposed by the EEC Commission for alleged restrictions placed on its European dealers, our Trade Staff writes,

It says the time and expense would not be justified. The charge against Deere is that it has placed restrictions on trade across national borders. The company says it believes the Commission's ruling is not supported by the facts.

Deere says the Commission has accepted that the price differences from country to country in the EEC are essentially the result of cur-rency fluctuations, govern-ment actions and other factors beyond hie company's control.

Algerian order

Flatallis, the earthmoving equipment subsidiary of the Italian Fiat groop, has won a L32bn (£12m) contract to supply 221 vehicles to Algeria, writes Ian Rodger. The order, from the Entreprise Nationale Materiels Travaux Publics, consists of buildezers, crawler loaders and fork-lift trucks.

Baghdad receives bids for Turkish pipeline

BY TONY WALKER RECENTLY IN BAGHDAD

Yamurtalik, at a cost of about \$600m (£470m).

bave tendered for the 225-kilometre Iraqi section, for which bids closed last week. Five bids were received earlier this year by Botas (the Turco-Iraqi pipeline corporation) for the 558-kilometre Turkish section.

Contracts will be awarded separately by the Turkish and Iraqi authorities who will, nevertheless, co-ordinate their evaluation. The new pipeline,

IRAQ EXPECTS to announce which will run more or less by June the successful tenders parallel with the existing for a 783-kilometre pipeline to be built between Kirkuk, in its north-east region, and the Turkish Mediterranean port of (b/d), and will take about 18 the Petroline, Saipem spokes man in Baghdad, and is expected gineering of Japan and lraq is all to be completed by the end of Cimintubi of Italy.

September. In its successful bld for the pipeline from Iraq to lodged bids for either one or ing facility both sections are Hyundai and of Yanbu controlled.

months to complete.

Among the leading bidders \$600m (£470m).

Six consortia are believed to bave tendered for the 225-kilometre Iraqi section, for which bids cloesd last week. Five bids were received earlier this year by Botas (the Turco-Iraqi pipeline corporation) for the 55-kilometre Turkish section.

Contracts will be awarded separately by the Turkish and Iraqi authorities who will, nevertheless, co-ordinate their evaluation. The new pipeline: difields to join up with the daudi Petroline, a project worth ome \$500m which will increase ran's capacity for oil exports by

Another prominent bidder is may bave some difficulty with a consortium with British its Opec partners if it seeks to Securing gual Track.

Ine project units a \$15m pipe is presently 1.2m h/d. Bagbdad Jordan, but because of Irac its Opec partners if it seeks to securing gual Irac its Opec partners if it seeks to securing gual Irac its Opec partners if it seeks to securing gual Irac its Opec partners if it seeks to securing gual Irac its Opec partners if it seeks to securing gual Irac its Opec production quota is a \$15m pipe is a \$15m

for the pipeline from Iraq to the Petroline, Saipem arranged financing under generous Italian government backed credits, Part payment was also accepted in

Other consortia bidding for

the Iraqt section include Mannesmann AG of West Ger-many and Spie-Capag of France. (Mannesmann is involved with Gama, a Turkish construction

Also among those to have lodged bids for either one or both sections are Hyundai and Samsung of South Korea and Brown and Root of the U.S. Completion of the pipeline through Turkey and the spur

from the southern Iraqi oil-fields to the Saudl Petroline will boost Iraq's export capacity to close to 2m b/d, from the present level of around Im b/d.

iraq is also considering build-ing a parallel line to the Saudi Petroline, with a separate loading facility at the Saudi port of Yanbu on the Red Sea, in an effort to replace oil export capacity scriously damaged at

the beginning of the Gulf War. Brown and Root have been commissioned to prepare a feasibility study on the Saudi

Iraq's other ambitious pipeline project under consideration is a \$1bn pipeline to Aqaba in Jordan, but this is on ice because of Iraqi difficulties in securing guarantees against

Rolls-Royce likely to clinch \$65m 'centauro' deal

BY ANDREW WHITLEY IN RIO DE JANEIRO

for the joint Italian-Brazilian military aircraft known as the aircraft company, are to built aircraft known as the aircraft company, are to build at the government-run Celma 240 units for the two countries. A decision by the two Governments to commence full production of the Centauro, a sophisticated interceptor and ground-attack aircraft, bas been delayed until the second half of this year. But the expected order for the engines is the corder for the engines is the clearest indication to date that the \$600m project is still on the state-controlled at the government-run Celma 240 units for the two countries factory in Pelropolis outside Rio de Janeiro. Celma is a little-public de Janeiro. Celma is a litt the \$600m project is still on under way with the Brazilian

ROLLS-ROYCE is on the verge course.

of winning an order worth about \$65m (£54m) to supply an agreement, Aeritalia and Aerinitial 50 Spey mark 807 engines macchi of Italy and Embrser, for the joint Italian-Brazilian the Brazilian state-controlled

mr Alan Sinclair of Mnlores
Rolls-Royce, a wholly-owned
subsidiary of the UK company,
which has its own engine overbaul plant in Sao Paulo state,

programme is still on course
for a planned entry lnio service
installed on an aircraft which
Colonel Ozires Silva, president
of Embraer has nearly completed the erection of its
have a world market of 600
units.

anthorities whereby it will also be built in Brazil.

Embraer sald last week that the 11,000 lb-thrust turbo-fan engine would prohably be built at the government-run Celma factory in Pelropolis outside Rlo de Janeiro. Celma is a little-publicised engine overhaul facility in which Pratt and Whitney of the U.S. have a minority holding.

Mr Alan Sinclair of Mulores Rolls-Royce, a wholly-owned side of the production — as opposed to prototype — as opposed to prototype — as opposed to prototype — or as opposed

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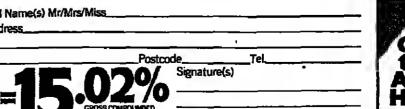
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BRITISH CALEDONIAN	ATLANTA	12:10
BRITISH AIRWAYS	MALTA	12-20
BRITISHAN-TO-	FAIRIO CDG	20.2076

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BL dismisses request to trim investment

FINANCIAL TIMES REPORTERS

 $> \sqrt{b^{4/4}} \, ^{5d} \, ^{10d}$

BL, the state owned vehicles group, has rejected a Government request to cut £250m from the £1,800m investment plan of Austin Rover, the

It is arguing that the full programme must go ahead to ensure the long-term commercial viability of the cars company and safeguard the jobs of its more than 40,000 employees. BL is also thought to have expressed concern that the delay in government approval of its five year corporate plan, submitted last December, could impede planned further collaboration with Honda,

Broad agreement has been reached on a new deal under which Austin Rover would sub-contract its underused production lines to assemble Honda models. Both companies would collaborate to develop a new medium-sized car to replace the present Maestro.

The Department of Trade and Industry, concerned by the disappointing sales and profit performance of Austin Rover, has taken a tough line over the present plan, questioning many of the as-

A new factor in the vigorous Whitehall interrogation could be the role of the Prime Minister's own policy unit which is though to have put forward other options to cut investment and prepare the cars com-pany for early privatisation.

BL has answered all the questions in detail, but insists that the strategy of the plan as originally set out is the one to make Austin Rover viable. Clipping £250m from the investment plan would provide mere-

The difficulty for the Government, which is pledged to early privatisation, is that the plan makes clear such an objective is not possible within the lifetime of the

The main debate between Whitehall and BL is likely to have fo-cused upon the issue of whether Austin Rover ahould invest approaching £250m on the develop-ment and manufacture of a new engine and gearbox for the Metro relacement due at the end of the

The company has rejected the idea it should buy-in the engine, possibly from Honda, arguing that the capability to develop a range of engines is vital to the independence of the IIE are industrial. of the UK car industry.

Austin Rover insists that without the new engine it will be over-de pendent upon foreign technology. The Transport and General Work-ers Union has warned that the jobs would be put at risk of 5,000 workers at Longbridge, Birmingham, at present making the engine and gearbox for the Metro.

Basic to Whitehall concern about Austin Rover is sales performance now that the company has the strong line up of models it always ed was necessary for success. Failure to Reach last year's sales

targets was blamed on strikes. But in the first quarter of this year UK market penetration of 18.04 per cent and sales of just over 90,000 are already slightly down on the same period last year. The benefit of Austin Rover as

sembling cars under contract for Honda is that it would provide much-needed volume and help cover overheads. Honda, without any investment or equity stake would have a platform from which to attack the markets of the Euro-

BL said last night that the issue of its corporate plan was "a com-mercial and confidential matter between the board and the Govern-

Editorial comment, Page 18

British Gas would be sold as whole under Walker plans

BY PETER RIDDELL, POLITICAL EDITOR

PROPOSALS for the privatisation Therefore, gas and electricity are of the British Gas Corporation as a bound to remain monopolies and whole, rather than piecemeal, have should be sold off in this form, subbeen submitted to a Cabinet committee by Mr Peter Walker, the En-ersy Secretary, with a view to early

This would be similar to last No ergy Secretary, with a view to early

Despite a preliminary discussion last Thursday by the Cabinet committee on the disposal of public assets, no decisions have been taken and the Treasury has a number of major reservations about Mr Walker's plans. At present, the proposals have only just surfaced from the Department of Energy and are still being scrutinised by other minis-

political determination shared by all ministers, to bring forward priv-atisation of British Gas as soon as possible to maintain the momen-tum of this programme. If the Cabi-er, the Prime Minister, especially net gives approval legislation could as he wants a large amount of embe introduced in the next parliamentary session with flotation in with British Telecom.

about Mr Walker's long-standing made operating profits of over £1bn preference for keeping British Gas in 1983-84, could value the corporaintact, in line with the strongly-held tion at about £8bn. This would put

his scepticism with the desire of his phased, tranche by tranche, disponent of the phased o break down the present monopoly, and introduce competition into energy utilities. Mr Walker believes the Chancellor of the Exchequer, to ergy utilities. Mr Walker believes that the legislation passed by Mr Lawson to encourage the private generation of electricity has had no real impact.

nat papers attempting to value the corporation, and also a number of papers on the regulation of private-ly owned gas utilities in other countries, such as the U.S.

N. Sea row rekindled, Page 8

ject to strong regulation, particular

vember's flotation of British Tele-

A Conservative Party policy statement in 1963 referred to "increasing competition in, and attracting private capital into, the gas and electricity industries.

Mr Walker has apparently argued that the sale of British Gas as a whole would be both quicker and raise more money for the Treasury

Dominic Lawson writes: A public The main Cabinet debate will be sales of shares in British Gas which view of Sir Denis Rooke, its chair-man.

Mr Walker has made no secret of the sheer size would necessitate a

Under Mr Walker the Depart

BAe starts countdown for joint share offer

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH Aerospace this week starts the final countdown for its joint share offer with the Government, with today'a extraordinary meeting of the company to give approval to changes in the articles clearing the way for the share sale.

The offer is for 146.85m shares of 50p, comprising nearly 96.9m shares owned by the Government representing the outstanding Government holding of 48.43 per cent in the company - and another 50m shares which BAe itself is offering to raise capital for future activities.

The offer is in two instalments, with the first payment of 200p a share due on application and the balance (the precise amount will be

designed to give approval to the proposed issue, but particularly to May 10.

proposed issue, but particularly to provide for the creation of a single Government "special share" of £1. This would ensure that, although the Government no longer con-trolled the company, it would still be able to block any takeover by

foreign interests, control the citizenship of directors and still appoint a Government director to the board. This special share will require the company to obtain written per-

mission from the Government before any provisions relating to these matters in the articles of association could be altered. The special share, however, will not confer any financial benefits on

the Government or permit it any balance (the precise amount will be disclosed later this week) payable on September 10.

At Friday's closing price of 410p, the flotation overall is expected to this flotation overall is expected to the prospectus giving final details of the offer price will be issued before the end of this week. Applications for shares must be made before

the Government or permit it any

Cabinet split over £1bn cuts

BY ROBIN PAULEY

AT LEAST filbn is involved in a would result in an expansion of pri- such matters are Treasury responrow between Mr Nigel Lawson, Chancellor of the Exchequer, and Mr Norman Fowler, Social Services Secretary, which caused Mr Fowler's proposed changes to the social security system to be hastily with-drawn from the Cabinet agenda. Mr Lawson and Treasury offi- schemes.

cials have been smarting for some time over their defeat in the Cabi-net committee chaired by Mrs Mar-garet Thatcher, to consider the social security reviews. The Treasury wanted cuts from the £40hn social security budget of between £2bn and £4bn, Mr Fowler succeeded in offering only Elbn.
Last week Treasury officials

worked out that the planned total abolition of the State Earnings Re-lated Pension Scheme (Serps)

BY OUR LABOUR STAFF

retary, yesterday went on the offen-sive in the teachers' pay dispute

ahead of Thursday's county council elections. He accused teachers of

taking futile industrial action and shedding "crocodile tears" for their

pupils.

It is mad of the teachers not

even to discuss what is being of-fered," he said. I think the teachers

are acting meanly. They seem to be

ther 11m moved into private pensions. This would push up public ing its proposals and changes.

borrowing by at least film according to Treasury calculations bether detail for the Cabinet this sions. This would push up public cause of the tax allowances and re-liefs available for private pension

filbn cut the Treasury thought it was getting into a net zero.

ing for much bigger cuts from other programmes.

The Treasury and the Department of Health and Social Security (DHSS) are blaming each other for failing to provide the full and proper arithmetic on the tax revenue effects of Serps. The DHSS insists is issued as a security changes is insisted as a security changes.

selves. That is scarcely profession-

vate pension arrangements as a fur-sibility; the Treasury counters that the DHSS was respon

Thursday or next week but it seems unlikely that the Treasury will be able to force any major changes to Mr Fowler's present paper. Serps, which in its present infancy costs only about £10m a year, will be abolished as planned in 1987-88. Ex-This £1bn effectively turns the. The Treasury is not proposing abolished as planned in 1967-88. Ex-the retention of Serps but is arguisting pension rights under Serps

cannot claim it is my fault that they

have left it too late for this year. If

Sir Keith was roundly attacked . something isn't discussed soon, it

strike campaign will this week hit up to Im pupils. Unions are seeking Union of Teachers (NUT) will call 124 per cent pay rises, and have strikes in 40 local education author-

been offered 4 per cent plus arbitra- ity areas from tomorrow. A mini-

by union leaders, whose intensified will be too late for next year."

spite of 13 months of work by four eparate review con

Child benefit, which at different stages has faced abolition, means-testing and taxation, will remain exactly as it is - a universal benefit for 12m children at a cost of £4.4bn a year. It will not be divided into a two-tier system, and it will not be increased by the full inflation index this year. The saving from not fully indexing it will be used towards the cost of a new Family Credit to be paid for children in families poor

enough to be getting supple tary and housing benefit. This Family Credit will work like

strike for the second week running.

The National Association of

Schoolmasters Union of Women

Teachers (NAS/UWT) will continue

its campaign of lightning strikes. In Scotland, the Educational Institute

a tax credit and is the one point in the entire exercise which repre-sents the beginnings of integration of the tax and benefit system

going trays. The immediate con-mion's rules. The immediate con-flict is over national newspaper ad-vertisements which will be pub-lished shortly to publicise the new an effort to protect the union against allegations of vote-rigging. Joseph accuses teachers of futile action SIR KEITH Joseph, Education Sec-maximising the damage to the ers' contracts was the only way to three-day strikes. Some schools, retary, yesterday went on the offen-children at minimum cost to them-make more money available. They Brent, will be hit by a three-day

Adverts trigger row in TGWU ballot

BY OUR LABOUR STAFF

Transport and General Workers fairness. Union has got off to an acrimonious conduct of the poll.

A re-run of last year's poll to find successor to Mr Evans was ordered by the union last week after allegations of malpractice in that ballot, which was won by Mr Ron Todd, a left winger.

Mr Wright's supporters say they will refuse to let their campaign be hampered by Mr Evans's attempt to impose guidelines which, they say, would favour the rival candidate, Mr Todd. They believe Mr Evans is going beyond his powers under the union's rules. The immediate con-

for the fresh callot, but not that of a similar letter from Mr Wright. They may also list Mr Wright's dossier of 28 alleged irregularities in last year's poll, dismissing most of them as insubstantial.

The union faces an embarrassment tomorrow when Mr John Garment tomorrow w

THE NEW leadership ballot in the anced. There must be balance and

The Wright camp may complain to editors if it considers the adverts start with a row between Mr to editors if it considers the adverts George Wright, one of the two can-unfair. It may also complain to the didates, and Mr Moss Evans, the re-tiring general secretary, over the after a formal protest to Mr Evans.

Mr Wright's supporters are particularly angered by a weekend statement by Mr Evans that the two candidates should not criticise union policy, and "concentrate more on their qualifications rather than on the sort of unpopular decisions which had to be taken."

They argue that this would unfairly penalise their man, who has portrayed himself as the candidate for strong leadership and change. They say Mr Evans has no powers

These will contain the text of the Einsed reporting or allegations of misconduct will be countered by

ment tomorrow when Mr John Gar-Mr Wright said: "I think printing nett, director of the Industrial Sociallegations is very dangerous. I've ety, presents the result of his social asked Mr Evans also to print my pendent inquiry into the conduct of letter calling for e re-ballot, otherwise the advert will not be ballot, in the South-East.

been offered 4 per cent plus arbitraity areas from tomorrow. A minimum of 636 schools and about 8,430

He repeated that reform of teachteachers would take part in half to dent review of pay More like floating when you're flying Most comfortable place to rest your 3When you tilt back— the seat cushion tilts up. head. 4 Put your feet up – it's made for it. 2 Contoured support for the small of your back.

TWA's new Ambassador Class seats are a new experience.

No other business class has seats like these. They're new The widest business class seats. They're exclusive to TWA's 747 Ambassador Class.

To sit in them is to float. Perfectly relaxed. They curve to support every part of your

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Flying to and from America will never be the same again. You can really relax on the flight. Work in comfort, Sleep serenely.

Of course these seats are only six across. There's plenty of leg room and plenty of space all round.

Try the new experience of floating across

the Atlantic Fly TWA's 747 Ambassador Class. They're being fitted now, and most of our 747 fleet will have them by 31st March. But you can always enjoy 6-across seating on all our transatlantic aircraft. Your TWA Main Agent will tell you all about it.

Leading the way to the USA

Sir Denis Rooke

pects for onshore oil discoveries in

the UK. The greatly increased rate

The Brown Book will also illus-

trate the success of the campaign by Mr Alick Buchanan-Smith, the

Energy Minister, to involve UK companies more in North Sea con-

tracts. The Brown Book will show

that the share of British industry in

the highly competitive North Sea

drilling market has risen by 60 per

The figures will show that last

year the UK won £231m of the

£385m orders placed by companies

drilling exploration and appraisal wells in the North Sea. In 1983 the

cent over the past year.

THE CONFLICT between the Government and the British Gas Corporation over the prospects for further UK North Sea gas develop-ments will be rekindled this week.

Tomorrow the Department of Energy is expected to publish its annu-al review of UK oil and gas pros-pects and developments, known as the "Brown Book." This is likely to show the nature of the recent gas discoveries, which the Government used as the main argument for its veto of British Gas's cherished plan to import \$30bn of gas from Norway's Sleipner gas field.

Also tomorrow, Sir Denis Rooke, the chairman of British Gas, is to appear before the House of Commons Energy Select Committee, as part of its long running enquiry into UK gas depletion policy. Sir Denis, who has hitherto kept a public silence on the veto, is likely to tell Members of Parliament that the deal was crucial to the security of UK gas supplies in the next decade, and that British Gas still has grave doubts that the UK will be self suffi-

cient in gas in that period. The Government, in rejecting the Sleipner deal said that 8.2 trillion (million million) cubic feet of gas was discovered offshore the UK last year. But the Brown Book is not necessarily expected to show an ac-tual increase in the total of proven probable and possible reserves, but a more favourable realignment be-

tween the three classes of reserves. British Gas' argument with Government is not so much about the sale of possible gas reserves but about the speed with which such

gas could be actually produced.
It had been hoped that this year's Brown Book would for the first time UK won only £152m out of contracts now changed their minds as a regive a separate, detailed, and scienworth a total of £462m. give a separate, detailed, and scien- worth a total of £452m.



THE CHANCES of both houses of parliament being televised on a permanent basis have been improved by the disclosure that Mrs Margaret Thatcher, the Prime Minister has dropped her long standing opposition to the introduction of the

She feels that proceedings of the Commons should be televised on big occasions and also favours it for Prime Minister's question time which is held twice weekly. .

One reason for her change of mind is the argument being put for-ward by Lord Whitelsw, Govern-ment Leader in the House of Lords, that TV would improve the behav-iour of some of the wilder MPs. It is believed that it might put a

stop to the scenes that occurred last week when Labour left-wingers prevented Dr David Owen, SDP leader, taking his normal seat.

of oil company drilling onshore has given the Department of Energy sufficient information to make its The die-hard opponents of TV will, however, not be convinced first public projections of onshore oil prospects. But it is believed that They believe the cameras would only encourage such behaviour. the review of onshore prospects will not now appear until next year's Brown Book.

There could still be a long way to go before such opposition is over-come. A suggestion that the Lords might continue with their TV experwhen the original six months is up, has angered some peers. If it is to continue on an ad hoc

basis while the Lords Broadcasting Committee reports on the six months experiment then a resolution would have to be approved by the Lords. The opponents claim this would meet stiffer opposition than expected and that, contrary to the widely accepted view, meny peers who originally favoured TV have

talks may lead to steel plant closure

The mass meeting yesterday in

contraction over the past decade,

decided to set up an action com-

mittee to oppose any closure de-

Shop stewards and Mr Bob Litherland, the local Labour MP

Kielland, Elkem's president, seeking clarification of the group's intentions. The unions

are also seeking a meeting with

Mr Vincent Mulvaney, electri-

cians' union (EEPTU) convener

at the Manchester site, said the

unions had to remain optimistic

that the company would remain

Mr Knaggs today.

BY NICK GARNETT, NORTHERN CORRESPONDENT

ELEEM, the Norwegian metals ness Steel, together with Allied group, has been holding discussions with British steel production the latter like Allied half owned sions with British steel producers on the prospects for further rationalisation and mergers within hillet, har and rod production.

Innon representatives at Man-

Union representatives at Manchester Steel, Elkem's British subsidiary, called a mass meeting of the company's 650-strong workforce yesterday to express anxiety about the company's far-to-cut yearly production capacity to eut yearly production capacity to eut yearly production capacity to eat yearly production capacity.

Mr Eddie Lynch, national or-aniser for the Amalgamated Society of Wire Drawers and Kindred Workers, said after the meeting that he believed Allied Steel and Wire, jointly owned by the British Steel Corporation and GKN have made cash proposals to the Oslo-based group involving the closure of Manchester and Steel's plants in Manchester and Bidston, Merseyside.

Tected by a dramatic rise in the price of scrap, its principal feedstock. Recently scrap prices have appeared to stabilise. Bidston, Merseyside.

This has not been confirmed ner is it yet known what progress east Manchester whose basic has been made in needfations heavy industries suffered a huge has been made in negotiations between Elkern and other steel oducers. Manchester Steel's producers. Manchester Steel's British management is unaware of any proposal to close all or part of its operation and discussions might have centred on shutting capacity other than that have sent a telex to Mr Kasper of Manchester Steel's.

Kielland, Elkem's president,

Elkent has been rationalising some of its operations in Norway and recently announced its merger with the Norwegian state-owned steel producer Norsk Jernverket. That merger takes effect within the next two

The private steelmaker, Sheer- in business.

New boost | Unions fear Elkem's | Food processors 'dropping behind overseas competitors'

BY CHRISTOPHER PARKES

THE BRITISH food processing industry is falling behind its main competitors in France and West Germany and action is needed urgently if it is to make up the lost and ability of production and mar-

A report just published in London says that while the UK has the necessary scientific know-how, this

and other basic strengths need to be better applied.

The Technical Change Centre, re-porting after an 18-month investiga-tion, says the industry is also held back by the lack of reliable food processing equipment.

to cut yearly production capacity from 500,000 to 300,600 tonnes, to bring the British business up to par with Europe:

Redistribution of scientists and reduce the workforce by 170 and reduce costs by £2.5m. Under Mr Ken Knaggs, Man-chester Steel's managing direc-tor, that cost-saving programme was successfully completed. The company has a good productivity record but has been adversely af-

Most urgently, however, the re-ort recommends four main actions • Greater investment in new tech-

marketing departments. This should help to increase the range of research and development (R&D) projects and increase "the desire keting staff to use the fruits of R&D for innovation.

• Improvement of management performance in production plan-ning and control, in integrating production and marketing and in creating efficient work patterns.

Increased emphasis on recruit-ment and training to raise average mental and manual skills to the in-

nology. Most of the senior food industry executives interviewed for the study ciriticised the performance of Brit-

panies, the performance of the Brit-ish suppliers was said to be mar-kedly inferior to that of foreign competitors, particularly in packag

ing equipment," the report says.

The UK industry is also hampered by relatively low capital expenditure and concern that attempts at innovation may be frustrated - as has happened in the past - by European Community rules or even consumer resistance.

The report points out that until recently British R&D expenditure as a percentage of value added in production was substantially higher than in France and Germany.

The UK Food Processing Indus-try: Opportunities for Change, The Technical Change Centre, 114 Cromwell Road, London SW7 4ES.

Britain loses labelling plea

BY DAVID CHURCHILL AND RAYMOND HUGHES

CONSUMER groups have given a mixed reaction to the European Court's ruling that Britain must stop forcing traders to give country of origin information on labels. Under British legislation certain

goods - such as shoes, clothing and: cuttery - have to have their country of origin identified on labels. The European Court has ruled that this prevented free trade within the

Both the National Consumer Council and the Consumers' Associstion yesterday made clear that the court's ruling was not a blow to consumer protection in the UK. "We feel that country of origin marking does not really tell the con-

sumer anything," the Consumer As-sociation said. "Consumers want a lot more detailed information about other issues on labels rather than country of origin."

agreed, adding that it would be concerned if the ruling prevented manufacturers from putting origin information on labels. The court ruling does not appear to stop manufacturers putting this information voluntarily," a spokesman said.

The case had been brought before Marking (Miscellaneous Goods) Or- certain, if not non-existent. der, which came into force in Janu-

The National Consumer Council to sell only goods that were already

Manufacturers would therefore feel obliged to mark their products, tion costs of imported articles and make them more expensive.

The UK argued that the Order apthe Luxembourg Court by the Europhied to imported and national pean Commission, which argued goods alike and that its effect on trade Descriptions Origin trade between EEC states was un-

It also argued that the order satary, 1982, was contrary to Article 30 is fied the requirements of consumof the EEC treaty, which provides er protection. UK consumers assofor the free flow of goods within the ciated the quality of certain goods Community.

With the country in which they
The Commission claimed that the
Were made. For example, they liked
to know whether leather shoes had
four categories of goods, clothing
and textiles, domestic electrical aptwear in the UK, fashionwear in pliances, footwear and cutlary France and domestic electrical apwould encourage retailers to choose pliances in Germany,

Last of the clicking telephone exchanges

THE POST Office installed Brit-

Plessey delivered its last Strowger exchange to British Telecom marking the end of an era of electromechanical telecommunications. The clicking and clacking Strowger exchanges are still widely used throughout the British telephone network and will be for some years. The basic design was developed by Mr Almon Strowger, a Kansas undertaker. He did it to thwart his main rival whose wife was an op-

Strowger exchanges have been much refined over the years. But they are still expensive to make and

maintain, they occupy a lot of space and need careful adjustment. To-day's electronic exchange – such as System X - occupies a fraction of the space and is thousands of times more reliable. The jerky and twisting move-ments of the Strowger exchanges making connections are fascinating to watch. When films or television

show a telephone exchange it is nearly always Strowger. The mod-ern exchange looks, and is, like a computer with all the action taking place in the depths of a microchip.

At one time companies like Plessey and GEC Telecommunications employed tens of thousands of peo ple making Strowger equipment. Employment at Edge Lane has been cut dramatically as orders for Strowger have fallen and the company switches to the largely auto-mated production of digital, electronic exchanges full of printed circuit boards.

Plessey says it has made over 300,000 racks of Strowger equipment since 1912. The Edge Lane factory, once one of the largest employers in Liverpool, made expenses the same of the largest employers in Liverpool, made expenses the same of the largest employers. changes which were shipped to 80 overseas administrations - a reminder that Britain once held 25 per cent of the world market for telecommunications equipment.

Japanese in

MORE THAN 12 Japanese manu

facturing companies are expected to visit the UK shortly after an in-

Japanese companies interested in

the possibility of setting up in Brit-

UK study

By Richard Evans

Heathrow car hire battle intensifies

Heathrow Airport - intensifies this mend for bundreds of cars. Budweek. as Budget the U.S. based get's normal aggressive pricing and franchise group, puts up its signs publicity stance is likely to be folwithin the airport terminals and lowed and accentuated. threatens a new approach to delive threatens a new approach to delive threatens a new approach to delive the standard least threatens. am's first automatic telephone erchange at Epsom, Surrey in 1912. It was built in Liverpool using the latest U.S. technology – the Strowger step-by-step exchange.

Last week, some 73 years later,

Last week, some 73 years later,

Last week, some 73 years later,

Meanwhile, the authority itself is about to launch an extensive poster campaign, similar to that already running for its duty free shops, to

BY ARTHUR SANDLES

Swan National, a subsidiary of the Trustee Savings Bank, is not taking the loss of a prime rental location lying down. The BAA has agreed to its cruising the airport with air-conditioned coaches which erator on the local telephone exchange and who was diverting Mr aircort centre, bring them will whisk customers away to an off change and who was diverting Mr airport centre, luring them with Strowger's calls and business to her

urge more people to use the airport for car rental.

THE CAR rental war at Europe's over the following 24 hours Budget most lucrative hire point - London's is likely to face an immediate de-

only UK-based major, Swan Nation-than markets elsewhere said Mr al which was outbid by Budget in Peter Crouch, Budget executive

contract applications from the British Airports Anthority (BAA) Budget joins Hertz, Avis and the
French-owned Godfrey Davis/Europear.

The trivial at the airport was followed by a 58 per cent rise in rentals and Miami where a 36 per cent rise was seen. To deal with its displacement,

Swan National has bought six luxury coaches which will serve as a link between the three present Heathrow terminals and the nearby Crest Hotel. Each terminal will be visited every five minutes.

Swan is saying that customers will be dealt with faster this way than they will be by the in-terminal companies. We see the introduc-tion of huxury coaches as the most. efficient and most comfortable way or car rental.

By midnight tomorrow, Swan Naers through to their final destinational must close its operations tion," says Mr Tony Grimshaw, within the Heathrow terminals and Swan National managing director.

Strong sales gain for Land Rover in quarter

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

AND Rover, the four-wheel drive when the four-door version was subsidiary of BL, claimed yesterday launched. In March the marque put that its Western European sales up its best-ever month! with 602

were off to a flying start in the first quarter of 1985.
Sales of vehicles with the Land Rover-badge in continental Europe were the highest since 1981 while registrations of Range Rovers were the had close the account of the same and the same than the land close the account of the same than the

registrations of Range Rovers were the best since the company started collecting the statics in 1980.

Land Rover sales advanced from 886 to 1,097, or 24 per cent, while those of Range Rover moved up from 1,509 to 1,602 or 8 per cent in same period of 1984. After 20 days of April Land Rover collections in the UK have also improved substantially in the early part of this year compared with the same period of 1984. After 20 days

the first quarter compared with the same months last year.

The company said that Range Rover sales have advanced steadily in continental Europe since 1981 from 1,049 to 1,172.

Chemicals output up

BY TONY JACKSON

CHEMICALS output rose strongly the nine months by 8 per cent, with in the third quarter of last year, with volume 4 per cent ahead of the second quarter. Provisional governvestment-seeking trip to Japan by nine country councils and development figures indicate that there was no further growth in the fourth quarter, but that volume picked up again in the first two months of 1985.

ment agencies.

The UK organisations, which included the Scottish Development Agency, the Weish Development Agency and the Northern Ireland Industrial Development Board, presented their case to more than 200 overall, imports were 17 per cent

almost no growth in the third quar-

All sectors of the industry improved output by comparison with third quarter 1983. The hest performance came from fertilisers, where volume was up by 23 per cent. Inor-In last year's third quarter, import volume fell by 3 per cent, largely because of the weakness of sterling. But in the first nine months

per cent, but organic chemicals
were up by only 4 per cent, and
plastics by 7 per cent.

overall, imports were 17 per cent higher by volume than in the same period in 1883. Exports rose over corded in 1979.



Faicer, 900 demonstration flight, January 15, 1985. The Falcon 900 demonstrates leadership qua-

lities in every important respect. First, it offers an extraordinary level of passenger comfort. All passengers who flew in it are unanimous to praise the quietness and comfort amenities of a very large cabin (2.34 m wide over 10 m long and 1.87 m headroom).

The Falcon 900 is a Leader in performance, too. With an effective range of 7,000 km (carrying 8 passengers and NBAA IFR reserves), it can easily fly from Paris to New York, from London to Abu Dhabi, from Tokyo to Jakarta. And the Falcon 900 can climb directly to 39,000 ft which puts it above international commercial air traffic. The Falcon 900 can cruise at up to Mach .85 (904 km/h) and has been flown at 94% of the speed of sound in test flights.

The Falcon 900 is also the Leader in efficiency. For long range operation, take-off weight is 20 tons, 10 tons less than its closest competitor under the same conditions and with the same

payload. Thanks to its latest-generation Garrett engines, its excellent aerodynamics and lighter weight, the Falcon 900's fuel consumption is record-breakingly low; some 1/3 less than the above competitor, whose engine consumes almost as much fuel when idling on the runway as that of the Falcon 900 when cruising at Mach. 80."

These figures highlight the sophisticated aerodynamic design of the Falcon 900, utilizing Dassault computer technology developed for the famous Mirage fighters – an experience that's unl-que among producers of business jets. The Falcon 900 also scores first for safety. In

the unlikely event that one engine should fail, the remaining two can easily supply the requisite thrust and maintain operation of the aircraft's critical systems. This level of security obviously cannot be matched by twin-jet aircraft, either now or in the future, whatever the developments in

international regulations.

If you would like to know more about the

Falcon 900, please contact us for full information. It will be our pleasure to introduce you to the new Leader In the world of business aviation - the

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Business takes off with Falcon

Pping petiton'

Financial Times Monday April 29 1985

ng plea

w car li itensifie Will this be the fate of our civil aviation industry?

In 1983, this country made a profit of £430 million from our aviation industry.

And last year, the tourists who were flown into Britain spent over £4.25 billion in our hotels, theatres, pubs and shops.

This business continues to grow at a rapid pace, bringing even more money into the country and providing more jobs.

So much so, that forecasts indicate that in future years London's airports will find themselves unable to cope.

The airlines would have to look to Holland, France and Germany to deposit

their passengers, their freight and their money.

The report of the Airports Inquiries 1981-1983 was recently published.

It concluded that the London airport system (of Heathrow, Gatwick, Luton and Stansted) can remain at the centre of the world's airline industry only if it expands.

The report forecast that by the next decade the demand can only be met by an increased capacity in the south-east, which means expanding Stansted Airport and building a fifth terminal at Heathrow.

Every effort should be made to develop the regional airports, but their expansion alone could not meet the future demands of the south-east.

Unless the above recommendations of the Inquiries are acted upon swiftly, the aviation industry will suffer.

Which will mean the country loses revenue and loses jobs.

We wish to see a civil aviation industry that has the freedom to grow to its full potential.

Not one that has had its wings clipped.

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November 1984

A Name with a Future in Retailing

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Our names add up to strength



Letters to the Editor

Pension fund managers

From the Monaging Director, Provident Mutual Monaged Pension Funds

Sir.-I would like to offar some commenta on your recent correspondence on currency hedging. Given the existence of performance league tables, the fact of life for pension fund managers is that we are judged inter alia by our position in these league tables. Typically trustces are expecting us to produce above average (or even upper quartile) returns, although I basten to add that the time frame for this assess-ment is probably in excess of two years. This is not unreason-able since pension fund frusteea appoint one manager in pre-ference to another in the hope that the one selected will pro-duce the better performance. This merely reinforces what is fairly obvious. Investment managers make decisions with the objective of improving the return on the fund. This is what they are paid for.

Turning to the question of currency hedging, there may well be a long-term positive correlation between economic performance, currency values and indeed stockmarket prices, but the variations about any such long-term trend are large in size and extended in time. Furthermore the variations in currency value from trend are not necessarily coincident in direction and timing with the variations in stockmarket prices.
The investment manager's lob
is surely to act on his judgement about overvaluation or undervaluation of the assets in which he invests. I see no reason why he should not take a different view as between the currency and the underlying accordingly. For instance I see no distinction in principle between a decision to sell U.S. stocks and hold the cash realised in U.S. dollars and a decision to bedge part of a U.S.

dollar portfolio, I would also point out that it is incorrect to conclude that the use of forward currency sales to reduce the currency exposure implicit ln an overseas portfolio is inevitably a short term decision taken for short term gain. Since forward premia or discounts reflect short term interest differentials, a five-year hedging operation based on three month forward currency sales rolled over throughout the period would give in principle the same result as a five-year back to hack loan subject to three monthly interest rate. period would give in principle contract again for some fractine same result as a five-year tion of the dollar assets, or back to hack loan subject to alternatively, hy buying (sterlithree monthly interest rate reviews linked to LIBOR, The forward sale method is rather more flexible and probably would be partial, in order to reduce uncertainty of expected.

an investment manager who for which was acceptable when the N. A. Ryan. good long term reasons hedged international diversification 4 Gover Stre

part of the U.S. dollar exposure of his funds far too early I am kicking myself for not having taken a shorter term view! C. E. Hughes. 23-31 Moorgate, EC2.

Currency hedging

From Mr A. Threadgold
Sir.—I read with interest Mr
Jecks' letter April 19 commenting on Mr Freethy's letter and
the carlier article by Eric Short
dealing with dollar hedging by
UK pension funds UK pension funds.

The attitude of pension funda
to risk is critical lu determining

their approach to hedging cur-rency risks. A major rationale for pension funds diversifying their asset portfolio overseas is risk mimimisation. By holdings assets in a number of overseas assets in a number of overseas markets and overseas currencies, where the bistorical and expected correlation between steritng returns in these markets and UK returns is relatively low, and on the basis of expectations of sterling returns on average not necessarily higher than in the UK, the expected variability of returns abouf a given mean return will be less for an internationally diversified portfolio than for

More letters on Page 19

one limited to UK instruments. This diversification strategy is, however, predicated amongst other things, upon some estimale of the variability (in sterling terma) of returns from various terma) of returns from various overseas markets. Should the estimate of expected variability he revised upward substantially as the result of, say, greater uncertainty about the U.S. dollar, the optimum portfolio distribution would contain a lower proportion of U.S. assets. One logical solution would be to sell a proportion of the U.S. logical solution would be to sell a proportion of the U.S. assets, but this may be impractical if the sums involved are large, or undesirable if the period of increased uncertainty is likely to be finite, so that ar some stage in the future U.S. investments might be built up again. It is cheaper therefore again. It is cheaper, therefore, to reduce the risks of the portto reduce the risks of the portfolio (to reduce the expected
variability) by hedging, that is
acquiring a dollar liability to
match a part of the dollar
assets. This can be done in a
number of ways, by borrowing
dollars for a fraction of the
dollar assets to reinvest in
stelling, by a forward currency
contract again for some frac-

reduce uncertainty or expected variability only f

atrategy was first implemented. In addition, it is uncertainty about the dollar which is releabout the dollar which is relevant: investment managers do not have to believe that they are better et predicting the dollar/sterling rale than the market (as represented by the forward rate) to justify hedging.

Rather the uncertainty about future sterling returns for U.S. investments became unocceptably high, and investment managers sought to reduce the risks hy acquiring some dollar liabilities to partially match their ties to partially match their dollar assets. This is a classical dollar assets. This is a Classical hedging strategy. Mr Jecks is thus wrong to call this currency speculation. The objective of some pension funds in hedging the dollar during the last year has clearly been risk reduction—a more certain fund performance—rather than necessarily an improved performance.

A. R. Threadgold.

Beetel lungitures Management

PosTel Investment Monogement, 48, King William Street, EC4.

An irrelevant operation

From the Secretary, Superonnuotion Arrangements of the University of London Sir.—I read with interest the letter (April 19) from Keith Jecks commenting on Norman Freetby's earlier letter about hedging and UK fund perfor-mance as reveeled in the Cubie.

Wood report. While it is quite possible that both Mr Jecks and Mr Freethy have manoged to reach a level of mutual incomprehension. I think it would be valuable to make two specific points from a fund manager's rather than an

adviser's point of view. We certainly accept Mr Jeck's view that we are in overseas markets because of the long term strengths of these mar-kets, and to that extent hedging is an Irrelevant operation. We also recognise however, that there will be short term changea in our portfolio stance, and we regard currency bedging as essentially an insurance policy on the short term flow of funds. Given the facility to roll hedges over, and increasingly the use of more sophisticated paper instruments, I would not accept that this form of Insurance policy is totally inappropriate

The second point is the very short term nature of the measurements by (not only) Cubie, Wood In making a comment which refers to a single year's experience, they ought. I submit, to luclude some kind of health warning to the effect that paying attention to sbort term problems can aeriously damage your finances. Mr Jecks indeed makes this point in his letter, and in my experience if is insufficiently emphasised in the published reports which sometimes influence trustees, to

diversification 4 Gower Street, WC1.

CONTRACTS

North Sea awards total £13m

Four contracts worth a total of about £13m bave been awarded for tha conceptual design of the Shell-Esso Gannet project fields in the central North Sea. They are: For the topsides design of the Gannet central platform. The contractor is a joint venture between WiMPEY OFFSHORE CTORS, and Bechtel GB, UK suh ridiary of an American company. For the topsides designs of the satellite platforms. The contractors include: Baldwin and tor is WORLEY ENGINEERING. The centrel platform's substructure design goes to JOHN BROWN OFFSHORE STRUCTURES, The satellite platforms' aubstructive designs goea to ATKINS OIL AND GAS.

By BRUSH TRANSFORMERS, a zone and is scheduled to cost more than £2m. It is due for completion within one year and sovers the development of a gas based industrial complex and the complete social and commercial infrastructure covering major other Hawker Siddeley company.

KW SF6 switchgear units, white Crompion Parkinson Cablea, another services for a city of other Hawker Siddeley company.

The charter of the topsides design of the subclude: Baldwin and for than £2m. It is due for completion within one year and sovers the development of a gas based industrial complex and the complete social and commercial infrastructure covering major other Hawker Siddeley company.

When the contract of the subclude and special and commercial infrastructure covering major other Hawker Siddeley company.

By BRUSH TRANSFORMERS, a conceptual for the cilent is Turkish Coal Enter-complex and the complete social and commercial infrastructure covering major other Hawker Siddeley company.

By BRUSH TRANSFORMERS, a conceptual for the cilent is Turkish Coal Enter-complex and the complete social and commercial infrastructure covering major other Hawker Siddeley company.

By BRUSH TRANSFORMERS, a conceptual for complex and the complete social and commercial infrastructure covering major other subcludes and other services for a city of carbon of the contractors include: Baldwin and partners have been retained by the joint venture to assis

satellite plate to ATKINS Oil AND GAS.

A contract worth £12m for e 400 kV overhead transmission line linking Torness and Eccles. Scotland, has been awarded to HAWKER SIDDELEY POWER ENGINEERING by the South of Scotland Electricity Board. The contract included dismantling 25 mites of existing 132 kV overhead time between Dunber and Eccles. Equipment included comprise; tower steelwork aupplied by Painter Brothers and Eaddingtonshire Fabricators, insulators and fittings from Doulon Insulators and siminum alloy conduciors supplied by Aluminum Wire and Cable Co, an associate Hawker Siddley Group company. Construction starts this month with completion scheduled for Septembers 1986. Group company. Construction starts this month with comple-tion scheduled for September 1986.

BRENGREEN (HOLDINGS) subsidiary Wastadrive has been awarded a contract by the Royal County of Berkshire. The contract, which will be worth around flom and which will run for a period of ien years, requires Wastedrive to operate three bousehold waste sites, to build and operate a refuse transfer station and to provide transport for the disposal of aound 100,000 tonnes of waste per anoum. tonnes of waste per anoum.

A £9.7m contract for the Statesman and Ambassador push hutton telephones has been awarded to TMC hy British Telecom. TMC has a further contract to provide 1700 KT1 multi frequency telephones for the Palace of Westminister as part of a reequipping programme, TMC is the UK telecommunications husiness of Philips husiness of Philips.

An upgrading scheme for the Beypazari Lignlie mine in Middie Anatolia, Turkey, has resulted in a contract worth F4m for the supply of electrical equipment, being awarded to a consortium of several UK companies headed

The Course is regularly revised and updated and is designed for employees in companies with interests in the City and those who require a broader undarstanding of the City's operations and the factors that have made it a world financial and trading centre. The format comprises eight afternoon lecture programmes conducted by 23 distinguished City personalliles—each an expert in his field.

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Mr. or set

11 £13m

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The Company announces that the redemption instalment of US\$1,750,000 principal amount of Bonds due on 1st June, 1985 has been made by purchases in the market to the nominal value of US\$1,325,000 and by a Drawing of Bonds to the nominal value of US\$425,000.

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On the 1st June 1985 there will become due and payable upon each Bond drawn for redemption the principal amount thereof together with accrued interest to the said date at the office of.—Irving Trust Company, One Wall Street, New York, NY10015 or one of the other paying agents named on the Bonds. Interest will cease to accrue on the Bonds called for redemption on and after 1st June 1985 and Bonds so presented for payment want have attached all accounts a facility of the payment. must have attached all coupons maturing after that date.

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U. S. DEFENCE INDUSTRY

General Dynamics and the Veliotis tapes

By Andriana Ierodiaconou in Athens

General Dynamics accused of concealing cost overruns

General Dynamics denies

fraud in U.S. Navy deals

SINCE JANUARY 1984, a caravan of United States federal investigators from the Justice Department, Congressional and Senate Committees, the FBI and the CIA has beaten a track to the huxnry villa of Panaylotis Takis Veliotis in the pine-forested suburb of Ekali, on the northern outskirts of Athens.

Mr Veliotis, a former executive vice-president and board member at General Dynamics (GD), arrived in Greece on September 1 1983, just one week ahead of a federal indictment for ellegedly taking US\$1.35m in kiekheeks from a CD enhoustrature ship manage. GD subcontractor while managing the company's shippard at Quincy, Massachussetts in the early 1970s.

But the federal officials knocking on Mr Vellous' door are more interested in the information he can give them on GD's business practices, now under a sweeping scrutiny—most of st a sweeping scrutiny—most of st contained in a series of a dozen or so tapes of telephone con-versations which Mr Veliotis says "it is fortunate" that he kept between 1977, when he took over the management of GD's alling electric boat yard at Groton, Contacticut, and 1982, when he quit the com-pany under the cloud of the kickback charges.

Places, names and dates supplied by Mr Veliotis early last year prompted the U.S. Justice Department to reopen the inquiry into GD's mid-1970s midi-Department to reopen the in-quiry into GD's mid-1970s multi-million dollar cost overrun claims on U.S. navy submarine building programmes. A 1978 inquiry was closed three years industry, allegedly involving

senior U.S. administration officient evidence": Mr Veliotis alleges that the time tapes contain "indistriction which he himself helped defend while at GD—was fraudulent. He claims that GD knew but kept secret that cost overruns for the submarines would run to more than 31bn and that these were caused by mismanagement and not design changes requested by the Navy as GD has suggested. "The tapes show that we never told the truth to the Navy, we never told the truth to our sharehold.

The Weliotis said:

"Mr Veliotis said:

"M

U.S. Suspends Payments

U.S. Government probes General Dynamics' bills

To General Dynamics

Admiral may face charges over contractors' gifts

rejects the GD chairman's assertion that his role in the GD case is purely an exercise in personal revenge.

But he admits that he first began talking to the Justice Department last year after GD presented a U.S. attorney with what it asserted to be fresh evidence on the Veliotis kickbacks case. In Mr Veliotis scenario GD acted against him after learning, in January 1983, that he planned to buy the company for \$100m in upfront money and a \$2.5bn debt. The plan, which Mr Veliotis eails "ambitious but simple" would have kicked off with a surprise run on the stock, then selling run on the stock, then selling for about \$30, using newspaper solvertisements offering \$50.55.

In Mr Veliotis' view, how far the current wave of investigations against GD will go, will depend on political decisions taken by the White House. " If Mr Reagan and his advisers feel that it would not be good for

of his own involvement in the business practices he now condemns. Mr Veliotis said:
"With hindsight, we shouldn't have done it."

Mr Veliotis claims there have been three attempts on his life since he began to talk to the Justice Department in January 1984, and that his family has received threatening phone calls. He has nevertheless chosen to co-operate "hilly" with the Justice Department to whom—as well as to the press —he has handed all but "about material. In addition to documents, the originals of the tapes of his diglike of Mr Lewis. He is also the press of his diglike of Mr Lewis. He come May I'm going sailing."

'A lightning rod for everyone's criticisms'

THE PAYPACKET—including by a GD official were "nauseat-stock options and other Items—ing." of Mr David S. Lewis totalled \$3,101,493 last year, ranking tha 67-year-old chairman of General Dynamics as the fourth highest aid executive in the U.S.

With that salary and a reputation as the man who turned around the alling company in the 1970s, rebuilding it into the nation's largest defence contractor, Mr Lewis might reasonably expect to glide gracefully towards retirement.

Bur it seems that is not to be. Over the past few months the silver-haired Mr Lewis has found himself and his company at the centre of a growing con-troversy fuelled in part by a veritable firestorm of allega-tions levelled by a former senior GD executive Mr P. Takis Veliotis.

Fire Mr Lewis, a keen ob-server of military strategy, this is an unusually defensive battle on unfamiliar terrain. It has required him to appear in Washington's congressional comfaced embarrassing questions about corporate expenses and "ill-advised" jewellery gifts to an admiral's wife. "General Dynamics has become a lightning rod for everyone's criti-cisms of the defence industry," says Mr Wolfgang Demisch of First Boston.

In an era of massive defence spending and lucrative new Pentagon contracts, GD has become one of the fastest growing companies in the nation and now ranks as the 44th largest industrial company in the U.S.

in the U.S.

The company's order book reads like "What's What" in modern military hardware. Among the group's major products are F-16 fighters, Tomahawks, cruise missiles, Trident nuclear submanues and Mitanks. Last year military contracts accounted for 86 per cent of GD's total sales of over \$75n. Profits have also soared. GD's net carnings have grown from \$124m in 1981 to \$381.7m last year.

last year.

But now the ground rules are changing. "Defence contracts are being asked to stand up and take it on the chin," says Mr Robert Kugel of Morgan Stanley. "All the stops are being pulled out."

The investigations centre on allegations that GD has overcharged the Pentagon and actively engaged in a wide range of unethical behaviour.

A few weeks ago Mr Lewis appeared for the first time since the allegations against GD began 14 years ago, before some of his would-be accusers. "General Dynamics," he declared "is an honest and reputable company. Its people operate in accordance with the highest ethical standards." To press his case Mr Lewis added that his company is being "badly maligned" by "individuals who place opportunity for duals who place opportunity for personal gain above their com-pany's requirements for high ethical standards."

emical standards."
But apparently not everyone agreed. Five days after Mr Lewis's Congressional appearance Mr Casper Weinberger joined the attack on GD suspending all administrative payments to the defence contractor

payments which total \$30m to
\$40m a month.

\$40m a month.

In an unnsually candid explanation of the action, the Pentagon explained that the suspension was part of a "get tough" attitude with defence contractors. The Defence Department added that it considered the hilling irregularities uncovered by Congressional investigators—including \$12,650 in country clob fees for execuin country club fees for execu-tives, hundreds of thousands of dollars in corporate travel expenses and in one case, the

Since then, Mr Lewis and GD have offered to repay \$23m in questioned payments—in the light of today's (changed) environment — only to face new charges from Pentagon auditors and others.

and others.

Among these, Defence Department auditors have charged that GD nvercharged \$244m on military contracts in the past decade. Separately a Senate committee has alleged that GD "in effect kept two sets of books" early in the 1970s, hiding massive cost overruns and contract delays on nuclear attack submarine contracts from attack submarine contracts from the U.S. Navy — allegations stremuously denied by GD's treasurer in Congressional testi-mony last week.

Despite consistently denying any "wrongdoing," GD could face even more damaging allegations. At least one of the Federal Grand Jury investigations currently underway could result in criminal charges against GD officers, possibly linked to earlier investigations which were swept aside by the Justice Department because of "insufficient evidence."

Since then, however, Federal investigations have found a new and eager "canary" more than willing to "sing" about alleged wrongdoings by his former

come a central figure in the investigations against GD.

For the moment however, although Wall Street has, in Mr Demisch's words, "savaged GD shares" in recent weeks, most analysts believe the charges are little more than a "thorn in the company's side."

There are CD's believe the charges are little more than a "thorn in the company's side."

There are CD's believe the charges are little more than a "thorn in the company's side."

is strong, with nnly \$30m in debt at the end of 1984 and \$180m in cash, and they believe that GD, like other major U.S. and eager "canary" more than defence contractors, has stashed away a hidden reserve in its same way, Mr Lewis should wrongdoings by his former employer.

Takis Veliotis, a former GD executive vice-president and board member, is currently a fugitive from Federal kick-back charges totalling \$1.35bn.

But in recent months he has be-

They note GD's balance sheet powerful Crown family which, under 88-year-old Colonel Henry Crown, holds a 23 per cent stake in the company.

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"DEPARTMENT stores are e pretty stupid business," asserts Debenhams Bob Thornte chalrman of the Bob Thornte's chairman of the Debenhams department store group which in recent weeks has been the City's favourite tip for a takeover. "It's pretty ebvieus why they fait—they try te sell merchandise in space they should have shut down."

The share of the total retail cake taken by department stores in Britain has been in decline for many years. In the early 1960s they bad a good 10 per cent; now they can claim enly 4.5 per ceet. But Thernten's lack of faith still seems surprising.

Debenhams is a special case, he maietains: "We have a future because we don't behave like a traditional department stere."

Over the past two years Thornten has developed a new erganisational structure at Debenhams which is effectively transforming the company from a centrally-controlled department atere chain into a pro-vider of prime retail space for rent in the High Street. Space is reoted eut to Debenhams' trading departments, which then have the responsibility te make the business work. It is a comthe business work. It is a com-plete reversal of the trend in British retailing ever the past decade, during which centralisa-tien has been the name of the game as the financial stakes in-volved have grown higher.

Under the new structure, Thernion has split the main trading departments into 10 separate companies which have tolal responsibility for hiring staff, buying merchandise, and selling it throughout the Debensening it throughout the Denen-hams chain. If these companies cannot sell eneugh merchandise at sufficiently high margins, they cannot pay the rent on the relailing space occupied.
"Our people have te face up te the fact that unless a pro-act earns its keep, we're not going to keep it just out of nostalgia," warns Thernion. "Before we brought in this structure, each department was clamouring for more space—now they want

Thornten, an ex-persocal assistant to Lord Sieff of Marks & Spencer, bubbles with enthusiasm about his new approach te retailing. The City, however, takes a more sanguine view about his prospects for finally turning Debenhams into the profit spinner it should be; it has seen too many "false dawns" at Debenhams over the past decade to do anything other than adopt a "wait-andsee " attitude to the latest changes, Many City analysts are rather more impressed with Debenhams as a takeover candidate for either Phil Harris of Harris Queensway or Sir Terence Conran of Habitat/

Separate but together

David Churchill examines the unusual departmental structure of the UK stores chain

share price certainly reflects bid speculation more than re-tail strength in the High Street. Thornton, whe joined Deben-bams ten years ago, accepts some of the blame for taking so leng te get a tighter grip on Debenhams problems. "As a new broom I was in a position te sweep everything clean," he recalls. "Instead, rather painfully, and very, very slowly, we traded out of the mess."

That "mess" meant that in 1874 the company was losing about £100,000 a week with borabout £10,000 a week with bor-rowings of over £100m. Its latest financial results are due out next menth and City ex-pectations are for pre-4ax profits around £42.5m. In its last full financial year (le January 25, 1984) total turnover was £747m and pre-tax profits £32.7m, up from £18.6m.

Theraton'a intial strategy fer Debenhams was to bring the department steres up to the slandards expected of the late 1970s. A lack of investment in the previous decade had left many stores in a rather de-crepit state: buildings with six fleers and broken lifts, fer ex-

ample.
Moreover, Thornton was faced with a plethera ef ether prob-lems—weak buying, poor stock control, too much selling space, and too much shoddy merchandise. Debenhama' customers were either too old or too down-market to effer the store much

To be fair. Debenhams was net the only department store to be in rather a mess during the 1970s. To varying degrees, all its faults were mirrored in the other leading chains, but their true plight was masked by the rapid price inflation of the 1970s, which enabled department stores and other retailers to cover np low productivity with price increases

At the same time, department slores fell prey to the growth of specialist multiple chains in all product aectors — from womenswear to electrical appliances. These could provide better merchandise cheaply and efficiently.

The response of other department store chains was typified by the House of Fraser, the largest chain in the UK. Fraser embarked en a massive capital investment and store re-vamp-



Bob Thornton: getting his empire into better shape

ing programme. Thornton, without Thornton, without the resources of the Fraser group (especially its Harrods flagship), and aware of the competition from the specialists, decided to embark on a different path—a route that bas led directly to the latest organisational structure.

and merchandising skills itself, it could more effectively acquire them by bringing in outside concessions. Thus companies such as Jaeger and Benetton were lured into setting up shop within Debenhams, paying an economic rent for the space.

Now some 25 per cent of selling space and 30 per cent of department store sales come

Hoogkong & Shanghai 121%

Another development in the late 1970s also paved the way for the current retail structure. This was Debenhams' success with its in-store credit card operation, which was eventually developed into a separate company called Welbeck Finance. It now provides credit card fecilities to some 40 other

"The success of Welbeck made me think about whether we could duplicate this indeindence in other areas of our operation," explains Thornton. So in 1983, Thornton identi-fied key departments (initially ned key departments (initially 16 but now amalgamated into 10) in the stores and set up separate trading companies for each one, spanning all 68 stores. These are: leisure; china and glass; home textiles; footwear; leather and fashion accessories; women's wear; cosmetics; men's and children's wear; store eperations; and in-store catering.

Each company has np to four directors, including a chairman who heads more than one company. The directors have total responsibility for running each company for buying, distribution, expenses, promotion, dis-play, and every ether aspect of merchandising, from training staff to allocating space.

The trading companies are obviously encouraged te use Debenham's facilities—such as computer payroll—but only if the price is right. Responsibility for ensuring that merchandise ranges do not clash with Debenhams' overall style rests with a director, Helen Robinson, a former eventive offer of former executive editor of Vogue magazine.

Concessions that used te be directly responsible to the Debenhams board are now in-cluded in each trading company and form part of its operation. Budgets are set for each com-Budgets are set for each com-pany after consultation between Thornton and the various boards, Rents are calculated on the type of space filled and the gross margins on the products sold. The better located and more profitable a department, the higher the rent.

who didn't know bow to make an effective contribution," he says. "Now they are well aware of their responsibilities."

Ona casualty of this strategy has been do-it-yourself pro-ducts. Black and Decker Work-mates, for example, could only

mates, Black and Decker Work-mates, for example, could only be sold at a price which earned insufficient margins to pay the rent—so they went. Similarly, cans of white paint (the sort of thing you would normally ex pect to find in any department stere) have been elbowed out because their selling price is too lew to generate sufficient

margins.

Even though Thornton is pleased with the operation of these trading companies, he still recognised that they were not the total answer. "We took the view that there were large areas of the business where we needed company than needed something more than just a concession and where we didn't have enough of the right type of expertise ourselves," he

So last year Debenhams set up joint companies with Harris Queensway to run the electrical, furniture and carpets departments within Debenhams stores. The venture has not been a happy one so far—losing £4.5m for Harris Queensway in the past year—but both Harris and Thernton maintain that the loint venture is now on the joint venture is now on the right lines.

But the problems have fuelled speculation that Phil Harris is considering a full-scale bid for the whole department store

Thornton believes that many of the rumours about a possible takener may have developed because of the new Debenhams management structure, which enables the nine individual tred-ing companies to discuss with whoever they like the possbility of adding concessions or new ranges into Debemans stores.

" Some of our people did have talks earlier this year with about half a dozen retailers, including Habitat/Mothercare, along these lines," admits Thornton, adding that some of the discussions may still be going on. "But that is a far cry from the merger talks we keep reading about."

Takeover speculation is nothing new for Thornton; it has been with him virtually from the day he took over 10 years ago. He insists it does not bother him. "It adds zest to my performance—it's the condiment on the job if you like."

Thornton has carried out sophisticated financial modelling on the possible scenarios of bld In the lale 1970s and early 1980s Debenbams started actively seeking other companies to set up "shops within a shop" inside its stores. The logic was that if Debenhams could not develop the buying space and 30 per cent to more profitable a department, sophisticated manchang on the possible scenarios of bld Motivation for directors and ton says is the probable limit to their degree of kenetration. The policy of bringing in outside concessions established the principle of charging rents on of good people working here ing the current retail approach.

Product strategy

Why a long-term view is needed

Before a bank or building society grants a mortgage it society grants a mortgage it not enly checks the customer's ability to repay, but sends a surveyor to inspect the structure of the building in question. Se why doesn't the financial community always inspect a company's products, as well as its accounts, before giving it a loan?

The question is asked—

The question is asked—
frequently—by Merrick
Taylor, managing director of
a highly successful truck cab
producer and engineering design consultancy, Motor Panels (Coventry). He has yet to receive a satisfactory

He certainly falled to do so last week at a seminar in Loudon on design manage-ment in the motor industry. But he received plenty of support for his complaint, including from a government minister, John Butcher of the Department of Trade and Industry.

Too many British managers are over-concerned with short-term financial results, at short-term financial results, at the expense of longer-term product and market strategies, claimed Butcher, attributing part of the blame to the City. Nor did financiers give sufficient recognition to the value of intellectual capital when they assessed the credit-worthiness of a company; they still paid overwhelming attention to physical assets.

Michael Kimberley, chief executive of Group Lotus, the sports car and design consul-tancy group, agreed that much more needed to be done to influence the British financial community to emulate its Japanese counterparts in taking a longer-term view.

Emphasising the vital role design in international competitiveness, called on companies to give their executives as much training in design as they do in finance. In particular, they should be trained how to manage designers more effec-tively than at present.

"To a large extent, Britain's motor manufacturers are exemplars of what should be done," Butcher argued. All the UK car companies were now offering a full range of internationally competitive



Underlining the minister's message, Austin Rover's design director, Royden Axe, said that his company's strategy now involved giving design a leading role. It had spent from "re-creating a design strength," in the form of a 130-strong design team and a central design facility which uses the latest com-puter technology.

Jaguar's chief atylist, Geoffrey Lawson, gave a similar pleture of the npgrading of design, though he admitted the process was at an earlier stage in his company. Both he and Axe cast admiring eyes at the situation within Ford, where design has come to be widely accepted as of equal influence accepted as of equal influence to engineering; at Jaguar, by contrast, the chief stylist still reports to the chief

The evening organised by the Society of Artists Industrial Designers, was the first of four on design management in different industries. The others are: Textiles (April 30); Information Technology (May 7); Leisure (May 21). Tickets price £10 for each seminar from Ms Jillam Boden, SIAD, 12 Carlton House Terrace, London SW1Y 5AH. (Tel 01-930 1911.)

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Action Section 3

FINANCIAL TIMES SURVEY

Monday April 29 1985

British Virgin Islands

The development of a dollar economy with no foreign exchange regulations has provided an incentive for investors on both sides of the Atlantic. By Caribbean standards the islanders are relatively well off.

New tax laws attract investors

in Road Town, Torona, are island in the U.S. Virgins, which were acquired from Denbuilding backing a small, tree.

The entire population went lined square open to the sea. About 100 yards opposite, the water laps the edge of a harbour in-fill project, where the very satest Japanese sports cars buzz

latest Japanese sports cars buzz along the by-pass.

Yet progress still mines easily with the past. Only a few steps down Main Street, some hens peck their way lazily through the traffic, disappearing into the jumble of modern stores and low wooden shacks that make up the seland's main shouping up the island's main shopping

The British Virgin Islands have emerged only recently, and very rapidly, from a century of isolation. Road Town, century of isolation. Road Town, capital of chis British dependent territory, has a population of less than 3,000 even today. An hour's jog will take a curious visitor down most of the main

Behind the centre of the town, the halfs rise steeply in a natural, wooded amphisheatre, still largely unspoiled by urban

Mr J. R. O'Neal, a 73-year-old businessman and former politician — and probably the politician — end probably the first self-made millionaire on keener on meintaining the cutthe islands — dates the begin-rent coloniel links than Westning of modern development to minster itself, partly because the UK supplies financial assisting that the is declining

to work on the projects," says Mr O'Neal, "e lot never returned — they took American citizenship and left."

Even for those who came back, the exposure to an American wage economy and the U.S. way of doing things marked a turning point. Within a few years, the islanders were agitating for a greater say in

> Survey written by **Terry Dodsworth**

ing their links with their American neighbours. In 1959, the U.S. dollar was made the country's official currency.

The development of the BVI since then has depended on a constant, intricate belancing of its relationship with the UK on the one hand and the U.S. on the other. So far as the UK is-concerned, the islanders have a pragments, if not particularly sentimental estachment to British rule.

fast); and partly because the



peripheral part of the U.S.

On the American side, the relationship runs occasionally into difficulties. BVI officials complain sometimes about the activities of U.S. Internal. Revenue Service inspectors trying to spiff out tax dodgers on the istands; and when the Americans moved to eradicate double eax treaties with Caribbean countries, it was the BVI they amacked first.

they amazked arst.

Yet the link with the U.S. has
enormous attractions to the
country. Catizens of the British
and American islands move with great freedom between the two. Americans, for example, can come into the BVI without a passport, so there is no official record of their stay, or their use of financial services on the islands. And the ease of emigration to the U.S., where there is a significant BVI expatriets community, has provided an employment easety valve and a condust for education over the

Even more importantly, perhaps, the development of a dollar economy with no foreign exchange regulations and low taxes has provided an incentive tor investors on both sides or

The first significant inflow of foreign capital, for example, began to the 1960s, when a number of British businessmen submarine base and airstrip on British flag allows the BVI to bought property on the islands nearby St Thomas; the largest avoid being overrun by because it was one area where

they were allowed to invest in the dollar without going through the premium market of that time. Later, the islands began to

attract ettention as e tax haven, as British investors sought to make use of the BVI's double tax treaty with the UK - e loophole stopped up by the British Government in 1971; and the tax haven business continued as foreign investors in the U.S. turned to the BVI's double tax treaty with America to shelter their U.S. equity earnings in particular.

Since the U.S., in turn, unitaterally cancelled its double

tax treaty four years ago, the islands have deliberately developed new tax legislation which will attract foreigners wanting to move investments into and out of the U.S. Proximity to the U.S. has also been the key factor in the creation of the tourist industry. For Europeans, the islands provide

in a dollar economy without facing the administrative diffi-culties or the competitive environment of the U.S. For the Americans, the BVI opinions count. were e natural market for affluent U.S. holidaymakers. Indeed, it was mainly American investors who saw the initial opportunity to create an up-market hotel and yachting business that would contrast sharply

with the mass fourism in much

Since the early 1960s, the old

economy, based on agriculture and fishing, has been destroyed. The local population has turned almost exclusively to service employment, leaving the hill-side terraces to grass over and

sprout shrubs again.

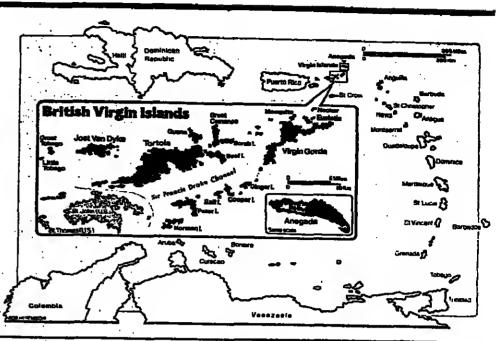
Construction has become e major employer as the islands have built roads, put down tele-phone lines, developed an electricity network, and begun to pine water into the main population centres—all within the last 25 years.

Yet this rapid transition seems to have been made without creating undue social problems of the type familiar in the rest of the Caribbean. There is little apparent racial conflict. no obvious deepset poverty, and virtually no unemployment.

This smooth process evelopment may be due in part to the intimate size of the island an uncomplicated way to invest community. With a population no larger than a small English town, it is not difficult to estabfamilies and individuals whose

In the pre-boom era, the decision makers went along with the notion that the islands would be best served by avoiding the headlong pace of development in the American Virgin Islands, and to a large

CONTINUED ON



IN THIS SURVEY

Agriculture: a heavy dependence on food imports 2 Property: paradise dream homes ... 2 Rum: old tradition repackaged for the Fishing: A problem of scale 2

Economy: concern over cuts in aid from Britain 3 Tax haven: seeking new business ... 3 Tourism: upmarket hotels seek more visitors 4 Yachting: expanding boliday business 4

Territory with a colourful past

DISCOVERED by Christopher Columbus on the second of his opic voyages in 1493, the British Virgin Islands remained a Caribbean back-water for the next 200 years.

Practically all the European maritime nations laid claims to the islands et one time or another, and the Spanish worked a copper mine in the region for a while. But the main activity in the 50 or so islands and outcrops which make up the archipelago was piracy—a legacy which lives on in local legend.

Norman Island, now on sale for 36m, was once visited by Robert Louis Stevenson, and is said to have inspired Treasure Island.

The islands, only 28,000 acres in all, have three main land masses—Tortula, Virgin Gorda and Anegada. The development of a plantation economy began in the late 17th century, when colonists brought their slaves over from Anguilla to grow cotton,

splitting up Tortola into more than 100 separate estates. Sugar cane later took over from cotton, as the population grew to e peak of 10,500 in 1805, split between 9,200 blacks and 1,300 whites figures which were not to be surpassed until the early

The decline in population.

which fell by 50 per cent over the latter part of the 19th century, was due to the collapse of the sugar planta-tions. White planters began to drift eway from the estates after the emancipation of the slaves in 1838. The end of this way of life

came with the expansion of the sugar beet industry in Europe. For a hundred years to 1960 there were rarely more than 30 whites on the aburale. Recalling what it was like to

live on Tortola in this era of semi-isolation. Mr J. R. O'Neal, a local businessman, says people lived mainly by subsistence farming and fish-

by some food exports to the Amercan Virgin Islands, and by cash earned on an annual sugar cane harvesting trip to Santo Domingo.

One of the biggest exports

in the 1920s was charcoal—a trade which took off following American prohibition, because the charcoal could be used to conceal whisky shipments to the American islands. "If prohibition had not been stopped," says Mr O'Neal, "the islands would not have a tree left on them,"

In the hey-day of the planta-ons the islands were allowed their own legislature, but this was later abolished as they were brought under the administration of the Leeward Yelands.

It was not until 1956 that the colony of the Virgin Islands was established, leading to ministerial government II years later and, in 1976, the transfer of responsibility for finance force the convenient finance from the governor to

ADVERTISEMENT

Corporate Tax is levied at the flat rate of 15 per cent but can be lower. There are: No Capital Gains Tax;

No Estate Duty;

No Dividend Withholding Tax;

er cent and the maximum

No Capital Transfer Tax:

No Death Duties.

Personal Income Tax is payable on the ordinary income of a resident and in respect of income arising outside the Territory to a person not ordinarily resident or not domiciled in the British Virgin Islands, only on the amount received in the Territory. True, there are no deductible allowances; but as well as the low tax rates and wide tax bands, there are no agonised arguments with the tax man about personal allowances. So, the administration and payment of personal tax is uncomplicated.

The British Virgin Islands is, therefore, a "low tax" and not a "no tax" administration; and, many would contend, the

The British Virgin Islands Government-

-meets its bills

-contributes substantial sums to capital development from

-has a minimal public debt

-has adequate reserves on its annual Operating Account -has no foreign exchange controls

—has single-digit inflation—and uses the United States dollar as its official currency.

How many other similarly-placed countries are there about which all this can be said?

The basis of the economy is tourism and its supporting industries. The Government promotes selective tourism, consistent always with the overriding objective of involving local people in key management and ownership responsibilities. Sixty per cent of the industry is water-related—a natural for the most beautiful and tranquil sailing grounds of the world.

The Government attaches great importance to the role played by the financial community in the development of the Territory. There is a policy of dialogue between the Government and the private sector. Indeed, the British Virgin Islands is a clear example of "open government." because no major measure affecting the fortunes of the people is likely to be taken to the Legislature without wide prior public consultation; and weight is always given to the views expressed. is always given to the views expressed.

An example is the enactment in June 1984 of an entirely new International Business Companies law. In its final form, the Ordinance represented a singular example of what such consultation can achieve. There was no issue of importance on which there was disagreement between the Government and the members of the financial community in the Territory and those with whom they do business outside; and there was such a measure of agreement by the Government and the Opposition benches in the Legislative Council that a major innovative ordinance of some technical complexity and 119 sections was enacted unanimously

The Government's policy is to ensure proper standards of bank licensing and that the good name of the Territory is maintained in this respect. Full banking activities are only permitted by branches or subsidiaries of banks of international repute and standing, or by those with such connections and



Within the next year, consultations will begin to simplify the Customs duties tariff structure; and there is expected to be legislation designed to offer better protection than now exists for local investors in insurance policies sold by companies or agents operating in the Territory.

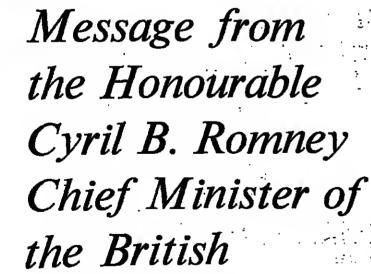
The BVI, with per capita income of well over \$4,000, provides quality of life that is second to none in the Eastern Caribbean. This risk-free country also boasts a very high international credit rating among countries of the Caribbean. The area is virtually crime-free and medical care is well provided with a good degree of specialisation. The public school system provides a good education up to high school level and produces persons for the labour force who are highly literate and very trainable.

I stated at the outset that our community is a sophisticated one. Thus the potential investor with a minimum expenditure of time and effort can obtain the most current and appropriate information for decision-making. Telecommunications facilities link the Territory with the outside world and telex, facsimile and data transmission services are among those offered. Also, the islands are pivotally-located in the Caribbean being just about 30 minutes away from Puerto Rico, a nodal point for air routes serving the Caribbean area. serving the Caribbean area.

So, if you would like a secure home for your money, administered by responsible people in a stable community and denominated in a major international trading currency, you may well have no better choice than the BRITISH VIRGIN ISLANDS.

The Chief Minister's Office British Virgin Islands

Cyril B. Romney



Virgin Islands

The British Virgin Islands comprise an area of only 59 square miles but it displays a degree of sophistication not normally associated with so small a territory, an attribute much favoured nevertheless by our favourite clients, the visitor and the investor. The present Government was elected to office in November 1983 and in my first statement on fiscal policy I made the first statement of the first s and in my first statement on fiscal policy I made the following

It will the first and foremost policy objective of this Government to provide and sustain a stable political and economic climate for investment and partnership in the many co-operative business and commercial ventures which remain open to us. For this to take place, our aim must always be to ensure that the British Virgin Islands remains a country which is soundly led, sensitively administered and always responsive to new ideas which are compatible with the long responsive to a aspirations of the indigenous population."

Some new ideas have already been introduced, others are still to come. A simplified form of pay-as-you-earn taxation for still to come. A simplification for individual taxpayers is now in operation. Personal Tax begins at

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British Virgin Islands 2

Heavy dependence on food imports

UNTIL THE arrival of tourism, another prop to the economy. the British Virgin Islands were agriculturally self-sufficient. agriculturally self-sufficient. There are still many islanders. even quite young men, who remember the days when vir-tually everyone was involved in working either the land or

"In the 1920s and 1930s," "In the 1920s and 1930s," its own 170-acre experimental says Mr J. R. O'Neal, the leading businessman on the islands, "we exported 1,500 head of cattle and 6,000 to 7,000 sheep, goats and pigs. Right into the 1950s we used to send cattle live nn deck down to Guade-loupe and Martinique."

"Its own 170-acre experimental farm in a flat, fertile pocket of land nn Tortola.

Originally aimed at improving the breeds seeds on the islands, the farm is now being turned over to the production of short-term cash crops with the aim of showing farmers

Under the pull of tourism, all this has changed very rapidly. The carefully-worked hillside terraces have virtually disappeared. Today imports pro-vide the bulk of the food eaten on the islands.

There are, however, a number of islanders who would like to put the clock back, partly for sentimental reasons, but also because they believe that there are strong reasons to support an effort to resusitate domestic

One argument is that the islands' production should be used as a substitute for imports. Food brought in from 58.3m, or shout 17 per cent of ago, it brought in restrictions on the island are stuffed with foreign produce, a great deal of it from the U.S., but much of it from the UK, packaged by the big multinational food

the fragility of the tourist-based associated with low end activity, and muse over agri-extremely variable demand on culture's ability to provide the islands.

Mr Walters believes that one

way to stimulate output will be to give a more assured supply of water to the farmers, mainly through the construction of small dams around the islands. But the Government is pinning its main hopes on changes at its own 170-acre experimental

turned over to the production of short-term cash crops with the aim of showing farmers what can be achieved. It will concentrate particularly on pro-duce such as tomatoes, cucum-bers and peppers which are easy locally on small plots

At the same time, a new abattoir, simed at encouraging the expansion of livestock farming, is virtually complete, and consideration is being given to the development of a small dairy herd. At present, milk is brought in from the American

The Government has also been using an element of administrative sanction in the effort to persuade market forces overseas in 1981 is reckoned to move in the direction of to have cost the BVI about local production. Some time

Within weeks, however, this move led to an egg shortage producing higher prices and suggestions that enterprising "People have developed a suppliers were continuing to taste for international food." import eggs from Florida and says Mr Louis Walters, permanent secretary for natural diced.

This attempt to shift away Second is the notion of from U.S. suppliers, even economic diversification, a relatively simple product, Islanders repeatedly refer in demonstrates the cost problems

Rum: repackaged for the U.S.

distilleries for the last 200 and the market.

ser's Rum the island's leeding company today, owes very little to this native cottage industry. It is the brain-child of Mr Charles Toblas, e New York businessman who has brought together West Indian raw materials, British Navy tradition and the American market.

Mr Tobias succeeded where several other entrepreneurs had failed—in persueding the British Admiralty to pert with its secret formula for British Navy rum. After almost 300 years of continuous issue, the daily rum allowance—the "tot" —was finally abandoned in 1970, mainly because it was thought to be too inebriating in an age of high technology ships. The main target for Pusser's is The main target for Pusser's is the U.S., where the bottles are sold with elaborate explana-tinns of the colourful history behind the blend. Even the name of the rum, an old mayy corruption of Purser's, after the officer traditionally charged

the officer traditionally charged with distributing the daily ratinu, is clearly designed with an eye to the U.S. market.

The British Virgin Islands came into this production scheme mainly hy virtue of their location and the terrimry's political stability. Since the sources of the five different the sources of the five different base rums which go into the

LIKE ANY other sugar-produc-ing area in the West Indies, the British Virgin Islands have supported their own rum manu-facturing at a number of small distillaries for the last 200

business as yet, and probably never will be. It employs about 20 people and aims very speci-fically for a small, up-market niche where it believes the niche where it believes the Admiralty seal of approval will carry e special cachet,

Output currently runs to "well under" 100,000 cases a year, a minute volume compared with the mechanised production of Becardi, the main world rum producer, which bes about 35 per cent of the world market nf around 14m cases.

Even so Pusser's sales are Even so, Pusser's sales are now about \$3m a year, accord-ing to Mr Tobias, and it has established a production net-work as eleborate as anything tn be found in the developed world. Its bottles come from Florida, its corks from Portugal, the plastic buibs nn top nf the corks from California, and the labels come from Canada.

corks from California, labels come from Canada.

All these raw materials, including the Guyanan and island of Anegada, where fishing together in e small factory together in e small factory.

S behind a baseball pitch, where in the rum is blended and of despatched worldwide. Mr David ficerry, who runs the factory, are says that about 40 per cent of the final value is added in the encourage the Anegadans to bring their fish into Road Town, deep-sea techniques.

Minal value is added in the specific remote understance in the remote understance in the final value is added in the control of the final value is added in the encourage the Anegadans to bring their fish into Road Town, deep-sea techniques.

Even today, the islanders are

The social cohesiveness of

Balance of trade 1966-81

	(U.		
	Exports	Imports	Balance of trade deficit
1966 1970 1975 1980 1981	4,178,300 10,223,575 13,722,450 49,494,280 49,809,445	156,975 65,330 497,195 1,161,890 2,000,165	4,021,320 10,158,246 13,255,255 39,332,895 47,809,285

THE MOST recent detailed figures, published in showed the country's beavy dependence on tourism. Imports amounted to \$49.8m, while exports generated only

machiner accounted for 37.7 per cent of imports, food for 16.6 per cent, and fuels for 13.1 per cent.
One of the conflicts over the continuing development of the hotel industry is that under

the present structure of the economy, expansion simply adds to the deficit, with in-creasing earnings on tourism

creasing earnings on tourism being spent on costly imported food to support the visitors. Because of this there is strong pressure to conserve more of the tourist dollar through growing more food for the hotels locally and de-veloping small service and manufacturing industries to serve tourism.

Hefty building costs add an additional premium to the

potential investment: the islands import virtually all of their

building materials, which then have to be transported and knocked into shape on some pretty unlikely sites.

According to Mr Clive Sears, manager of the Smith Gore

office in Tortola, construction costs amount to about \$80 per square foot on the island, or around double the price in the UK. A two-bedroom, two-bath-

room house, very small by con-ventional American middle class

standards, is consequently not easy to find under \$100,000, and

in e desirable area may well cost

Add to all of this a high cash element in financing—local

mortgages rarely run to more than 66 per cent—and it is clear

why there is a thin market for

houses dominated by Ameri-

Finally, the politicians need

Under the present rules, they

can apply for citizenship and become "belongers" with vot-

ing rights after seven years, but

there is growing local resent-ment of the pressures on school-

ing and social services brought by the immigrants.

strongly about the same limita-

tions on public services, as well

To some extent, these are typical problems of an economy

nigrant community.

to find an answer to the in-creasing problems caused by a

Dream property

of crude, ungraded roads on the island of Tortola that exist only to serve a few, isolated

The location of these houses, perched in lonely splendour amid untended woodlands, says a lot about the nature of the a lot about the nature of the market. They are built for solitude, for the magnificent seascapes that present themselves around every corner of the rugged terrain — and with very little sensitivity to cost. The most celebrated new investor, Mr Richard Branson, of Virgin Records and Virgin Atlantic fame, has just gone

Atlantic fame, has just gone one better than e secluded knoll in a corner of Tortola. He bas bought Necker Island, a

bas bought Necker Island, a small outcrop off Virgin Gorda, whose beaches' used to be shared only by a berd of goats.

For a sum estimated at between \$4m and \$5m, be has constructed an 11-room bouse, and has plans for a recording the state of the only sounds in studio where the only sounds to distract the artists would be the winds off the Atlantic. "To buy bere is a romantic and emotional purchase," says Ms Pam Romney, an American

born estate agent in Road Town, "People come bere for peece and quiet and the lack of development, not to make a speculative investment."
The islands have managed to

give themselves this tag of exclusivity partly because the Government has kept e tight rein on the supply of land.

Land in accessible areas earmarked for development costs have in gaining "belonger" about \$15,000 an acre, while the status, same amount of beachfront territory would cost \$100 000 typical And if foreigners buy a virgin which has gone through a plot they are obliged to build period of rapid physical growth

within two years; under a pro when jobs overrun the local vision designed to prevent labour pool. Fishing setbacks

Town, a trim, modern building nestles in isoleted peace and quiet on a large pier, Inside, it is fully equipped for clean-ing and deep freezing fish. The stablishment has cost well over \$700,000 to build, financed by the Caribbean Development Bank — yet it is currently working at only around 25 per cent

of capacity.

The fish terminal is an attempt to stimulate the native fishing industry into becoming a significant producer both for the domestic and overseas markets. It seems absurd that an island surrounded by fish of all kinds should import a vast pro-portion of what it consumes. But like the similar attempts

But like the similar attempts to re-invigorate agriculture, it has run into the problem of making small-scale, family-style production competitive with mass producers overseas.

To a large extent, the terminal was designed for the needs of the remote northern island of Angada where figh-

but instead, the Americans began flying special transporters up to the northern island and importing it directly.

The result is that the Govern-

ment now has an expensive facility on its hands, with no hope of making it viable on the basis of the traditional in-shore fishing in the islands, Mr Louis Walters, permanent secretary for natural resources, says thet efforts are being made to change direction and encourage deep-sea fishing.

These waters are currently heing trawled by foreign vessels, mainly American and Japanese, and are reckoned to contain larger fish with more consistent quality than the islands' inshore varieties.

Development, he concedes, will be slow. To achieve the terminal's aims, will demand at least six boats bringing in their catch regularly. Yet the boats cost about \$60,000 each, plus the same again for equipment, and will demand a professional core of full-time fishermen.

Tax laws attract investors

CONTINUED FROM PAGE 1

extent the meritocracy that is now emerging is supporting this

aim.
"The BVI style of controlled, selective tourism remains the key to our economy," Mr Cyril Romney, the chief minister, said in his recent hudget address.

The islanders' ability to work together without undue friction

is also reinforced by the broad base of landholding in the territory. Despite the emergence of a few rich individuals benefiting from land sales or business of Royal Navy gunfire. acumen, wealth is not unduly concentrated, and many islanders own a few, potentially

valuable, acres.
"We have a free enterprise the rest of the Caribbean, system in which everyone participates," says Mr Ralph O'Neal. a prominent businessman and reckoner opposition politician. And the lan people are happy to change foreigne roles—to work in an botel, to to buy. reckoned to own 80 per cent of the land in the BVI, and foreigners have to be licensed run a taxi or e bus, while owning land or a boat, or even a the islands is equally reflected in the stable political environ-

Paradoxically, the structure of ment. Following a famous

land-holding democracy can be march on Government House partly attributed to the 100 in 1948, the British Government bas progressively handed

abolition of slavery in 1838 end
World War Two.

In that period, there were rarely more than 30 white In that period, there were rarely more than 30 white people on the islands. The indigenous inhabitants were cal power.

At election time, every four years, parties fighting for the nine available seats coalesce with as much of an eye to left largely to their own devices, engaged in subsistence agricul-ture, and frequently untroubled ministerial offices as a specific programme, later tending to even by the appointed Governor -Mr Norwell Harrigan, e dissolve again until the next former civil servant who has written several histories of the For the current generation of politicians, one of the main islands, says that in his youth the schools were given holidays

of politicians, one of the main questions is whether this structure of government will be sufficiently forceful to tackle the next stage of development in the islands. Under the present constitution, the Governor bas responsibility for external matters, but the office of Chief Minister which tradifor the annual visit of the Governor, who would arrive with his plumes flying to a salvo The effect of this isolation was to shield the BVI from the destructive land speculation which awept through much of of Chief Minister, which tradi-tionally carries the financial portfolio with it, is the real

power centre. Critics argue that the system of part-time politicians who carry a great deal of nominal authority, but are not engaged 100 per cent in the country's business, can lead to a policy

drift. There is no shortage of chal-

scaled down and may soon be transformed into loans, yet the islands are beavily dependent on them for development spend-

Second, they bave to steer prudently down the narrow line between living off the U.S. economy and not doing anything to abuse these privileges. Even the question of drugs traffic becomes a problem though ministers say they are doing what they can to co-operate with the American anthorities.

Third, the islands are facing a crucial stage in the development of tourism. Further ex-pansion is needed to sustain the economy.

But at the same time, the Government has to be careful to avoid developments that would destroy the qualities of peece and seclusion on which the industry has been built, while channelling more of the benefits into the local commerite.

They could therefore be partly solved as the economy becomes more mature and be gins to live more adequately off its local resources. I lenges. First, there is the tackled sensitively if the islands rears of neglect of the colony ment bas progressively handed grants to the islands. These reputation as an oasis of toler-by the British between the over control of island affairs subventions have been steadily ance and easy-going harmony.

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Commitments are being trimmed just when new social programmes are needed

Concern over cuts in aid from Britain

OFFICIALS in the British Virgin Islands, normally a model of easy-going openness, sometimes display just a flicker of besitation in opening up their financial accounts—but not because they are worried about horrors that might be hidden horrors that might be hidden away inside. What bothers the administrators is that their figures look too good. "We are," says one of them, "in a position of people being punished for good house-keeping?"

And to be

Cay

enter

Milly BIYON

GORE

n Islands

CENTRE

Tortola

By the standards of the Carib-bean, and the developing world in general, the islanders are relatively well-heeled. Gross relatively well-heeled. Gross national product, according to an economic memorandum published last year, was estimated at \$55m in 1982, against \$28.5m four years earlier. With a population of not many more than 12,200 on the islands, that gives a figure of around \$4,500 income per haad.

To the irritation of the To the irritation of the islanders it also means that virtue has to be its own reward—as they see it, they have to continue to carve out a living while neighbours who are more prodigal of their resources are rescued with cheap loans and rescheduled debt.

During the last 20 years of rapid growth, the islands have run their affairs with an eye to balancing their accounts. Over-seas debt has been taken on only for schemes that are essentially

Revenue

On the operating side, the commitments of the Government but by no means eliminated the problem. Projects such as the fishery development plan may well have to be such as the fishery development plan may well have to be aid previously required to keep supported by government sub-the wheels of the administration sides at a time when the

Yet despite this relatively bright picture of the public ac-counts, the present Government has begun to sound the alarm bells about tha future. Its first worry is the prospect for British capital grants, which have been a crucial element in developing the infrastructure of the islands.

During the last few years, British aid has been falling by around £200,000 annually to the current level of around £800,000—a sum which also means substantially less in dollars than a little while ago. To add to the constraints, Mr Cyril Romney, the Chief Minister, says that the BVI Government has been told that the grant may soon be told that the grant may soon be turned into loans as well.

The second problem is some hefty contingent liabilities that have been run up through the Government's guaranteeing of loans advanced by other institu-tions. Although total public debt, including guaranteed loans, was put at only \$5.4m in 1982, Mr Romney has since pointed to around \$6m worth of such guarantees.

The Chief Minister has vigor-ously attacked this policy of guarantees on the grounds that "normal tests of viability" were "ignored or misapplied"

guarantee, have trimmed the

cedes, would be very difficult to finance without grants. To complicate matters still further, the economy has recently shown signs of slowing down, a process which will eventually tend to reduce tax revenues. Ministers place the hlame for this trend squarely on the strength of the dollar, and the impact this has had on tourism. Americans, said Mr Romney in his budget address, "have gone in droves to Europe at bargain basement prices."

Response

The simplest response to these revenue problems would be to raise taxes in some form or another. On the face of it, there is ample room for an increase, at present, domestic companies are relatively lightly taxed at a rate of 15 per cent, with several possibilities of reducing the final payment, while the biggest sector of allwhile the orgest sector of allhotels — is paying virtually
nothing because of tax-holiday
investment incentives. Individual tax rates are also modest,
varying between 5 per cent and
20 per cent on all income over
\$25,000.

The Government, however, has turned its face firmly against any tax increases. The for schemes that are essentially self-liquidating, with a sound prospect of pay-back. According to officials, repayments at the moment are going down, with servicing expenditure in 1984 of \$254,000 expected to drop to around \$100,000 this year.

Revenue

were "ignored or misapplied" for some of these loans, maining increase of the present administration was a 2 perdiversifying the economy. He has recently put on ice an industrial development programme aimed at establishing an industrial park.

This action, and the refusal level—there are special charges, for instance, for local driving guarantee, have trimmed the for instance, for local driving licences or a departure permit at the airport—and there is probably little scope for further In addition, increased taxes on business could have a damaging impact on the main thrust of the Government's develop-

reckaned to have come from foreigners, and the funds have continued to flow despite the fact that the sector is in overall loss. The administration is acutely aware that it is com-peting for this finance with other countries that have similar

tax incentives.

To try to bridge the budgetary gaps that could be caused by these potential revenue shortfalls. Mr Romney has been talking to Canada about a new aid programme to replace the declining UK grant "So far we have not been eligible for bilateral assistance, but we must be the only country in the Caribbean in that position," he says.

tax incentives.

improve the country's ability to generate the means for its own development, although there is no consensus as yet about how this should be done. One group of the islands' ruling elite is in favour of public spending to diversify the economy; the other diversity the economy; the other wants the country to play to its traditional strengths, arguing that the high relative level of wages on the islands makes it an improbable site for competitive manufacturing. A good secretary, for instance, earns well over \$8,000 a year,

Mr Romney, who took an economics degree in the U.S., belongs firmly to the latter group. Ha has shown considerable scepticism about plans to develop small-scale manufacturing on the islands, preferring to continue the traditional thrust continue the traditional injust towards attracting foreign capital into the financial sector has caused the industry this and tourism. "If there is year, political stability, the money will come and it will stay," ha reaching the stage where they said in his recent Budget need to extract more from the conventions of the



Development of small-scale manufacturing would diversify the economy but this approach is overwhelmed by the reliance on

Wary of headlong growth

IN THE banking sector, the BVI administration has shown BVI administration has shown itself very wary of headlong growth of the sort pursued by the Cayman Isles and Bahamas. This is partly due to the general opposition on the islands to overdevelopment—Road Town has only a handful of buildings more than two storeys high—and partly because of the feeling that there is no commended. feeling that there is no room for another Caribbean competifor in the Eurodollar activity on which the offshore banks have thrived. Only one Euro-currency issue has been made in the islands in recent years. in the islands in recent years. In addition, the islands bave had some unpleasant experiences with fringe banks. A few years ago, the Merchants and from \$29.7m in 1973 to \$196.4m in the third quarter of last year. But their loan portfolio had involving the shooting of one of its senior executives in Los from \$19.6m in 1973 to \$5.9m Angales Angeles. And only this year, Mr
Cyril Romney, the Chief Minister, announced that individuals connected with the locally they are using a considerable registered LaSalle Bank and proportion of their deposits to Trust Company, otherwise fund their parent companies.

Bank, had been engaged in "fraudulent" activity overseas.
On that occasion, speaking to the legislative council, Mr Romney said that full banking activities would only be permitted in the territory "by branches or subsidiaries of banks of international repute and standing." and standing."

Under these guidelines, banking looks set to continue in the ing looks set to continue in the hands of four groups, Barclays of the UK. Chase Manbattan from New York, Nova Scotia, the Cauadian group, and First Pennsylvania of the U.S.

The banks have grown considerably over the last decade, with total deposits increasing

Secondly, the islands are ing, a greater drive to eaching the stage where they popularise the islands, and seed to extract more from the efforts to spread the benefits address:

current operating of the of the industry more widely. It
The danger of this strategy tourist industry. The hotels in is certainly true that if the
s twofold. First, the overparticular are very much underhotels could push up their
whelming dependence on utilised assets, working at half annual occupancy rates to the wheels of the administration states at a time when has authorities ago, the authorities want to press ahead authorities decided to set up a separate capital account through which they could clearly channel excess operating revenue into long-term development more roads and dams for ment projects, more than \$6m. farmers among others. There

has caused the industry this spend them. What he would like to see is stronger market-ing, a greater drive to

550 companies use tax haven

THE NERVE centre of the British Virgin Islands' financial services Industry ties in a modest second-floor office over modest second-floor office over requirement. an electrical equipment shop on the edge of Road Town.

On the counter inside the 550 or so businesses registered under the International Business Companies ordinance of last August are neatly filed in a card index. from the improbable Pinky and Perky to the whimiscal Golden Wisdom and Arcadia Investment Corporation.

The records of all the companies filed under the ordinance are available for inspection for a \$10 down payment. Yet the most careful research will reveal very little—neither the names of the directors, nor a detailed balance sheet, nor the nature of the company's busi-

ness. Even after a year's activity bas gone hy, there will be no filing of an annual report, no indication of how the company is faring, and no notification of an annual meeting. The IBC ordinance is the means by which the BVI is attempting to penetrate the zero tax sector of the interna-

tional tax haven market. It was introduced last year after was introduced last year after extensive examination of tha hig traditional zero tax countries—Panama, the Cayman Isles the Bahamas and Bermuda—and some careful drafting to help the trust companies who hope to expand their husiness by using its ness by using it. Not all of the 550 or so com-

the nld lists.

Nevertheless, the initiative has met with an enthusiastic response from the fluancial community, both for the new husiness hrought in and for the old business that has been persuaded to stay. "Now we have something to sell." says that against it. They eventual Management and Trust.

The essence of the ordinance is to require no tax on a com-

anagement and Trust.

The essence of the ordinance is to require no tax on a compair registered in the BVI as a long as its business is conducted outside the islands. Income arising overseas will therefore be taxed at the prevailing rate—30 per cent in the U.S.—but The only of Financial in the sale against it.

They eventually failed in the talks with the new, hard-linc Reagan Government, but achieved one major victory in that all the other double-tax countries in the Caribbean had their concessions withdrawn as well.

Nevertheless The only Government-imposed cost is a \$300 annual registration fee for the average size

 Shares may be issued with or without par value, in multiple classes and in registered or bearer form.

The director (as few as one)

or directors may be people or corporations and need not be resident in the BVI. However, It can keep a hank account and be managed and controlled from within the islands, as long as it does not own property or do business there.

The move towards the zero tax sector of the tax haven husiness was a considered step after the U.S. brought the harriers down on countries operating under the protection of its double tax treaties. In the 1970s, the islands had built up the financial sector very largely on the opportunities created by the double tax treaty with the U.S., a relotionship largely inherited from the agreement between the U.S. and the UK.

For the purposes of preventing double taxation on companies, the U.S. would tax dividends at only a 15 per cent rate rather than the full 30 per cent; in the BVI, these these remittances were then only nominally taxed or icft untaxed altogether, instead of being taxed at the due 15 per cent rate.

"For portfolio equity invest-ments we were probably the ness by using it.

Not all of the 550 or so companies registered under the best Caribbeau country to use.

Not all of the 550 or so companies registered under the peat Marwick Mitchell ordinance are new to the BVI. accounting firm subsidiary on Some have chosen to transfer the islands. "But for interest from their registrations under payments we could not compete ne uld lists.

Nevertheless, the initiative paragraph including interest in the 15 per cent rule was deleted

The renunciation by the U.S. of the double tax treaty in December 1982 was a hitter blow to the islands, who fought

so small that it has plenty of scope to grow. There is only a handful of trust companies operating at present, along with two accounting firms.

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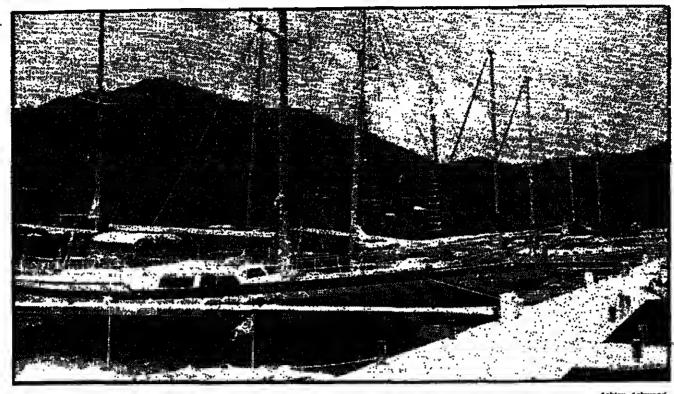
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British Virgin Islands 4



Charter yachts at Read Town. The yachting husiness now accounts for more holiday traffic than hotels.

Tourist hotels seeking more visitors

THE ENTRY drive to Little Dix hotel is reminiscent of the carriageway of a British stately home. It winds down from a country road through lush, well-cropped lawns and landscaped

The central building of the hotel, an open-sided dining room with a dramatically sculpted triangulated roof, lies sheltered behind a bank of evergreens: nature obtrudes everywhere, the abundant greenery swallowing up guests as though they were hardly

there.

Little Dix was the first big hotel development in the islands, and to a large extent it has set the pattern for the rest of the industry. The hotel nestles by the seashore, framed by the wooded hills of Virgin fortle on a site of striking Gorda, on a site of striking natural beauty.

Mr Laurence Rockefeller, grandson of John D. Rockefeller, and a noted environmentalist was so taken with the area in was so taken with the area in the early 1960s that be acquired and leased about 500 acres of shore and hillsides with the idea of marketing a chalet-style, low-density hotel that would appeal to people looking for a quiet, close-to-nature holiday. tioned itself right at the top of

the market, with chalets at up to \$700 a night in the season. to \$700 a night in the season, other hotels have largely followed the Rockefeller concept of nnobtrusive, environdevelopment itself; and, indeed, it has mentally sensitive development itself; and, indeed, it has mentally sensitive development.

From the hoteliers' point of view it has been a practical response to the limited labour supply in a population of only 12,000; and for the Government it has meant avoiding the social pressures that would have built up from an even greater expansion of immigrant population to serve the hotel trade.

serve the hotel trade.
The idyllic settings of the Islands' hotels, however, are hardly matched by the performance of the companies involved.
Overall, the sector loses money on its operations, and only two hotels—Little Dix and Long Bay on the main island of Tortolaare reckoned to have been con-sistently profitable over the last few years.

As a result, a number of

hotels have either changed hands recently or are on the market. Members of the UK market. Memoers of the Or. Showering family, for example, have put the Treasure Island botel in Road Town up for sale, while the huge Prospect Reef complex nearby, in which Mr Humphrey Cripps, a UK com-ponent manufacturer, is said to have invested around \$11m, is on the market at \$15m.

Across the channel from Road

Town, the Peter Island holel has been sold by the Norwegian Peder Smedvig group to Amway, the U.S. direct selling

The running operating deficits arise from the fact that the hotels are vastly under-utilised. hotels are vastly under-utilised.
despite the modest amount of
canacity available on the
islands. In total, the BVI had
around 750 rooms at the end
of 1983, but Government
statistics say that only 52 per cent of these were filled, and hoteliers are even sceptical about these numbers,

Tax-induced

Indeed, Mr Tad Michel, chairman of the BVI Hotel Association, says that many hotels on the islands could make money running at less than 50 ner cent capacity, indicating that some are running at very low rates occupancy indeed.

Officials posit two reasons for this loss-generating structure of the industry. First, a fair mount of hotel construction has been tax induced. At least 90 per cent of the investment in the sector has originated overseas, from companies that have been able to write off osses against tax and were ooking for capital appreciation or currency gains rather than ong term profitability. And virgin Islands has had their eggs in the hasket of exclusivity.

SOMETIME in the early 1960s, and certainly no more than 25 years ago, tourism became a force to be reck-oned with on the British

Some identify the crucial development as the opening of the Little Dix hotel by Mr Laurance Rockefeller on Virgin Gorda in 1964; others regard the arrival of an infant yachting husiness at about the me time as the critical step. Elther way, tourism has grown rapidly since then, moving down the two tracks of middle-to-apper range

resort hotels and yachting. Today, tourism is by far the major industry on the islands. It directly employs about 32 per cent of the popu-lation, and virtually every other activity revolves around

It is difficult to say how much tourism earns — a Government report has put the figure as high as \$66m, which is now thought to be an outlandish overestimate, but it probably roughly halances the \$48m or so deficit on the country's external trade account.

-at the rate of 150,000 in

expansion tariff free.

Second, in turning against the

higher volume mass market, the

BVI hotels have locked them-

selves into the pursuit of a high-priced market which is ex-tremely difficult to promote.

These marketing weaknesses are probably compounded by the fact that several of the

hotels are owned by foreign groups with few other hotel interests. Little Dix, for example, again stands out as a hotel which has managed to

achieve high capacity utilisation throughout the year because it helongs to a larger group of holels which are jointly

It is not at all clear what the

impact of these weaknesses in the botel sector will be. But it is one of the factors which

causes officials to worry about the "fragility." as they put it.

What the Government wants o see in the hotel sector is a

steady development of stable and profitable enterprises which will eventually add to the tax base, while generating wages and employment. Haif,

or three-quarter empty hotels not only make a limited contri-

bution to the economy, but may eventually be a deterrent to new investment in the development

of the islands. So far, this point of deter-

rence has clearly not been reached. A new 38-room hotel — Trade Winds — has just gone un in Virgin Gorda, built on a sweeping bay by Mowinckles

Rederi, the Norwegian shinping

line, alongside two existing

developments.

There are also several other

projects at various stages in the

pioeline including an ambitious

\$30m spa hotel, the most costly

development yet, on the northern coast of Virgin Gorda.

British managing director of

Project Management Associates, who has spent two years work-

ing on the plan, says that if it comes to fruition, the spa will

sell health-hased holidays for

two at between \$550 and \$660

Despite these signs of con-tinuing investor interest, how-

a night in the high season.

Mr Richard Starkey, the

of the tourist sector.

marketed.

1982—for its all-year sunshine, its long white beaches and, perhaps most importantly, a fabled stretch of sailing water. The climate conforms to the Caribbean legend, with a temperature which water between which varies between 75 and 85 deg F throughout the year, a pleasant breeze, evenings that are not uncomfortably hot, and sea water that is perpetually From the start, Government policy has aimed at a steady

pace of development, designed to allow the islands' infra-structure to grow without un-due strain, while concentrat-ing on an up-market niche in the mainly American market.

British Virgin Islanders look with something approaching horror at the headlong pace of development on the nearby American Virgin Islands, which have gone for most appearance to what trade a mass package tourist trade, complete, with skyscraper hotels, massive shopping arcades, McDonald's hamburgers and the rest.

"We want to concentrate on the steady development of water-based activities," says Mr Eliha Rhymer, chairman of the BVI Tourist Board.

Minister, for example, favours much more forceful marketing aimed at broadening the appeal of the BVL. He has already acted on his convictions for his contributed to the inducements by exempting hotels from the already modest domestic taxes own account, helping to pro-for 10 years, while allowing mote visits of shallow-draft them to bring in essential cruise ships which are able to machinery and equipment for sall right into the secluded bays

of the islands.

This kind of tourism is resented and opposed by the more traditional elements in the industry, who argue that droves of passengers swarming through town or swamping beaches wherever ships choose to drop anchor undermine the image the islands have created.

But Mr Romney argues that the cruise ship visits are healthy hecause "they touch the local people more than anything I can think of. They hring husiness to the taxi drivers, the shops, heach hars and shops, heach hars and restaurants," he says.

In a broader sense, he believes that Government and

the industry will have to work together to tackle two issues. First, he complains that the hotels have failed to "target the off-season traffic," One of the reasons for the loow room occupancy rates is that once the main December-April season tourist visits dron off

sharply. Yet in Bermuda, says Mr Romney, he has been struck hy the fact that the 500,000-a-year tourist industry is strongly hased on the promotion of the island for summer visits—a promotion largely aimed at the student population which later grows into a longer-term

In addition, Mr Romney wants to start direct flights from the American mainland to the islands. This is partly a response to the inadequacies of the present communications network which relies on connecting flights mainly from Puerto Rico. He voices a common complaint when he says that the local airlines frequently schedule flights that they do not have the equipment to handle.

A further limitation on the air transport links derives from the length of the airstrip, currently only 3,600 ft long. Mr Romney wants to extend it to bring in longer-range modern commercial jets. But even now, ha says, the airport could take the British Aerospace 146, and he is actively promoting moves which could lead to the announcement of new direct flights from the U.S. "within

ever, some ministers and officials believe that the Islands the next few months.
"I think we need something dramatic and exciting to he able exclusivity. to establish our position in the Mr Cyril Romney, the Chief market place," he says.

'The best sailing water in the world²

LEGEND HAS it that Sir Francis Drake evaded Spanish warships hy slipping into the 30-mile main channel between the islands after one of his meraud-ing raids in the region.

The tactics hehind the manoeuvre are obvious to anyone who has sailed through the area: the islands stretch out like strings of beads, providing endless opportunities for cover in a succession of spectacular, secluded hays.

Modern-day sailors use the bays to drop anchor and relax in the balmy surroundings. Much of the seashore is as untouched by bumanity as in Drake's day 400 years ago, while several beaches now harbour one of the new luxury hotel complexes which frequently offer facilities to visiting yachts.

"I am bere," says Mr Albert Stewart, managing director of Tortola Yacht Services, "because, quite simply, it has the hest sailing water in the world."

The bulk of the yachting business is in bareboat chartering. Visitors come down to the islands, hire a yacht, provi-sion it, and then use it like a hotel. The boats vary in size. and professional captains can be hired along with them necessary but reasonably experienced sailors are allowed to take charge without undue questioning, since manoeuvring in the channel and around the islands is reckoned to he relatively easy.

Rapid growth in the hareboat chartering business, led over-whelmingly by two companies, Moorings and Caribbean Sailing Yschts, took the fleet of locally-run yachts from 226 in 1979 to 310 in 1983, when the last figures were published. There has probably been a

slight contraction since then, hut the BVI-based yachts are still believed to consitute the biggest bareboat fleet in the Caribbean, and probably the world. Yachts now account for far more holiday traffic through the islands than hotels.

Ideal

For the islands, the yachting husiness has been regarded as an ideal form of tourist expansion. It does not make unduedemands on the environment, or the resources of the economy, since the visitors spend a lot of their time at sea. Yet it pro-vides regular jobs and steady development along the coast-

A substantial part of the large Wickham's Cay Sea reclamation project, for example, has been project, for example, has been taken up by a cluster of com-nanies around Moorings, the largest barehoat group on the islands, which runs 84 vessels. Like the hotels, the vachting business has suffered this year from the strength of the U.S. dollar. But it also has another, less tangible, clond hanging over it in the form of the U.S. Internal Revenue Service.

The American tax authorities have recently been attempting to prevent deductions of investment tax credits on the BVI vachts on the grounds that they are based outside the U.S. and they have also tackled some of U.S. investors over the leasing clauses, because capital was not judged to be at risk in the transactions.

One response to these threats has been to buy more yachts from Europe.

At the same time, the leasing contracts have been adjusted to management fee agreements, onder which the yachting com-panies and the U.S. owners split the charter fees and thus share the risk. This still allows U.S. investors to take depreciation write-offs against their tax

Financial Times Monday April 29 1985



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THE ARTS

Architecture/Colin Amery

Aiming for the goal of a national design

we have a new National Museum of Design in the Butler's Wharf development across the Thames from the Tower of London, The museum is to be started with a £4m gift from the Habitat shops chief, Sir Terence Conran, whose foundation initiated the enterprising little Boilerbouse Pro-

prising little Boilerbouse Project at the Victoria and Albert Museum where it has promoted several provocative exhibitions about consumer products.

The lease to occupy the old bolterhouse yard at the V and A runs out in 1986 and tha foundation will then expand into Briter's Wharf, a large commercial riverside development backed by e consortium with Sir Terence and Mr Jacob Rothschild et its head. Tha Design Museum will occupy a part of this project. part of this project.
The museum (although

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- colling

NSURAN

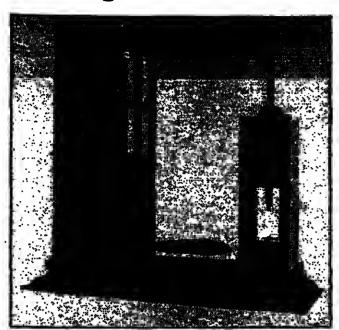
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WORLD

Section 188 But

RTOLA

museum surely is the wrong word) is to provide a service to business and industry cover-ing intelligence-gathering and product-planning services based on a permanent collection of on a permanent collection of noteworthy designs and a thematic exhibitions. It will display new inventions and speculative designs, and part of the scheme is to involve the recharged Royal Collage of Art the scheme is to involve the chure says: 'It is not expected present exhibition at the Boiler-that these contributors will be bouse, National Characteristics disinterested.' This, however, in Design, would explain bow to raise questious about whether spot the good one, but I was disappointed. back-up to the museum. There is also to be a Children's Experience Museum on the same site although the aims of



The "cosy Tudor Rookery Nook"—entrance to Great Britain's display at The Boilerhouse (Victoria and Albert Museum), until July 18

is also to be a Children's trade centre where manufacturers can see the competition in a vaguely historical setting. How does this differ from the initial publicity.

The architect of the museum is to be Mr Stewart Mosseron. is to be Mr Stewart Mosscrop, and his early sketches promise think they were going to something the corbusier crossed with Norman Foster. Nothing very revolutionary there.

Industry informative in the way that advertising is informative; but they so often leave the way that advertising is informative; but they so often leave the way that advertising is informative; but they so often leave the visitor unsatisfied. The present exhibition has high ambitions and succeeds in being highly entertaining.

Foster. Nothing very revo-intionary there.

Industry is being asked to select are shown disinterestedly in an his-torically researched context.

istics. America, France, Britain, Russia, Japan, Sweden, Italy and Germany are the selected industrial countries and you enter the national displays through eleverly designed individual gates: two French elegarette lighters and e Guimard chairly take your into French and gramme note for the Royal Opera swirl take you into France, and a cosy Tudor Rookery Nook indicates the whimsicality of Great Britain. Some rosewood mipples and triple glazing suggest the preoccupations of the Swedes while Germany has the wonderfully old-fashioned Mies van de Robe as an ancient design prototype.

Britain comes out of this show

Britain comes ont of this show very well; its distinct traditional quality, as seen in e Lohb shoe or a Jaguar car; seems to succeed because it is comfortable and elegant and works, proving that the best design is surely something that is good on its own terms. After all, a good chair might be Chippendale or Aalto but we indge It on its comfort and line, not particularly because it is English or Finish. It is fascinating to see the strong, yet limited, Russian design; tough and powerful trains

sign: tough and powerful trains and cars, but little styling or fashion consiousness. And this despite, for instance the example of the undergrounds in Moscow and Leningrad which bave given the ordinary Russian a taste of Tsarist splendour—the very reverse of New York's dismal subway. Japan's Tha thing about Boilerhouse shows is that they are always amusing, sometimes stylish, and frequently informative in the design meanwhile, is seen to work best in miniature.

National design characteristics surely come from things like climate, available raw materials and the training of the country's visual sense. This exhibition gives just a hint about this absorbing subject. It also this absorbing subject. It also emphasises that the encourage-Foster. Nothing very revointionary there.

Industry is being asked to
fund the running of the museum
and it is expected that donations will come from companies' research and development

Industry is being asked to
fund the running of the museum
and it is expected that donations will come from companing products, although this has
never been entirely clear as a

Industry is being asked to
fund the running of the museum
and it is expected that donaing products, although this has
ing products, although this has
never been entirely clear as a

Industrialised countries
well be the goal to pursue in
and put their products into a
aworld where it is often posstille to be unsure about which
countries
well be the goal to pursue in
through comparing eight motorcountry you are in when you
ing products, although this has
to discern national characterairport,

Chénier should warn any reviewer to proceed with e due sense of caution: "Though critics often do not approve of Giordano (Mahler, bowever, admired him, end so did Fatiré). audiences have continued to applaud his youthful work."

William Weaver's judicious pro-

Audience taste is no doubt the reason the work was brought back to London in the first place; and the audience at Saturdey's revival proved Mr Weever right, noisily, while ore critic in their midst tried with second-rate-ness of the piece-of its promiscuous, ill-defined or its promiscuous, in-denned sympathies, its early-Holly-wood view of history (those newsboys!). its essential ungenius when placed by the side of even so derided a sample of Puccini as La fanciulla del

Puccini as La fancialla del west.

At least the same critic could note how much more hively and idiomatic the performance was than the passionless, walking-on-eggs first showing of this production had been in February last year. Now there was e conductor—Julius Rudel, making amends for his recent Samson hungle here—with the understanding of the work's operational level and the knack to make e go of it, on that same to make e go of it, on that same to make e go of it, on that same not very elevated level (Mr Rudel's willingness to break pauses for applause into Gio-dano's putatively continuous textures was, bowever, exces-sive). And tha many supporting players, most of them recalled from 1984, gave good value— John Dobson's spy. Patricia Johnson's countess, Alexander Oliver's abbé, and Cynthia Buchan's quicksilver Bersi were especially quick at seizing their

But the cardinal factor in tha But the cardinal factor in tha success or failure of any Chénier is the choice of its principal trio. On the whole this has also been more certainly guided than it was in 1984. It is not exactly an exciting trio; probably the hreed of

There is a school of - very

Andrea Chénier/Covent Garden

Max Loppert

The concluding sentence in singer who could make this totally restored voice—the Zancanaro in the opera's most villiam Weaver's judicious proopera exciting—by means of "something more" that can rewarding role, the servant-highlight an inspiring Domingo appearance was all evening continued revolutionary. Gerard.

Chérier should warm any refilling personalities, and genuine artistic conviction—is now extinct. Perhaps it is unfair to judge the current Royal Opera title role on this showing, for Ptadico Domingo suffered a sud-den throat indisposition during

The Maddaleoa wes Anna theorem — the face is mostly too-rare visits to London — a tovely, mature performer of Zancanaro boasts a handsomely too-rare visits to London — a tovely, mature performer of rounded womanly style not ideally suited to febrile verismo outhursts (I would guess that showed up its absence clseshe too was not in best vocal where. The production, decent, straightforward, unremarkable, the "Improvviso" which forced she too was not in best vocal where. The production, decent, him to leave stage for a sbort, amrious interval. When he returned, it was in better but not bution came from Giorgio future television presentation.



Anna Tomova-Sintov and Placido Domingo

Berlin Philharmonic

Andrew Clements

Festival Hall on Saturday the Berlin Philharmonic and Her-bert you Karajan brought hist between woodwind soloists and Symphony and Strauss's Ein Heldenleben. It was the first time they had appeared in London since the much pullicised dispute which threatened to sever all connections between the orchestra and its artistic director. That has been resolved, but those who remember Karajan'e dominating platform manner from previous visits will have been saddened by his physics. hy his physical frailty now. What remains as strong as ever. though, ie his technical control of players who involve themselves passionately in their music making; that commitment, as much as disciplina and technical assurance, is responstble for the extraordinarily rich tonal palette this orchestra

puts at hie disposal. Karajan's Beethoven nowamoreal. Even a symphony as moderate in scale as the Fourth was crowned with climaxes of a Brucknerian splendour, delivered by an orchestra containing quadruple woodwind and horns. The Adagio in particular had an epic range which strictly on its own terms was most impressive; whether or not it was successfully integrated with tha other movements was doubtful. There is no way that tha classically cut finale could carry through the implications of such a sonorous panoply, however much one marvelled in it at the which transmuted the vainglory into something richly rewarding and genuinely affecting, well beyond its sheer impact as sound; a performance by all concerned of quite exceptional standard.

For their single concert at the immaculate articulation of such

ing, the symphonic undertow of the structure never obscured for a moment-how often in performance does the climax of the battle scene also make total recapitulation? Instrumental solos were most

eloquently realised, with principal born and oboe quite outstanding and the orchestra's leader providing pin-point bravura for the violin cadenzas in the third section. If one Karajan's Beethoven nowa- could select just one moment days tends towards the mar- to epitomise the rest it would section, with the bero reflecting on his past achievements and the solo born poised magically over perfectly graded and shaped string lines. Even the most ardent Straussian would not claim Heldenleben as the greatest of his achievements; bere though was a performance which transmitted the vainglory

Mitsuko Shirai/Wigmore Hall

Max Loppert

company with her pianist hus-band, Hartmut Höll, become a regular recitation. Mr Höll is an outstandingly fina accompanist of voices; and if, battle scene also make total notice, the merits of Miss spltulation?

Shiral are dwelt upon, his crucial part in informing and supporting them must not be forgotten.

The programme devoted its first half to Haydn English canzonets and Schumann songs. The beanty and finesse of the voice became evident in the very first bars of "The Mer-maid's Song," and ever more remarkable with each song that followed. Miss Shirai'a liquid but decisive attack and impechut decisive attack and impeccable command of legato bind
phrase to phrase with the
dalicacy of emission that is
almost a forgotten art; while
the tone Itself, not large but
rounded in its flow and shining
in its vibrancy, seems to show
no variation or alteration of
quality according to register.
But this singer is not just a
voice-model. Her dalight in
words—and for a Japanese to
master English vowels and consonants so fully is, after all,
a new book prize, worth
f2,000, has been announced in
memory of Roger Machell, the
memory of Roger Machell, the
Hamish Hamilton
imprint, where Machell worked
for 30 years, and will be
details of entry requirements
may be obtained from the
Society of Authors, 84 Drayton
sonants so fully is, after all,
a Gardens, London SW10.

British—thought that likes its Chekhov soulful: pregnant with Light and shade without Light and shade without a craggeration or self-conscious point-making; listening to "Der Nussbaum" at the start of the Schumann group, and "Widmung" et its close, I had to cast my mind quite far back to recall another young Lieder singer Miss Shirai's equal in skill or peer in maturity of style. In the second half, sha and Mr Höll lavished more of and Mr Höll lavished more of both on Berg's Seven Eearly Songs (though perhaps the vocal lines call also for a Joan Greenwood performed Hedda Gobler 20 years ago as degree of impetuous romanticism that was not forthcoming here) and Webern's Op. 4 George songs, a miracle of mysterious, muted colour applications. As if to show that there is also a lighter side to them singue and miracle to them. them, singer and pianist closed in fine, gently witty, never over-blown manner with Schoen-berg's three Cabaret Songs. Miss Shiri makes most of our own young song-recitalists look and sound like students. I can't wait to hear her again.

Performing Arts Book Prize

words—and for a Japanese to may be obtained from the master English vowels and consonants so fully is, after all, a Gardens, London SW10.

The Seagull/Lyric, Hammersmith

Martin Hoyle

backs. Clumsy blocking leaves Samantha Eggar'e Arkadina masked from the extreme right

Chekhov soulful: pregnant with pauses, stiff with sighs, silent with significance. Charles sturridge's production at Hammersmith gives us many an coasis of calm in the desert of it so dark? "asked Nina in the horoad approach, or perhaps provincial self-absorption; but Act I, voicing the and addince's its worst in an intolerable ("We can't praise her too double takes. In short they play it as comedy; and not since George Cole and a drawling the significance. Charles masked from the extreme right flounces and leaps on to the furniture as if she were as stage-struck as Nina. Miss Eggar also suffers from the products and leaps on to the furniture as if she were as stage-struck as Nina. Miss Eggar also suffers from the products and leaps on to the furniture as if she were as stage-struck as Nina. Miss Eggar also suffers from the products and leaps on to the furniture as if she were as stage-struck as Nina. Miss Eggar also suffers from the products and leaps on to the furniture as if she were as stage-struck as Nina. Miss Eggar also suffers from the products and leaps on to the furniture as if she were as stage-struck as Nina. Miss Eggar also suffers from the broad approach, or perhaps just takes the easy wey out. Secultively she are usually looking perplexed. It is worst in an intolerable ("We can't praise her too double takes. In short they play it as comedy; and not since George Cole and a drawling

If it were Coward has the comic potential of e revered classic been so pleasurably realised. Much of this reflects on the very loose-limbed translation by area dire commonplace of our Tania Alexander and Mr Sturidge himself. Compared with are an increasingly popular Michael Frayn'e new Three Sisters at Manchester, this is ment, and, as Hans van Manen marvellously lively, robustly idiomatic. One aimost forgives two dancers and video operator, they can be made a thrilling modern sense. But not quite. modern sense. But not quite.

I suspect the television orientation of much of the team can take credit for the sheer naturalness of the production. Mr Sturridge is cternally linked with Brideshead. The designer, Eileen Diss, frames the action with beautiful silver the action with beautiful silver birches. Above all, such stal- (Made for TV) the couple's dull warts as Ronald Hines (Dorn) and Alfred Burke (Sorin) gauge and Alfred Burke (Sorin) gauge interspersed or accompanied by perfectly the point between clarity and casualness. Much-tory and by videos of movement take the credit Pitching your sequence finds one of the ladies thoughts at millions while addressing the red eye of a draping gauge between the sets: addressing the red eye of a draping gauze between the sets; camera is apt training for later Miss Kraus indulges in Chekhov's intimate universality. a frenetic solo, which suggests

Of course there are draw- interpretation of soured Masha, In the opening scene Phoebe Nicholls, lopes, slouches, flounces and leaps on to the

considerab elgifts-speed, flexi-

hility—than her sourroundings will allow. But the sum effect

is tiresomely bermetic, Miss Skura's Chase Scene, as

Its title implies, is about the

Kraus, Skura/The Place **Clement Crisp**

The intrusive recording eyes that she is a dancer of more extension of the dance itself as facets of movement, and even as memory. These attributes are extravagantly mishandled in a programme by the New York dancer/choreographers Stephanie Skura end Lisa Kraus seen at The Place on Thursday. In Lisa Kraus's The Wotchers

veillance, and it bas all the home movies. There is a promis-ing sequence when Miss Skura discusses bow a video image frames our perceptions of Miss Kraus's dancing, but chat and hectic film cutting are a dominant feature of the piece, and its rewards are few.
Sandwiched between these
two Items is a brief though
transcendentally naif demonstration of certain basics of tha
movement vocabulary called Survey of forms, with yet more garrulity as its accompeniment. The performance, which is being toured round Britain, is funded

much—it'll hring bad luck," an infallible applause-stopper for a rival attraction, sounds absolutely natural). But only with a Trigorin as selfish and insincere as John Hurt could this over-obvious wheedling succeed. Mr Hurt'e patently false rhapsody on love gives a good indication of this famous writer's atyle as a novelist; and why Konstantin despises him

The central couple are light-Mr Hurt gives us another of his wiry little losers, more sardonic, self-aware victim than celebrity); so is John Lynch's Kostya — struggling moreover with the wayward vowels of a suppressed Irish accent. With Nina's muttered "Think of me sometime." as she hurries from Trigorin, bead bowed, Natasha Richardson suddenly recalls her mother's (Vanessa Redgrave) heart-touching confession of clumsiness with people in The Aspern Papers.

Jean Rimmer's Pollna looks and sounds right, a fit com-panion for Mr Burke's landowner and Mr Hines's doctor and Peter Wight's drudge of a schoolmaster is beautifully judged, well-meaning and boring, down to the last not quite socially ecceptable diphthong. His nervous, uncomprehending titter in response to his wife's cold utterance of "I wish I'd never set eyes on you" was funny, touching and fitted out the portrait; not something that can be sald ebout some other ing, breezy and ultimately in-complete production.

Arts Guide

Nuelc/Monday. Opera and Ballet/Tuesday. Theatre/Wed-neadey. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Apr 26-May 2

Music

insemble Orchestral de Paris with Ye-hudi Menuhin as conductor and sol-oist: Beethoven, Bartok (Mon). Salle

oist: Beethoven, Bartok (Mon). Salie Pleyel (561 9630). Maria Tipo, piano: J.S. Bach, Goldberg Variations (Mon). Theatre des Champs Elysèes (723 4771). Gabriel Bacquier, bartone. Raphaele Ivery, mezzosprano: Mozart, Rossini, Thomas, Massenet (6.30pm): Jose Van Dam, bess, Lausanne Chamber Orchestra, Armin Jordan: Mozart (8.30pm). Both concerts Monday, TMF-Châtelet (233 444). Nouvel Orchestre Philharmonique conducted by Friedemann Layer, conducted by Friedemann Layer conducted by Friedemann Mosert, Jeremy Memhin, piano: Mosert, Schubert (Mon). Radio France, Grand Auditorium (524 1516). erlin Philharmonic Orchestra con-

ducted by Herbert von Karajan: Brahms (Tue). Salle Pleyel (551 0630). insemble Intercontemporain's chamber music soloists: Janacek, Leroux, Ligeti (Thur 6.30pm). Centre

Georges Pumpidou, Grande Salle (2699427).

A.R.O.C.E.A. – Festival Chural 1985 (Thur). Salle Pieyel (5610630).

Paris String Trio: Bach, Lekten, Banoquart, Mozart (Thur 6.30pm). Radio France, Auditorium 106 (5241516).

by the Rev. Thomas Broughton, La Grande Ecurie et la Chambre du Roy conducted by Jean-Claude Mal-goire (Thur). TMP-Châtelet (2334444).

Vienna Hofburg Orchestra conducted by Gert Hofbauer. Waltzes and fight opera. Konzerthaus. (Tue). Pigne evening with Oleg Maisenberg. Mozart, Schubert, Chopin, Debussy and Messiaen. Konzerthaus Mozart Saal. (Mon).

LONDON

Halle Orchestra conducted by Stanis-law Skrowaczewski with Emannel Ax, piano. Rossini, Chopin and Shostakovich. Royal Festival Hall (Mon). (9283191).

ondon Symphony Orchestra conduct-ed by Sir Colin Davis with Stephen Biahop-Kovacevich, piano. Beethov-en and Berlioz. Barbican Hall (Tue).

Hoyal Philharmonic Orchestra con-ducted by Witold Bowicki with An-nie Fischer, piano, Mozart, Beethou-en and Stravinsky. Royal Festival Hall (Tue).

London Philharmonic Orchestra con-ducted by Klaus Tennstedt with Ce-cile Ousset, piano, Britten, Beethop.

cile Ousset, piano. Britten, Beethoven and Stranss. Royal Festival Hall

ed by Geoffrey Simon with Margar-et Fingerbut, plano. Smetana, Falla, Tchalkovsky. Barbican Hall (Thur). City of Birmingham Symphony Or-chestra conducted by Simon Ratific with CBSO Chorus, Heinz Holliger, oboe and Ursula Holliger, harp. Berlicz, Martin, Mozert and Ravel. Royal Festival Hall (Thur).

MALY Milen: Tentro alla Scala: Claudio Ab-bado conducting the violinist Salvatore Accardo and the pianist Maurizio Pollini, with the Scala Philar-monic Orchestra. Bach (Mon)

rium of Via Della Con issue: Audmertun et via bena Consti-iazione: Yuri Tarminkanov conduct-ing Prokuflev and Shostakovich. (Sun, Mon and Tue). (6841044). Issue: Oratorio del Gonfalone (Vicolo della Scimmia 1/B - Via Ginlia): Lut-emist Richard Kolb. (955952).

Palals des Beaux Arts: Stuttgart Chamber Orchestra conducted by Karl Munchingen, Bach (Mon); Bel-gian National Orchestra conducted by Mandi Rodan with Eugene Is-tomin, plano. Besthoven, Berlioz

otterdam, De Doelen. The Rotterdam Opera Choir conducted by Piet Struijk, with Henk Kreukniet, tenor. (Mon. matinee); Arie Keitzer, organ, and Raymond Delnoye, flute. Programme includes premiere of Keiper's new work for organ and

wind ensemble (Mon); Lunchtime concert by Maarton Bon, Maria Bon, Gerrit Hommerson and Ronald Brautigam, piscos, Stravinsky's So-cre dn Printemps are a winsky's So-piscos. ou Printemps arranged for four plance (Wed). (142911).

Grecht, Muziekeentrum Vradenburg.
The Utracht Symphony Orchestra
under Hubert Soudant, with Ronald
Brautigam, piano, and Kiesie Kally,
soprano. Bernstein, Gershwin, Rogsrs, Sousa (Wed); Vera Beths, violin,
and Reinbert de Leeuw, piano.
Shostakovich, Ives, Antheil (Thur);
Recital Hall: Theo Olof, violin, and
Daniel Wayenberg, piano. Mozart,
Franck, Debussy, Wayenburg, Ravel
(Wed), (314544).
Eindhoven, Globe Theatre. Beinbert
de Leeuw, piano. Lizzt (Wed).
(111122). ntrum Vredenburg.

NEW YORK

lew York Philharmonic (Avery Fisher): conductor, Zuhin Mehtn; violinist, Ida Haendel: Karel Husa: Concerto for Orchestra (world premiere), Dourak, Sibelius (Tue); conductor, Zuhin Mehtn; cellist, Le-

Haydn, Dvorak (Thur), Lincoln Cen-

Haydn, Dvorak (1994)
ter (8742424)
Carnegie Hall: Chicago Symphony
and Choir: conductor, Sir Georg Solti: Verdi (Mon); conductor, Sir Georg
Solti: Shostakovich, Bruckner (Tue);
Solti: Wagner, conductor, Sir Georg Solti: Wagner, Lutoslawski, Beethoven (Wed).

(2477459). legents Zukerman flute recital with harpsicordist Anthony Newman: Bach, Scarlatti (Tue Spm), NY Pub-lie Library, 40th & 5th Av. (9300855).

istional Symphony (Concert Hall): conductor, Hugh Wolff; violinist, Finchas Zuckerman: Brahms, Bruch, Bertok (Tue); conductor, Ese-Pekka Salonen: Berio, Webern, Sib-elius, Nielsen (Thur). Kennedy Cen-ter (254,3778).

laron Resand (violin): Handel, Beethoven, Ysaye, Mendelssohn, Proko-fiev, Brahms. Nerima Bunka Centre (large hall). (Thur). (3314461).

Saleroom/Antony Thorncroft

Very contemporary taste In the main, the fine art mar-the largest painting by Kline to the sensible—the greatest be offered in a saleroom and it works, as judged by bistory and should beet the record price

ket is sensible—the greatest works, as judged by bistory and informed taste, fetch the highest prices. But there are certain sectors which defy rational justification; in particular contemporary art, which mainly means the pictures pro-duced in tha U.S. since World There seems to be no rational

by seven official grant bodies, whose faith in their expenditure

is greater than mine.

explanation wby a painting by Jackson Pollock or Mark Rothko should sell for \$1m, or more, white revered Old Masters like Veronese should fail to make the £200,000 mark at the recent Christie's euction in London. But the pattern will be repeated next week in New York when hoth Sothehy's and Christie's sell some highly regarded con-temporary works of art.

The justification can be that on artistic grounds the Ameri-cans, with their abstract expressionism, were creating new art forms; and, on financial grounds, that confident thrusting rich Americans want to decorate their homes with art which expresses the modern world. It is good that contemporary artists should have such enthusiastic patrons.

On May 1. Christie'e launches Its extended saleroom in New York, appropriately with a very good anction of contemporary Kline, a 1960 oil on canvas, is mate of £7,000.

of \$506,000 for a Kline set at Christie's in 1983. There is also a good work by de Kooning which could approach the record \$1.21m dollars set in Sotheby's sate of the evening

of May 2 also includes some de Koonings of top quality, as well as works from the cottection of the lete Thomas B. Hess, chairman of the 20th-century department at the Metropolitan Museum of Art. Barnett New-man, Jeckson Poliock and Philip Guston are included in his group. There are also two very rare paintings by Clyfford Still in an auction which should set many new prices. London By comparison, London appears small beer, although

both the major salerooms are disposing of good 19th- and 20th-century decorative arts. Christie'a has some band-knitted William Morris Hammersmith carpets of the 1890s: 1920s; and a Russian Revolutionary chess set designed In 1922 by Natal'ya Yakovlevna Dan'ko, "The whites and the reds," which is now on show at the well-received "Art into Production" show at the Crafts art which should establish many designed and decorated by records. "Untitled" hy Franz Alme-Tadema, with a top esti-

WORLD VALUE OF THE POUND every Tuesday in the Financial Times

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Monday April 29 1985

The future of **Austin Rover**

once again assessing the future an increasingly competitive of Austin Rover, the stateowned volume car manufacturer doing so would be poor were it which is part of BL. Unlike Jaguar it is not an early candi-date for privatisation. The ques-tion is whether its recent performance justifies support for the ambitious programme of investment contained in the

latest corporatr plan. Last year's financial results, after a promising start, were disappointing. Austin Rover Is battling to hold its domestic market share at around 18-19 per cent, just ahead of General Motors. Outside the UK its position is extremely weak. It is seeking to rebuild sales on the Continent in the face of fierce composition; most of the European volume car makers are losing money.

In these circumstances there is a plausible case for phasing out support. The European industry can make some 2m rars a year more than are needed. If market forces were allowed full rein and governments did not intervene, marginal companies would disappear. Austin Rover, which sold just over 400,000 cars last year has neither the volume of year, has neither the volume of a Fiat nor the special appeal of a Volvo. Is not the British Government's support an example of the "national champion" approach which prevents efficient European companies from achieving economies of scale to match their international rivals?

Contender

Against that, the taxpayer has invested large sums in the buslness. Under Sir Michael Edwardes and his successors productivity and quality have been greatly improved. To withdraw support would be to throw away the chance of re-establishing a viable, British-owned romender in an industry which, far from shifting to low wage countries, is going through a technological renaissance. Austin Rover's size is a handicap but new manufacturing techniques make it possible to achieve useful economies at lower volumes.

become financially self-suppor- a possible way forward.

doing so would he poor were it not for the possibility, now under discussion, of a closer partnership with Honda of HERE WAS once—indeed,

there still is - another

Dacbau. It is a smallish

own perched on a low bill

about 10 miles north-west of

Munich, its pride a Schloss now

coloured the white and pale

vellow of the Bavarian rococo,

out which contains what is said

to be the finest Renaissance

wooden ceiling north of the

Alps. Like much of southern Germany, Dachau is a flourish-ing place, its immaculately maintained historic centre sur-rounded by small factories and

smart post-war housing develop-

ments. Much earlier, at the turn of the last century, the soft light and unspollt peace of the

place attracted a colony of artists there to form a school of painting famous in Germany and beyond.

But that, of course, is not

the reason wby Darhau, or rather a site which bears its

the town's mayor, actually bother to look at Dachau pro-per, a couple of miles further on Their destination is the for-mer Nazi concentration camp,

now partly restored, complete with an extensive museum and

a cinema showing a documen-tary on Dachan and the Holo-caust in several languages.

Exactly 40 years ago — although April 29, 1945 fell on a Sunday — Dachau was liberated by the Americans.

The commemorations will be on a comparatively small acale, and perhapa that is right. The freeing of a single concentration ramp, and one that was by

no means the worst of its kind, was only a modest part of the history which unfolded at around that time. The formal German capitulation that May 8 not only sealed the physical and spiritual delivertion of the

and spiritual destruction of the country, and led to its subse-

quent partition; it also marked the end of European pre-

eminence in the world, bastened the break-up of colonial

empires, and instigated the era of the superpowers.

Yet in purely German terms,

Japan. This rollahoration, which so far bas involved relatively lowfar bas to twolved relatively lowvolume cars, may be extended
to the joint development and
manufacture of a car in the
Maestro rlass—at the heart of
the high-volume market. In
adidtion, Austin Rover could
assemble Honda cars for sale in Europe. Thrse moves would raise the throughput of the Longbridge and Cowley plants and give Austin Rover access to the Japanese company's engineering resources.

Determined

The problem, as always, is money—to make the investments needed for the Honda project, to develop new cars and new engines of its own and to meet EEC rules on exhaust emissions. The Government, determined not to put in more equity and anxious to limit the exposure of public funds, may seek to rut back the scale of the rorporate plan. (Under the so-called Varley-Marshall guidelinea the Government stands behind BL's obligations in the event of a rollapse.) Yet if it pushes too far in this direction pushes too far in this direction the company will be less rompetitive in the marketplace. Austin Rover cannot easily convert itself from a full-line supplier serving the mass market into a BMW. Another suggested economy would be to forgo a proposed new engine in favour of buying from outside but the rompany will argue side but the rompany will argue that the use of outside suppliers for its principal models will reduce their customer appeal aod pose difficult technical problems.

There will be some hard bar-gaining during the next few weeks over the balance between inhouse development and huy-ling from outside, over the shape of the model programme and over the financial implications of the Honda deal. The Govern-ment's objective must be not to lower volumes.

To some extent ministers are locked in. There are no obvious buyers for Austin Rover and, which Austin Rover now represented in the locked i short of a disastrous decline in sents and to integrate it ioto the its fortunes, it would be politically impossible to put it into with Honda, together with configuration. Yet the company tiouing improvement in the has not yet shown that it can company's own efficiency, offers

U.S. objectives in Nicaragua

PRESIDENT REAGAN'S efforts military pressure through the to persuade Congress to unblock U.S. presence in Honduras. But \$14m worth of military aid for these options are dangerous behoved the U.S. Administration to be seen funding in public the overthrow of a government with which it has diplomatic relations. Such artlon goes against the basic principle of international relations, the right to self-determination, which the U.S. arcepts and which opponents of Mr Reagan in Congress were rareful to point out.

To alter his deeply-held views over the dangers of communism ov

The vote means that the Contras become a less viable instrument of American policy In Crntral America. For the past two years the Contras, operating from hases in Honduras and Costa Rira, have been used as a means of containing and harassing the Sandinista Govern-

Ingenuity

It is widely helieved that funds for the Contras can be found from other sources, at least to match the \$14m thry least to match the same they are being denied for military purposes. But the real issue is that the Contras are not winning their war against the Sandinistas. Not only do they hard considerable cytra funds nerd considerable extra funds to make good their losses, they require a substantial increase in numbers to begin to pose a new threat. President Rragan wants to more than double their

current atrrngth.
It seems unlikely that President Reagan can win support for such a force and he will necd all his ingenuity to maintain them even at their present levels. This should be seen as a positive development for the region. Extending the civil war in Nicaragua increases the risk of a wider. of a wider confrontation. For regional peare plan are already implicit in a larger Contra laid out in the 21-point Contaforce is their greater presence both in Costa Rira and Honduras. As it is, both these roun-tries tread a tightrope with

Nicaragua or greater direct support

gua wrre fourfold: to ensure that Nicaragua ceases aiding rebels in nelghbouriog rountries; reduces its armed forces; removes lts foreign (mainly Cuban) military advisers; and accepts a geouice dialogue with thr opposition, including the Contras, to retablish a pturalisharassing the Sandinista Government. Their existence has made direct U.S. military involvement unnecessary.

Incomplete lish a dialogue with the opposi-tion and in private bavr evrn met with some of the Contras. Ooly this week were they talking to Miskito rebel leaders.

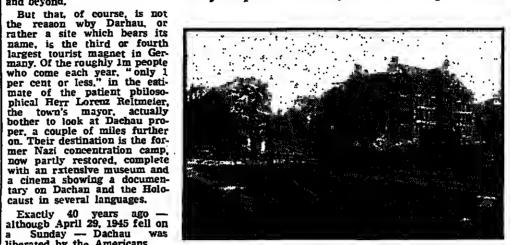
On the other hand the armed forres have bee enlarged and the number of foreign military advisors has not been reduced hreause of Niraraguan fears of U.S. military intervention and the war against the Contras.

President Reagan can claim with justification that he bas made Niraragua more pliant and has eroded lts rapacity to export revolution. But it is doubtful

laid out in the 21-point Conta-dora draft treaty to which the U.S. has giveo amhivalent support. The Presidents of Colombia, Mexico, Panama and drastic options such as an att foreign advisers. It deserves out economic boyrott of Presideot Reagan's unambiguous Dachau 40 years on

Ghosts that still haunt the Germans

By Rupert Cornwell, Bonn Correspondent





A hitzed and deserted street in Berlin in 1946 and (right) the Hohe Strasse, Cologne, today

The bungling over Reagan's

visit shows clearly that

bygones will not be bygones

Mayor'a words, "1,200 years of history in Dachau have been wiped away by just 12," that Darhau, along with Auschwitz, is one of the concentration camps everyone has heard of. "It is right to remember and for the young to visit it and most people think that way.
Only it must be realised that
not just Dachau but all Germany is responsible."

Dachau in a way encapsulates the Nazi period and the difficul-ties and moral dilemmas it has left behind. The lifa of the There are signs now that this tolerance may be fraying a little. The trouble, apparently petty but in fact quite revealing, concerns a plan to erect a youth hostel at the camp site. An association has even been formed, the Forderverein Internationale Jugend camp exactly spans that of the Tbird Reich, whose enduring shame is less military conquest itself than the inhumanities whirh preceded and accom-panied it. Dachau was the first panen it. Dachau was the first camp to open, on the orders of Himmler, then chief of the Munich police, just seven weeks after Hitler became Chancellor on January 30, 1933. It "closed" only on the eve of his suicide in the Bunker, by which time at least 31500 begegnungstätte Dachau e. V. to begegnungstätte Dachau e. V. to back the Idea and wbose supporters include Herr Hans-Jochen Vogel, the leader of the opposition Social Democrats (SPD). Their argument is simply that the young people who come from far afield (in 1983, alone 6,000 school and youth groops visited Dachau) noted cheap lodgings to enable them to stay longer to learn which time at least 31,500. people had died there. The town per force, has learnt to live with its unwanted them to stay longer to learn the lessons of what Dachau notoriety. Ironically, its support for National Socialism in the crurlal elections of the early 1930s was just half the national

But the conservative Christian Social Union (CSU), the average, Only in 1939 was the ramp land administratively Bavarian party which dominates local Dachau politics, is hetly against the scheme. One reason is the fear that Dachan and all attached to the town, while 80 attached to the town, while 80 per cent of its 34,000 inhabitants today were not there when it was freed. Half were it symbolises will be "mis-used" for political ends, prenot born, while 30 per cent arrived afterwards, refugees from the lost territories in the East, now part of Poland and sumably left-wing ones. Another is simple that enough is enough, that Dachau alona should not bear the burden of the German past. But no matter that, in the

The bostel, of course, will not of its own inhibitions. be built for at least five years, if at all: but the dispute captures the divisions over bow to commemorate the 40th anniversary of the war's end, when, as Chancellor Kohl so rightly observed earlier this year, "the eyes of the world will be noon Germany."

Theodor Heuss, the first Pre-sident of the Federal Republic,

soul-searching of today, those

The paradoxes and contradic-

reaction to Hitler's legacy: re-lief and pride at democracy and

prosperity, yet shame that others had to do what Germans

themselves could not do. West Germany is the third economic

Power of the West, bnt politically still of limited sovereignty and influence—both because of the presence of 350,000 foreign

troops upon its soil and hecause

words remain true.

Today the country probably has better friends, in the West at least, than any German state bas had in more than a century.

bas had in more than a century.

Nowhere is this plainer than in
the new relationship with
France. And yet the anxietica
and uncertainties over tha
future persist, especially
among the young. For a nation
aplit between the tutelage of two superpowers and two ideo-logies, the visible inheritance

remarked in 1949 that May 8 remains "the most tragic and

though be knows full well that their public pronouncements, few of Bonn's reunification a very بنسر د ... appealing notion. Consciously, he has tried to revive wider pride in the country, a nationalism that openly does not now extend far beyond support of the national football team. He

last word " on the matter, even

is fond of reminding audiences that he is the first genuinely post-war Chancellor since be was only 15 when the war ended and thus too young to have been in any way shaped by the Third Reich. This June ha will also become

the first Chancellor in 16 years to attend what promises to be of refugees from what was once German Silesia, now part of Poland. The movement's dream of a return to the lost East may not be a powerful strand in cur-rent West German politics, but its feelings are the expression of the bluer side of this season. of anniversaries.

dnbious paradox of nur his-tory," when Germany "was at the same moment both rescued and annihilated." Amid all the German. But even Herr Kohl is a prisoner of the contradictions. Early last year he insisted in Israel that young Germans could not go on being held responsible for what bad Herr Willy Brandt has declared that "the German question is closed." But is lt? happened over 12 lunatic years. But a week ago, at the site of the Bergen-Belsen camp, his Opinion polls suggest that while most West Germans accept that reunification with But a week ago, at the site of the Bergen-Belsen camp, his emphasis was different, on the "never-ending shame" of Ger-many at the crimes committed except memory. Forty years East Germany is an unrealistic prospect, they are increasingly unwilling to abandon it entirely. In that, at least, they are at

reconciliation with the victims could only be achieved by the acceptance of Germany's bistory as It was.

But nothing has illustrated the delicacy — indeed nearimpossibility - of marrying past and future, recognition and reconcilation than the traumatic rhroolcle of the organisation of President Reagan's state visit this week. It has been admittedly in large measure a self-lofilrted disaster, flowing ioexorably from the Chancellor's desire to bring the economic summit in Bonn forward by a month or more, to roincide with the anniversary, and his determination to seal post-war reconfiliation with the U.S. by a symbolic gesture.

Undoubtedly hungting, and rlumsy reciprocal insensitivity to political realities, played a large part in the demeanlog saga, whirb even now is far from over. The clearest tesson, however, is that hygooea will not be bygones.

The continuing outrry in the U.S. and the deep embarrassment in sections of West German pubin sections of west derman pub-tic opinion over the plan for Mr Reagan to lay his wreath at the Bithurg cemetery where 47 SS offirers are also buried shows, above all, that there is a point at which past and present ran-not be rerocciled. Had West Germany possessed a proper war memorial, the problem might have been quickly solved. But it does not—further proof of the conflicting symbolism embodied by final defeat.

Even the compensatory 11thhour addition of a stop by the President at Bergen-Belsen (rather than Dachau to Herr Reltmeier's considerable relief) has not quelled the fuss that proves how strong feelings still are. In domestic politics, too, the old argument goes on, at teast as May 8 approaches. Should reunions of SS veterans planned for early May he banned? Was It right for Parlia-ment last week to have passed a Bill whirb in practice equates the sufferings of the Jews under Hitler with those of the 12m Germans driven from their homes westward after the war, and of whom 2.7m died in the

One day, presumably, ever these ghosts will be laid to rest. But not yet. A mile or two outside Dachau Itself stands the Leitenberg hill, looking out over the gentle Bavarian countryside and rommanding the best view of all of the old town itself. It known victims of the SS were disposed of, before more advanced means were devised down at the camp. Today, 7,400 are buried there, beneath a plain lawn scored by thin lines of paving stones.

Leitenberg is an utterly still place, unlike the camp and its car park filled with buses and cars from every corner of Europe. Next to the graveyard there is an austere memorial chapel huilt of weathered dull-red brick. Inside there is little, except the flags of the 26 countries whose citizens perished at Dachau. There is also a plaque, in French,

unwilling to abandon it entirely. In that, at least, they are at one with their Chancellor.

Herr Kohl rarely lets silp an opportunity to proclaim that ledging that what happened "history has not spoken its "not be ignored, that "history has not spoken its "not be ignored, that "ledging that what happened could not be ignored, that "ledging that what happened could not be ignored, that "least, they are at the crimes committed that the intentry. Forty years later, that remains the problem, not just for the little town of Dachau, but for Germany. And who is to say that feelings will not be much the same 50 or even 100 years afterwards?

the Contra rebels, seeking to overthrow the Sandinista oplnion and their unpredictable Government in Nicaragua, never rouseouences overseas. drscrved to prosper. It ill Mr Reagao canoot be expected behoved the U.S. Administration to alter his deeply-held views

were rareful to point out.

how much more can be achieved in this direction. Nicaracua through arting as bosts in the existing number of Contras.

President Reasan may now be

Veoezuela bave staked their prestige on this treaty. Nicaraguan behaviour desired by the U.S., Inrluding controlled troop tempted to consider other more levels and the withdrawal of

Behind

the news

United Press International (UPI) has had a traumatic three years under the ownership of Douglas Ruhe and Wittiam Geissler who bought the Deter appear reputedly for william Geissler who bought the news agency, reputedly for one dollar, in 1982. The organi-sation has gone through various phases of expansion, moderni-sation and severe pruning in the search for financial atabi-lity, but to no avail.

The two owners come from a somewhat unconventional business harkground. They are both members of the Baha'i church, a 19th-century Iraqui faith which stresses the unity of all races and the acceptance of other great religions. Ruhe was twice arrested for civil disohedience in the 1960s, and Geissler served almost a year in goal for refusing the draft for the Vietnam war. "I did what I felt was honour able," he once said of that

period.
After coming together to work on Information material for the Baha'i national centre, they later branched out into communications on their own, building up Media News, a small Nashville concern which



"Quite a peaceful Saturdayapart from the odd pole-

Men and Matters

UPI, an agency which once employed the legendary Walter Cronkite, and whose alumni organisation is known as the "Downhold Club" in celebration of the standard head office order to "downhold expenses," bas always been the poor rela-tion of the larger Associated

In the course of their three In the course of their three years at the agency, Ruhe and Geissler seem to have become the latest victims of these financial constraints. With no apparent personal wealth and, they have said, no monetary backing from the Baha'l church, their ambitious plans to adopt satellite technology to cut communications costs seem to have proved too expensive for UPI'a own resources.

own resources.

Whether they will retain any interest in the group after the resolution of the latest crisis remains to be seen. The failed recapitalisation plan put forward earlier this year would have reduced their personal stake to around 15 per cent

Sorry note

"We bave got to blow our own trumpets," said Brandon Gough, senior partner at Coopers & Lybrand In a stirring call to the accountancy profession.

What Gough falled to men-tion to his audience of 200 arcountants in Coventry 10 days ago that Coopers' trumpet blow-ing has landed them in trouble with the Institute of Chartered

The problem arose the day after this year's Budget. Copies of Coopers' Budget Briefing (drafted in the small bours that morning) were smartly placed Union Discount was James on the seats of five Inter City Bruce, listed in the London

also owned Foeus Communica tions, a company with several Mid-Western television interests.

UPI, an agency which once subsequently complained to the

subsequently complained to the Institute.

The matter now rests with the Investigation committee within the Institute's professional ethics department. Coopers are understandably sore: several of their rivals placed their own Budget Brieflugs on aircraft flying out of Heathrow that same post-Budget Heathrow that same post-Budget

On the spot

One picture is worth a thousand words, some reflected in Warsaw at the weekend.

The cameras caught Soviet leader, Mikhail Gorbachev, greeting General Jaruzelski, beneath a picture of tanks sweeping into action with their guns pointed at the Polish leader's bead.

Four years ago, when that stern guardian of Soviet ideology, Mikhail Suslow, flew to Warsaw to berate the Polish leadership over Solidarity's campaign, he was snapped in the very same spot. The guns then pointed at the ill-fated Stanislaw Kania.

Union's fanfare

Union Discount, one of the few firms in the City which plans to remain independent of the new financial conglomerates, celebrates its centenary this So be fixes offenders with a week.

The discount house is to

entertain its City friends at a concert by the London Symphony Orchester at the Barbican on Wednesday night—and has compiled the programme around significant dates in its history. The earliest antecedent of

Directory as a Bill Broker in

1825. So the chosen overture is from Rossini's opera, Journey

To Rheims, written that year.

To Rheims, written that year.

Two works—Franck's Symphonir Variations and Brahms' 4th Symphony—have been selected from those composed in 1885 when Union Discount was formed by the merger of two London discount houses.

Finally, since there was no English work and nothing to celebrate 1985, Union commissioned Geoffrey Burgon, romposer of the Nune Dimittis music for the TV serial Tinker, Tailor, Soldier, Spy, to write a fanfare for the occasion.

A "first performance." savs the firm, "to celebrate the first bundred years of a rompany that Intends to last at least another hundred."

Lords errant

What Sir Winston Churchill used to call "the weapon of the grimace" is heing used increasingly by Lord Denham, Government chief whip in the House of Lords, in an effort to control his more verbose peers.

Despite the militant ring of
his official title — Captain of
the Gentlemen at Arms—Denham has a relatively slender armoury at his disposal to dis-cipline his ranks.

cipline his ranks.

He can move a resolution that a "nobte tord can be no longer heard." But that is a drastic action — sledgehammer to be used only to crack a nut, But with more peers clamour-ing to be heard in televised debates — more than 50 spoke in the recent debate on the Bill to abolish the GLC and the metropolitan counties — Denham had to do something about long-winded speakers who take

So be fixes offenders with a stony stare. His initial tactic is to swivel round from his seat on the Government front bench with a warning glare. If that does not produce the desired result, Denham bas been known to move to another seat in the peer's direct line of vision to wither bim.

Observer

Sankey Freshbrew machines don't just serve tea. They actually brew it just as you would. Using fresh leaf rea. The difference is that they do it at the touch of a button in just 15 seconds. Less time than it Il take you to fill the coupon and find out more. SANKEY FRESHBREW THE MACHINE FOR PEOPLE WHO THINK YOU CAN'T GET DECENT TEA OUT OF A MACHINE Id like to know more about the machine that brews fresh leal tea. FT 29/4 ____Position Company. Post Code____Tel. No._ Post Today: No Stamp is needed. Sankey Vending Ltd., Marketing Depr., FPEEPOST, PO Box 6. Dudley St., Bilston, West Midlands WV14 CBR. Teb 1902 421104.

Sankey Vendina

ONE OF the most constant and puzzling factors on the European political scene these past 25 years has been the durahility of Gaullism in France as a strategic doctrine of nanonal independence. Other countries may wobble and waver, go through agonising debates about nuclear deterrence and the utility of Euromissiles and stage mass demonstrations. France enjoys, at the level of public and political debate, an ostensible consensus which the Socialists, once in power, have simply made their own. French serenity on defence issues may not be coherent, rational or admirable, but it has been in aome sense enviable. bility of Gaullism in France as

 $A_{(i\tau_1)}|_{\mathbb{Q}_{n-1}_{q_1}}$

admirable, but it has been in some sense enviable.

It is puzzling because everyone knows that, if the enemy is the Soviet Union, a strategy of French national independence is an absurdity. Over the years strategic thinkers, troub-led by the obvious, have attempted to come up with declaratory

But the central taboos have But the central taboos have remained untouched. No major party and nn major politician dares publicly question, let alone repudiate, the two essential ingrediants in Gaullist dogma: national independence, and the absolute priority of pure deterrence through the nuclear component of the arsenal. It is, if you like a kind of re-incarnation of the Maginot line, though the analogy hardly appeals to Gaullists.

President Mitterrand has felt bold enough to challenge other ingredients in the Gaullist inheritance. He is ostensibly prepared to welcome a large increase in majority voting in the European Community's Council of Ministers; he has given public support to the idea of a new European Treaty which would increase the new terms of would increase the powers of the European Parliament; he is even prepared to propose pro-portional representation in French general elections. But he has not admitted to any

hreach in the central principles
of Gaullist defence doctrine.

Both these taboos come under
frontal attack in a book just
published in France called
L'Avenir de la Gnerre—The Future of War, Its author, Pierre Lellouche, is assistant director of the Institut Français de Relations Internationales and a young luminary of the French atrategic affairs establishment. The fact that be has chosen to make so brutal an assault on the ark of the Gaullist covenant suggests that be believes the times are now ripe for an honest political debate on the flaws in French defence doctrine the first for a quarter of a century. Let us hope so.

The central thrust of his book

is not just to expound a have been flattering French doctrine; but when the Russians mised in the typically elagant eritique of the long-standing amour propre, and engaging in have a multiplicity of high-flaws and ambiguities in Gaullist doctrine but to argue that these flaws have become more flaws have become more flaws have become more dangerous over time as a result.

Twenty years later, according the Russians mised in the typically elagant doctrine; but when the Russians mised in the typically elagant formulation that French liber-flaws and ambiguities in Gaullist gratultous trouble-making in precision missiles which can ties are defended on the Elbe, and French vital interests on missiles and airfields, what the Rhine. Even if a sanctuary then? Many people argue that policy were to stop the Russians.

Foreign Affairs: France

Maginot line dogma comes under assault

By Ian Davidson



of the unfavourable evolution to Tellouche, this situation has of the strategic situation. "The object of this work is to sound object of this work is to sound an alarm at the increasignly flagrant inadeonacy of our defence system in the face of the political, strategic and technological realities of the closing years of our century." A little further on he claims that Europe and the Western Alliance are passing through a crisis which amounts to an crisis which amounts to an "historic mutation of the collective security system set up in 1940."

1949."
When General de Gaulle took France nut of Nato in 1966, thus redoubling his public com-mitment to national independence, he did so in the know-ledge that the move was essentially risk-free. The U.S. bad successfully faced down the bad successfully faced down the Soviet Union in the 1962 Cuban missile crisis and, though America's nuclear dominance was shrinking in the face of the Soviet build-up, the credibility of the U.S. nuclear umbrella was still largely intact. Admittedly, the U.S. was pressing for a more subtle and the control of massive retailation and General massive retaliation and General de Gaulle resisted the transition to fiexible response on the grounds that it implied an American reluctance to use nuclear weapons in defence of Europe. Novertheless, the U.S. independent national force. It is guarantee was still essentially all very well for the French to sound; so while de Gaulle may assert an anti-cities turgeting have been flattering French doctrine; but when the Russians

entirely changed: the U.S. nuclear umbrella which once nuclear umbrella which once protected Europe has now closed. Of course this may be an overstatement. The Russians cannot be certain if it has closed; it is in the nature of nuclear weapons that adversaries look at the opposite ends of the probability scale, and even a small probability of nuclear engagement may be enough to deter.

Negaritheless there is no

Nevertheless, there is no denying the multiplication of outward and visible signs in recent years of a growing American aversion to nuclear options: Henry Kissinger's warning's to Europe not to ask ing's to Europe not to ask America for guarantees that cannot be promised, the unofficial campaign for a doctrine of No Early Use or rence strategy in France is the official campaign for stronger conventional defence in Europe So as to raise the miclear threshold, the popular Freeze movement in the U.S., and most recently President Reagan's France. It is simply absurd to base a defence policy on the dogma that there cannot be a battle.

At the centre of the ebsurdity is the dogma that France, with its moderate forces, can straddle independent sational force. It is

tect the territory of the posses-sor, for only than are the stakes high enough; hy extension, argues Lellouche, France's small (and therefore anti-city) force can only deter an attack asginst French cides.

Nato allies may criticise the Geullist doctrine of national independence for attempting to encompass the option of armed nautrality. Lellouche attacks it for its total unrealism, the blind faith of its high priests that the mulear determinent that the nuclear deterrent must prevent any threat to France. M Charles Hernu, the French Defence Minister, has said: "There must not be a battle, because our defence posture is founded no deterrence." And

its moderate forces, can straidle the contradictory choice be-tween Alkarice solidarity and the national sanctuary, epito-mised in the typically elagant

nuclear wespons merely pro- sians at the Rhine, argues Lellouche, the net result of the conquest of Germany and the Low Countries could only be the political seridom of France at the end of the European penin-

The only purpose of an inde-pendant netional defence doc-trine, he argues, is to maintain national independence. Since national independence. Since this can only he maintained by the maximum deterrence of any soviet attack against Western Europe as a whole, the front lina for France must be, not the Rhine, but the Elbe. Logically, tharefore, France should double its force in Germany to 100,000 men, to join in the forward defence of Nato without qualification or argubargy. bargy.

Naturally, Leliouche does not pean Community. The essence is to reach an operational agree-ment with Germany, in liaison with the Nato forces, on conven-tional and tactical nuclear doctring while retaining French control of nuclear weapons.

This aide-steps the thorny political question of hypothetical subordination to an American let there be a debate about it. L'Avenir de la Guerra Pierre equivocally links the French nuclear deterrent with the forward defence of Europe.

But if the U.S. nuclear determination of nuclear determination of the substitution of the substitutio

rent bas become incredible, how can the French deterrent become credible for Germany? Fhrough military involvement in the forward battle, and through the stake of national survival; in the last resort, the U.S. could sacrifice its 350,000 men in Europe with their os. could sacrifice its 330,000 men in Europe, with their nuclear wepons nufired, but 100,000 French troops in Germany equipped with tactical nuclear wepons would be a guarantee in unequivocal terms of French commitment, whatever the theoretical fendament. ever the theoretical freedom of action of the French President The one strategy which is not credible for France, says Lel fouche, is the strategy of the fortress, which condemns the besiaged in the choice between slow death and suicide.

Naturally, the counterpart of the size of the French nuclear forces, must be a bigger defence budget; he suggests an increase from 3.5 per cent of GNP to 5 per cent. But he maintains that per cent. But he maintains that such an increase is necessary, whatever the strategy, because at current spending levels the conventional forces have heen dangerously starved of equipment. (Britain already spends over 5 per cent of an admittedly smaller GNP.)

Some may think Lellouche is too alarmist. Even if French doctrine is absurd and tiresome.

too alarmist. Even if French doctrine is absurd and tiresome, and even if there has been a serious deterioration in the strategic environment, there appears no imminent danger of war in central Europe. Nevertheless, there can be no argument in favour of a defence strategy which is ill-designed for war and counterproductive in peece.

A practical demonstration on the ground of France's commit-ment to the forward defence ment to the forward derence of Germany (to which it is in any case bound hy treety as a member of Western European Union) would send enormously powerful signals throughout the Atlantic Alliance and to the Soviet Union.

It would help to persuade both the U.S. Congress (and the Kremin) that the Europeans were taking their defence more propose that France should relating their defence more reintegrate with Nato—that seriously. A common strategy would simply raise the anti-American hackles in France; mously enlerge the scope for and he argues, plausibly, that the only way to ensure that nothing happens is to debate institutional choices—Nato, Western European Union, European Community. The essence Ganllism is that Mitterrand. nore united Europe; not the least of the paradoxes of Ganllism is that Mitterrand believes fervently in European integration, yet chings, on the most important issue of all, to illusion of the option of armed neutrality.

his proposels, which also include a substantial increase in the Erench nuclear women and to turn one's back

Lombard

Thatcherism and theology

By Michael Prowse

as the key to human and social progress," argued the Bishop of Durham in his recent Hibbert lecture, is to make a "destruc-

or else a firm declaration that individual selfishness and organised greed are the only effective motivations for human

These remarks, even though tempered by scepticism for the "romantic utopianism," of socialism, read like a fullblooded attack on Thatcherism.
The Prime Minister, after all,
has become associated with
Victorian values while acceptance of the virtue of market-orientated individualism lies et the beart of "New Right" political thinking.

Those Tory MPa who demanded that the Archbishop of Canterbury should "eat coal in public" as a penance for his even-handedness during the miners' strike, and who seem convinced that the clergy should convent themselves with the convented that the clergy should convent themselves with the convented that the clergy should be convented to the conv convinced that the clergy should concern themsalves with matters spiritual not temporal, will be further irritated that the Bishop of Durham's theme was "free-dom." How dare an Anglican bishop rubbish the New Right's concept of freedom and substitute a less self-orientated version of his own. version of his own. It is not easy to pin down

It is not easy to pin down precisely the concept of freedom the Bishop is striving for in his lecture. But it is clear what be regards as false definitions. Freedom is not to be found in the individual pursuit of profit in a capitalist economy. But neither will it be fostered by the collective organisation of an atheistic socialist state. The free man is rather he who puts God and his community first and self-interest a long way behind. nis community first and self-interest a long way behind. Christi Human freedom is communal in character: it is achieved liberat through our joint response to a self God's divine project of estab-lishing an "ideal community" equalit of peace, justice and love. again.

0000000000000000000

TO PROMOTE a "materialistic "History," argues the Bishop, market-orientated individualism "can, must and will be related can, must and will be related to the kingdom and community of God."

of Durham in his recent Hibbert lecture, is to make a "destructive mistake about the possibilities and naeds of men and women and to turn one's back on real political and social progress."

To return to the ethics of 19th century cutrepreneurial individualism, he maintained, is "elthar nostalgic nonsense of else a firm declaration that actual state of affairs in this country. In short, the Anglican church should copy the example of Roman Catholic priests in Latin America and begin to forge a British "liberation theology."

> Every liberation theology ts unique because it is a response in particular needs ar a par-ticular time. Unlike the Latin American variety, a British liberation theology need not be dominated by Marxist thinking although the Bisbop suggests some of its diagnoses should be taken "very seriously." It would, however, have to stress the primacy of action.

A British liberation theology, the Bishop accepts, would pro-mote innovation and risk-taking: trade unions would have to be-come more flexible and the Government more willing to decentralise. But the Christian pursuit of an ideal community would also seem to require a much greater commitment to economic equality as an end in itself. The unthinkable, such as maximum and minimum wages, must become thinkable.
There must be greater stress
on "systematic and social
caring." Above all, we must
become more communal and less
selfish: we should "commit our selves to conscious, explicit and shared efforts to develop our common good and multiply our common resources."

The Bishop's central message, the New Right should note, is surely that a society governed by matarialistic individualism will fast become a sick society. The alternative to individualism is not Codless collectivism but Christian co-operation and caring. The task of a British liberation theology is to forge a selfiess rather than selfish image of freedom and to make equality and sharing fashionable

Underwriters to the issue

From the Executive Secretary Association of Authorised Public Accountants. Sir.—The spirit of competition that the Government firmly

believes in is strangely absent when engaging underwriters to act on its behelf in the matter of privatisation.

It was painfully obvious, even to the lay public, that the recent privatisation of British Telecom was grossly undervalued by as much as £1bn-£2bn. This was clearly borne out by subsequent events extreme over-subscription for ahares followed by even better than anticipated net results of profits.

These additional funds lost to he Chancellor of the Exchequer would have made a drama-tic difference to his Budget, and would have enabled him to have would have enemied that to have given the tax reliafs boped for, with all the consequent bene-ficial multiplying economic effects this would have had

throughout the economy.

May we see for future flotations, a more realistic return to the Exchequer by invoking com-petition amongst the financial institutions that are eager to act on behalf of the Government. In such large transactions, it would not be unreasonable for the Government to call for tenders from the leading financial institutions enabling it to select the best financial return guaranteed to the Excheguar.
Unless this is done in the
future, the country will continue to lose out heavily, and
I would point out that the BT
issue was not the first or only example of such serious under

valuations.

I am sure that the Chancellor of the Exchequer will find that in the difficult area of valuing the share issues of public utilities, there is no better yard-stick he can use to the benefit of the nation's purse, than that of applying the principle of competitiveness.

A Coxhead. A. Coxhead. 10. Cornfield Road. Eastbourne, Sussex.

Trade and diplomacy

From the Head, News Deportment, Foreign and Commonwealth Office

Sir.—I cannot allow the letter (April 12) from Richard Oake, Ove Arup Partnership, to remain unchallenged. To say that the foreign Office gives too much priority to political matters and too little helping exports is to ignore that commercial work is. in terms of manpower, the main overscas function of the diplomatic service and senior locally engaged staff. About a third of our manpower resources overscas are devoted to it, which is more than double the resources devoted to political work.

As to training, the Foreign meet demand in London.

There are two key points that need to be emphasized that need to be emphasized that need to be emphasized. There is no laxity in these mand am guarded and matters on the part of accountants, since in many cases, that need to be emphasized that need to be emphasized. There is no laxity in these matters on the part of accountants, since in many cases, their journey in London. Clearly their journey in London. Clearly their journey in London. Clearly their journey in London of the diplomater than the month fall of dismal that a meet two key points that need to be emphasized. There is no laxity in these matters on the part of accountants, since in many cases, their journey in London. Clearly their journey in London of the diplomatic properties.

As to training, the Foreign that need to be emphasized. There is no laxity in these matters on the part of accountants, since in many cases, the part of accountants are offered for prompt payment. Those that need to be emphasized. There is no laxity in these matters on the part of accountants are offered for prompt payment. Those that need to be emphasized. There is no laxity in these matters on the part of accountants are offered for prompt payment. Those the matters of the matters

Commonwealth attaches great importance to the proper preparation of staff for commercial work, and to continual on the job training. All diplomatic service officers selected for this work undergo an intensive five-week course, during which great emphasis is placed on giving private firms and organisations the opporand organisations the oppor-tunity to explain what they want from commercial departments overseas. They also undertake individual programmes of visits individual programmes of visits to interested firms before taking up their appointments. Similar, but shorter, arrangements apply to locally engaged staff. Besides regular duty tours in this country, regional commercial conferences overseas, and attendance at private business courses commercial officers also courses, commercial officers also come to London, usually 20/25 at a time, for specialised tech-nical briefing courses in col-

nical briefing courses in col-laboration with industry.
Of course political work con-tinnes to be a central role of the Foreign and Commonwealth Office and the diplomatic ser-vice. British firms often draw-on the political expertise of the diplomatic service as much as they do on its commer-cial information. But, I can assure Mr Oake and others that our diplomats need no remind-ing of the importance we attach ing of the importance we attach to the promotion of Britain's commercial interests.

C. J. R. Meyer. King Charles Street, SW1. International

gateways From the Public Affairs British Airports Authority.

Sir.—Of course Harry Patchett (April 15) is right to point out the importance of Manchester Airport as an international gateway.

We think that it is only right that wherever possible passengers should be able to fly abroad direct from the regional airport of their choice. This is already happening, as demand increas-ingly justifies the airlines in providing commercially viable

services.
But development of regional airports does not preclude the peed for further capacity to meet demand in London.

Letters to the Editor Office | sirports have much to lose ! tarports have much to lose it there is inadequate capacity in the London system. It is the intertining traffic at London's airports which could be lest to European airports, ie, those passengers who switch from one international flight to another.

This is 17 per cent of traffic.
The point about Aberdeen is correct. It is the sixth busiest airport in tenns of passengers handled. Perhaps the FT was referring to the fact that it is the third busiest regional airport. Incidentally it is the world'a busiest beliport.

In this major growth industry we need development of both regional airports and London's airports otherwise we could jeopardise the 1.38m jobs directly or indirectly attributionly to the course of the course and the £4.5m which foreign visitors spent here less was restricted. here last year. Peter Sanguinetti. Gatwick Airport, Gatwick, West Sussex.

Penalties for late payers

rom Mr M. Barnard.

Sir,—I refer to your item
"New penalties for late payers
—VAT" (April 17).
As usual she requirements of
the civil servants seem to completely ignore normal commercial considerations and practice.
Consider the situation where can consider an practice.
Consider the situation where a
taxpayer is paying VAT for a
quarter ending on March 31.
The outputs (sales) side of the
formula would be available very
quickly after March 31, the
inputs (purchases) side, however, cannot be completed until the value of March purchases is known. Since most industries operate on "monthly account," these purchases would be due for payment on April 30. After after March 31, to receive sup-pliers invoices relating to the last week of March (and sometimes earlier), the purchase ledger is closed and the process of collating the invoices begins. By the time the involces have been checked and coded, the purchase ledger posted and suppliers statements reconciled and queries resolved, it is very difficult to meet the deadline of April 30, particularly if the weekends in the month fall

should be advised that in most cases, the numbers of invoices run into hundreds per month, and in some cases, thousands. done, can the VAT return for the quarter be completed. It would make more practical sense if the filing period for the return were extended from one month to six weaks, and only than should the penalties apply, in order to prevent abuse. M. J. Barnard. Ivydene, Chodwick Hill, Stourport-on-Severn, Worcs.

Sponsors and

the arts From the Director, Public Affairs, Tabacco Advisory Council

Sir,—Sir Roy Shaw's sugges-tion (April 22) that the Government takes over the provision of finance for tha section of arts sponsorship currently provided by the tobacco industry is a simplistic proposal indeed.

Shouldn't artistic endeavour be free to choose fiscal and other backing from whatever sources it pleases, rather than be obliged to seek or accept either exclusive or additional support from the taxpayer? And is there any substantive reason to suppose that Government, or the Arts Council, would neces-sarily reimburse arts ventures

FURTHER LETTERS

as precisely as the tobacco-sponsored arrangements hither-

to?

The relationship between sponsors and the endeavour being sponsored in any case rarely rests solely upon monetary considerations. It is wholly probable that the responsible style and sensitive way in which tobacco sponsorship has developed over the years has deservedly won a host of frieods and supporters. Fortunately there are many more moderate and temperate people than there are those holding extreme views, are those holding extreme views, although sometimes that fact is rather hard to believe. A. D. C. Turner. Glen House, Stag Place, SW1.

A heavy

From the Director of Research Prudential Portfolio Manager Sir.—Your edition of June 25, 1984 contained the following headline in the U.S. Bonds column: "Optimists dealt beavy blow by news of economic growth. Being a practitioner of dismal science myself, I find this a most appealing sentence and am going to have it en-larged and hung on my office wall. I should explain that this came to light as a result of moving my office. 142 Holborn Bars, ECI

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FINANCIALTIMES

Monday April 29 1985

Thatcher

looks for

ties with

Moscow

By John Hunt in London

MRS Margaret Thatcher, the UK Prime Minister, said yesterday that

she wants to have more talks with Mr Mikhail Gorbachev, the Soviet

it will be possible to meet him when he visits the United Nations in New

York in September.

see him again."

der, but she is not sure whether

"I don't know whether we would

be going to the UN at the same time," she said. "But obviously I

would like to take advantage and

Mrs Thatcher is going to the Commonwealth Conference in the

derstood that she may precede this by attending the 40th birthday cele-brations of the UN. There could

then be an opportunity for a meet-

ing with the Soviet leader, Speaking on a BBC Radio world

phone-in programme, Mrs Thatch-

there might be a "little bit more" of

an improvement in Anglo-Soviet re-

lations than under his predeces-

er said that under Mr Gorbache

better



Bugs invest in golden future

I MUST have turned left instead of right when walking down Wall Street last week, for I stumbled into what seemed to be a satanic convention. Not a cloven hoof's throw from that Stock Exchange floor where President Ronald Reagan so recently prophesied the buil market to end all bull markets, opinions were freely exchanged that would strike anyone off the White House visiting list.

Republican-suited entrepreneurs, old enough and prosperous enough to know better, said things anathema to the Reagan Administration. President Reagan's popularity, it was suggested, has "peaked." U.S. inflation been "massively understated over the past two years, and, for good measure, "the real consequences of the federal hudget dilemma (are) becoming more ap-

But these comments must been seen in context. And the context was a meeting of Wall Street's "Gold Bugs" - those who continue to see gold bullion as the financial refuge of the prudent man. They were celebrating the opening of trading in gold price options on the American Stock Exchange - the

Hitherto, it has been possible to trade gold bullion, gold coins or fu-ture contracts in gold bullion. But, with Mayor Koch of New York cutting the tape and, reportedly, strik-ing the first trade, investors can

Review is

urged on

N-waste

disposal

nomic summit this week.

By David Fishlock in London

tions in common repositories for ra-

dioactive waste is given in a report

to be discussed at the Bonn eco-

Until now, there has been a

marked reluctance by most devel-

oped nations to accept radioactive waste from other countries. The re-

port, bowever, calls for an interna-

tional review of the merits of "a pol-

active wastes from the point of view

of costs, environmental impact and the point of view of costs, environ-

mental impact and logistical consid-

erations." This recommendation is

made in the report on the environment, which was called for at the London Economic Summit last

year. The study, under the chair-manship of Sir Rohin Nicholson Britain's chief scientific adviser, was made by top scientific advisers

from Canada, France, West Germany, Japan, Italy, the UK and the

They were asked by their govern-

ments to consider what had been done and what should be done on

the causes, effects and means of

Their report finds long-term eco-nomic growth is possible only "if we

perfect and conserve the environ-

meotal resources which underpin

prosperity." Economic policy should provide companies "with the neces-

sary latitude so that they can adjust

to stricter environmental regula-tions without a large degree of fric-

Sir Robin's committee, under the

acgis of the economic summit's technology, growth and employ-

ment working group, believes that

putting "an appropriate and realistic value" on environmental re-

sources could provide the frame-work for achieving environmental

quality objectives within a market

vironmental science and technology is considered essential "not simply

to avoid duplication and to make

the best use of financial and man-

power resources, but because the

noture of many environmental problems demands an international

approach to research and develop-

ment."
There was considerable agree-

ment between specialists from the

seven countries on the state of knowledge and the scientific priori-

International co-operation in en-

limiting environmental pollution.

Terry Byland on Wall Street

itself. Since the option, by defini-tion, is cash-settled, investors can avoid even the prospect of taking delivery of the physical metal.

The occasion brought together the high priests of the New York gold market so it was hardly surprising that the comments expressed were bullish for the yellow metal. But it is hard to be bullish for gold without sounding down: right bearish for the dollar, inflation and the U.S. economy - as the comments reported above indicate.

Amex gold options will be traded through the Amex Commodities Corporation, a subsidary of the Amex. The Amex already houses an active husiness in stock index options trading and hopes that gold options will further buttress New York's position as the major gold trading centre.

Put and call gold option contracts, representing 100 ounces of bullion, will eventually be scheduled to expire in February, April, June, August and October, with four expiration dates available at any one time. The first month currently open for

trading is the June option.

The appetite of the Gold Bugs and, hopes the Amex, of investors as well, has been whetted by the recovery of nearly 8 per cent in the of governments was Mr Ron Paul, a

earlier this year. The recovery has been a reflection of the downturn in the dollar, so it is hardly surprising that the Gold Bugs will have no truck with last week's revival of support for the dollar.

Mr Jeffrey Nichols, president of American Precious Metals advisors, believes that the factors which depressed gold last year may now be shifting to the bullish side of the halance Inflationary expectations may be rising again in the wake of the 0.5 per cent jump in consumer prices in March - the largest rise since January 1984. The dollar, he believes, is now on the way down and the problems of the federal def-icit will remain intractable, especially if the Reagan Administration seems to be less soundly seated in

"Gold will outperform other financial assets over the next two years," is Mr Nichols' considered view. Like his fellow gold bulls, he has little faith in the ability of world governments to curb monetary expansion. The U.S. Government's borrowing requirements will continue to generate excessive monetary growth, fuelling inflation and creating a bull market for gold.

Even less convinced of the virtues

crats as spendthrifts. He alarmed the more sensitive members of his audience hy predicting that daily jumps of \$300 or more in the gold price will be seen this decade, as in-flation really gets out of hand. One bullish factor for gold over

the longer term may see a shift in perceptions of the metal as an investmant, especially on the part of U.S. institutions. The decade since enactment of Employee Retirement Income Security (Erisa) has seen the U.S. pension funds actively diversifying their assets – and not on-

ly on a geographical basis.

Moreover, U.S. private in forbidden to hold gold until 1973, have been remarkably successful in spotting the highs and lows of the bullion cycle. Mr Howard Ruff, chairman of Target Inc, commented that demand for coins and medals has risen sharply in recent weeks, and that private investor demand for silver, which has traditionally been a frontrunner for bullion

The assembled experts were a little chary of committing themselves to forecasts for the bullion price. However, targets or \$400-\$500 an ounce in one year, or \$500-\$550 or even \$1,000 per ounce

over the longer term, were voiced. Price gains of that order would provide a very sound reason for huying gold options. But there are

> She rejected Mr Gorbachev's proposal for a nuclear freeze, arguing that this would leave Moscow in a position of superiority in theatre nuclear weapons. Despite mounting criticism at home, she was still firmly committed to the introduction of Trident.

clear deterrent and without it the UK might have to surrender to an enemy in a nuclear conflict, she said. Questioned about the cost, which some now estimate as high as \$11bn (\$13.3bn), she said that it proach may realise a higher aggrewas still better value than the gate value for the business, but it equivalent amount of tanks and air-craft that could be bought with the

same money, She thought that Mr Gorbachev was different from any other Soviel leader she had met and be was will ing to debate fundamental issues Nevertheless, she warned against expecting him to initiate big changes in Soviet policy.

Mrs Thatcher reaffirmed her be lief that be was the sort of man Britain could do business with. term in office. "I would love to go on being Prime Minister," she declared. There is no greater aspira-

gime and its capital markets.

Mr Lawson, speaking on BBC Radio, said that the general theme of

combatting protectionism would be a key item on the agenda of the se-Japan, which benefited from an undervalued currency because of the closed nature of its capital mar-

BA ready to pay \$30m in Laker suit

Continued from Page 1

Beckman again in Washington last week and there seems to be real confidence now that he and Sir Freddie will accept around \$8m each, which was proposed by the

A crucial figure in the days ahead will be Mr Ed Acker, the chairman of Pan Am. Both Pan Am and TWA are faced with costs significantly higher than they expected a few months ago - and higher, even, than the costs they might anticipate in fighting the Morris suit through a full trial. Both have consistently denied, as have all tha co-defen dants, any conspiracy against Sir Freddie's former Skytrain service

Pan Am's finances have now been holstered by the sale of its Pacific routes for \$750m last week. Mr

THE LEX COLUMN Junk food from Wall Street

all the vogue; then it either van-ishes quietly or collapses, like the real estate investment trusts of the 1970s, leaving behind a trail of emp-ty-handed investors. The current wave of hostile bids - with their attendant greenmail, poison pills and shark repellents – is a classic symp-tom of the crest of a buil market. But it may bequeath a legacy which is all too prone to lose its value; and in this case, the sums are frighten-

ingly large.
It is the use of high-yielding, or "junk" bonds issued by small companies to enable them to hid for much larger ones that poses the threat. Whether it is Mr T. Boone Pickens bidding for Unocal or Sir James Goldsmith for Crown Zellerbach, the technique is the same. Based on the pro forms assets of the combined group, investors are asked to put up money for the bid in return for bonds with coupons typi-cally in the high teens and ranking low in the company's pecking order

Bidders resort to this expensive form of financing because equity tends to be hard to place while debt, at a price, can almost always be sold. But if the takeover goes ahead, the gearing of the combined group is vastly increased. Triangle Industries, for example, with a net worth of around \$65 and net income of about \$2m, borrowed \$428m at rates of 18 per cent or so to buy National Can, a company whose gearing in the last report and accounts

was already over 60 per cent. As a response, the company is often broken up and assets sold to bring down the gearing. This apcannot be right for a break-up to be forced upon management by the ruinous cost of servicing its debt.

more to shareholders who accept early. So they may end up with a Hobson's choice between being disloyal to the company or hanging on

and receiving less.
Investors, meanwhile, earn a far higher return on their junk bonds than on Treasuries or highly-rate corporate issues with similar mature tremaly highly-geared and have rities. And the ones that agree to come in at the beginning, before the reflecting the last few years of re-bonds are traded on a secondary cord earnings. With the economy market, receive a commitment fee too. These are often people who are making hids themselves for other ary recession and high real interest companies. As long as the issuing rates in which the companies could house - generally Drexel Bur-bam Lambert - promises to register the bonds so they can be traded, these up-front investors can offload their its value, assets would be hard to holdings within weeks or months. sell and in the event of Chapter 11 But like a chain letter, the first to buy win out and the ones caught

holding the bonds at the end stand to lose. Buyers in the secondary market include insurance companies trying to maximise their stment returns in the trough of the underwriting cycle, pension funds, savings and loans, mutual funds and private individuals. In the competitive world of fund management, it is hard for one manager to resist taking advantage of the higher returns his competitor is tution, for instance, has federallyinsured deposits on one side which it then invests at a much higher rate in deht of a single-B rated company. The credit risk is borne in the Those bankers co end by the taxpayer.

accept the offer. But under U.S. per cent, while the pick-up in yield rules a hidder is allowed to tender over top-drawer bonds has been over top-drawer bonds has been around 5 per cent

But times have changed. Junk bonds used to be securities issued by companies in their prime whose credit rating had subsequently been downgraded. Today's borrowers have often never had the glory of tremaly highly-geared and have bought other companies at prices now softening, it is not hard to envi fail to earn a high enough return on their assets to service their debt. With their collateral rapidly losing bankruptcy, junk bondholders would come a long way down the

Legislation

More in response to cries from beleagured companies than to such prospects of calamity, nine bills, have been introduced in Congress to stem the flow of these junk bonds. Some aim to ban them en tirely in hostile bids; but since alhigher returns his competitor is most any target company describes winning. And the arbitrage, in a a first offer to shareholders as derisense, is imbalanced: a thrift insti-sense, is imbalanced: a thrift insti-sory, the problem of defining what tution, for instance, has federally-is hostile might block that route. .Another suggestion is to disallow the tax deductibility on interest

Those bankers concerned about the issue are suggesting rules along So far, as proponents of junk the lines of the UK. While corporate bonds are quick to point out, these financiers here may carp at the investors have been amply restrictures of the Takeover Code, it warded, as long as their portfolios would at least forbid the wilder gohave been broadly-based. A recent ings-on across the Atlantic Just for study shows that over the last ten once, the Americans might have years, the average default rate on something to learn from us.

Mercedes makes fast progress in West European car market

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON

THE West European car market was more competitive than ever in the first quarter of this year. Only 1.9 percentage points, or about 51,000 unit sales, separated Fiat of Italy in first place from Renault of A STRONG indication of interest France at number six. among the leading developed na-

A new element this year is the rapid progress of Daimler-Benz, the Mercedes group, among the special-ists, mainly at the expense of its arch-rival, BMW.

Following the launch of the "small" Mercedes, the 190, which extended the company's car range at the end of 1983, and the introduction of the new medium-sized model, the W 124, last autumn, Mericy of optimising the number of cedes bas been making dramatic storage and disposal sites for radio beadway, particularly in its domestic market

In the first quarter of this year, Mercedes accounted for 12.3 per cent of total West German car sales against 9.9 per cent in the same period of 1984.

FORD MOTOR has followed the other two big U.S. car companies in

announcing sharply lower profits for the first quarter. It blamed the

downturn on a higher tax charge

Net income amounted to \$783m or \$4.20 a share, against \$897m or \$4.90 in 1984, while sales rose 2 per

Ford said that on a pre-tax basis,

the group achieved a record \$1.3bn profit for the quarter, an increase of

\$18m, and the 18th consecutive

quarterly improvement against the

Taxes chipped away at the com-

pany's profits both in the domestic market and overseas. In the U.S.

Ford's after-tax profits fell to \$626m

against \$683m, while the company's market share rose by just short of 1 percentage point to 19.9 per cent. Outside the U.S. Ford's earnings

dropped to \$157m from \$214m. De-

spite beavy discounting in the Euro-pean market. Ford said the drop

was more than explained by higher

taxes, adding that unit volume and

pre-tax profits were higher over-seas than a year ago. World wide sales of cars, trucks

and tractors were up hy 3 per cent to 1.48m units. At the end of the

quarter, cash balances amounted to

U.S. home computer manufacturer,

modore International, the

prior year.

WESTERN EUROPE CAR MARKET						
First Quarter	1984	1985				
Total market	2.88m	2,74m				
Fiat	13.2	12.9				
Ford	12.2	12.2				
General Motors (Opel-Vauxhall) Volkswagen/	12.3	12.2				
Audi Peugeot/Citroën/	11.7	12.1				
Talbot group	11,3	11.6				
Renault	10.9	11.0				
Austin Rover	4.0	3.9				
Mercedes	3.2	3.6				
BWW	3.3	2.6				

moved down from 11.2 per cent to dropped from 3.3 per cent to 2.6 per 9.8 per cent) and move into third

Mercedes' registrations bucked the trend in West Germany and

Ford follows U.S. car industry

plunged to a third-quarter net loss of \$20.8m or 67 cents a share, comfrom 594.282 tons a year-earlier to

ny said it was well-positioned for renewed growth and profitability in the near future. The Commodore \$1.69 a share, a year ago. Sales

the near future. The Commodore \$1.69 a share, a year ago. Sales PC10 and PC20, introduced in Feb. were up by 35 per cent to \$2.7bn

computer would begin at the end of tems group had a larger loss this

U.S. steel group which filed under Chapter 11 of the U.S. bankruptcy helicopter programmes boosted code earlier this month, has report sales by 25 per cent in the combat

S5.52 a share, against a deficit of by 80 per cent in transport aircraft S4.9m or S1.82 a year earlier. because of the delivery of 15 MD-80

from S2hn.

532,384 tons.

The company also reported losses for the 1984 fourth quarter and year

of \$49.8m and \$59.4m respectively.
Annual sales rose from \$772.3m to

\$1.05bn. Wheeling-Pittsburgh said increased production levels were

now in prospect through the second

McDonnell Douglas, the St Lo-

uis-based aerospace company, in-creased its earnings by 36 per cent

in the first quarter of this year, belped by buoyant volume in the

sions, and a \$10m non-recurring af-ter-tax gain on the sale of land

The company said the earnings

figure was depressed to some ex-tent by higher interest expense and the fact that the information sys-

year, primarily because of amorti-

The F/A-18 aircraft and AH-64

aircraft sector, while sales were up

because of the delivery of 15 MD-80

pattern with first quarter slip

pared with profits of \$36.3m or \$1.18

a year earlier, and warned that it

expects a loss for the full year, our

Mr Irving Gould, chairman, said earnings were affected by "a price reduction in February, a reluctance

of retailers to rebuild rapidly their

depleted Commodore products in-

ventory, and by the general slow-down in our non-U.S. sales."

Nine-month earnings plummet-ted from \$110.7m or \$3.59 a share to \$10.1m or 33 cents. Sales dropped

from \$966.9m to \$751.2m, and from

S326.2m to \$188.3m in the quarter.

Despite the downturn the compa-

ruary, bad been very well received in Europe and production rates

were being stepped up.

Mr Gould said initial shipments

of the Commodore 128 personal

the current quarter.

• Wheeling-Pittsburgh, the hig

ed a first-quarter loss of \$25.8m or

Sales slipped from \$258.9m to twin-jets.

Financial staff writes.

rose by 2.4 per cent to 69,700. Those of BMW fell by 34.1 per cent to 32,700 and its market share dropped from 7.2 per cent to 5.8 per cent. BMW points out that there were special circumstances: in the early

part of last year its sales were boosted by the launch of the fourdoor version of the top-selling 3series while in the first quarter of 1983, the new 3-series was intro-

BMW has also been boosting exports to the U.S. to take advantage of the high value of the dollar. However, there must be some

concern at BMW's Munich headquarters about its current perfor-This was enough to enable Mercedes to overtake Ford (which BL investment, Page 7; Land Rover sales, Page 8; editorial comment, Page 18

tion."

Answering a wide range of questions, mainly on foreign affairs, she came out strongly against any suggestion of initiating trade sanctions against South Africa.

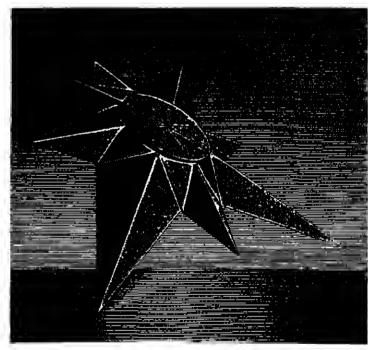
Philip Stephens adds: Mr Nigel Lawson, the British Chancellor of the Exchequer, said yesterday that Japan would face strong pressure at this week's summit in Bonn to liberalise further both its import reliberalise further both its import re

kets, would be urged to implement as quickly as possible its promised liberalisation measures, he said. Thatcherism and theology. Page 19

on the North Atlantic air routes. Pan Am has suffered a chronic

squeeze on its cash resources in re-cent years. Indeed, it was Mr Acker's arrival at the top in the summer of 1981 and his determination to revitalise Pan Am's competitiveness which sparked off the 1981-82 transatlantie fares war leading directly to Laker's collapse.

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stoppage which had been called to Acker still appears to need convinmen were leaving the mine volunprotest against the country-wide ar- cing on important details of the BA plan; but given Pan Am's support, BA's efforts on behalf of all the airrests of black political and union leaders. Most of the men were sub-Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, F. Barlow, R.A.F. McClean, G.T.S. Damer, M.C. Gorman, D.E.P. Palmer, London, Printer: Frankfurt/Main, et al., 1985. sequently re-hired by Sasol which lines now appear to have assembled

Gold miners sacked Continued from Page 1

al Reefs' south division. This led to Production at the mine's south divithe "irrevocable" dismissal of a fur-ther 14,200 men, the largest mass tonnes of gold and 967 tonnes of sackings by the gold mining indus-uranium oxide, is effectively halted

A spokesman for NUM said yesterday that mina police were using tear gas and rubber hullets to clear men from the mine compound. Mr Gush said that be could not confirm this claim but said that the toughest

The recent stoppages bave al-ready led to the loss of production

and the mine has started to recruit replacement workers.

Last November Sasol, the oil

from coal producer which supplies about one-third of South Africa's liquid fuel, dismissed 6,000 men who participated in a widespread work of about one toone of gold worth however refused to employ orga-about R20m (\$10.3m) at Vaal Reefs. nisers of the stoppage.



SECTION II - COMPANIES AND MARKETS **FINANCIAL TIMES**

Monday April 29 1985



Uncertain outlook keeps Eurobond investors cautious

INVESTORS in the Eurodollar market theoretically opens on Wed-bond market are well and truly on strike. The outlook for both interest West Germany so the first deal unrates and the currency is so uncer-tain that none are prepared to stick Thursday. Rumoured deals include their necks out. Meanwhile, the excesses of syndicate managers mean other words every type of issue pos-

Nestle Holdings excepted. The third Euro-French franc deal The only Eurodollar deal to be since the market reopened is exlaunched on Friday was the expect-ed issue for Banque Extérieure Générale for Peugeot. d'Algèrie. The \$500m floater is part d'Algèrie. The \$500m floater is part of a major financing package, and the books ended up in the bands of Citicorp. The issue is very much a hybrid between a floater and syndicated loan. It gives the horsested loan issue for Dow Chemical, could be a support to the country of cated loan. It gives the borrower with a redemption value of £300m better terms than a loan would - Many UK bankers had agree better terms than a loan would—
the cost, taking in fees of 1½ per cent, is about 60 basis points over London interbank offered rate [Li-ond deal was launched, would benome that the cost of the cost of the cost, taking in fees of 1½ per cent, is about 60 basis points over which had stumbled when its second deal was launched, would benome the cost of th bor) on a compound hasis to the efit from a slightly larger, slightly first put, after eight years. In return longer issue from a good U.S. corpoinvestors get a more tradeable in- rate name.

hadistion

citt cour

a beavy oversupply of new bonds sible. Sovereigns were popular trading well outside their fees - guesses for the borrowers. The third Euro-French franc deal

By the end of the week, dealers its single A rating, was perhaps not had little else to do but gossip about the new Euro-D-Mark issuing rules life was better – the two previous and which foreign bank would be deals had been for seven years - cent, with a 88% issue price, down first across the line this week. The but the size and the issue price, at from an indicated yield of 5% per

were considered by some to be

At a price less the total fees of 1.303 point, the bonds yield 10.99 per cent to maturity on a semi-an-mual basis, while similarly dated gilt-edged stocks yield around 11.30

Salomon, with co-lead Hambros Bank, won the mandate after some competitive bidding and decided to underwrite the whole issue between them, only inviting a selling group. The company had been looking at the market for some time and is thought not to be swapping the

The dollar's volatility has upset the continental bond markets, with prices in both the D-Mark and the Swiss franc bond markets down around % to % point last week. In Switzerland though, the primary market continues to see lower yields, with UBS cutting the coupon

cent. This is the lowest coupon on a sess these lesser credits because public issue since the end of Janua- the yields on their issues are high-

market seems unruffled, though dogs over the benchmark gilt-edged even there the two-tranche issue for stock have narrowed. the South African Electricity Sup-ply Commission met some resistance - on political rather than pri- of 140 basis points over the refer-

Malaysia's success with its £75m oulldog issue, which was 15% times oversubscribed and traded on Fri- as 83 basis points since and now day at a premium to issue price, is a mark of the growing maturity of with its £30 paid price, this market. It is the first long dated buildog for an Asian sovereign borrower - Malaysia has an outstanding 1988 issue.

Investors - largely the UK institutions - are now more prepared to ers which were the main issuers in the market's early days. While the World Bank was known to all as a good risk, the institutions generally on Japan Development Bank's did not have the expertise to study SwFr 100m public issue to 5% per a less familiar credit. That has

hanged. paper has increased as they seek Investors find it worthwhile to as-fixed interest homes for their long

have been getting rarer. Also the market has become more liquid as it has grown, encouraging previous abstainers into bulldogs - thereby er. That has become even more im-Only the European currency unit portant as yield margins on bullincreasing demand again.
But just as important have been

the tax changes effected over the last year. First, buildogs and other fixed rate sterling issues were giv-Spain, for instance, launched an me in February paying a margin en the same year-and a-day capita gains tax exemptions as gilts had had. Than the abolition of bondence gilt for long-dated stocks, Treasury 13% per cent 2004-08. That washing," a way of turning income into capital gain which had not been particularly practical in the stands at around 35% compared bulldog market, gave another boost to bulldoes

Looking further bank, Sweden paid a margin of 225 basis points in January 1983, while in October 1984 the same borrower launched a deal Gotthard Bank, which is controlled by Japan's Sumitomn Bank, said on Friday that it has receive permission to lead manage a bond with a margin of 135 basis points issue for Itoman, a Japanese tradover the gilt. Those two issues are trading with margins well below ing company, from the Japanese Finance Ministry, adds AP-DJ from Malaysia to price its issue at 120 ba-Overseas subsidiaries of Japasis points above the gilt.

nese banks are not normally per-mitted to lead-manage public bonds for Japanese concern in overseas Margins have come in partly because the institutions' demand for

On the rescheduling front, the

Turnover (\$m)

eights Conv FRN Other

U.S.\$ 1,390.5 67.3 1,838.0 27.0 Prev 2,110.6 355.7 3,834.2 245.4 Other 781.0 4.8 183.9 4.1 Prev 1,486.3 225.4 113.0 123.5 Secondary Market U.S.\$20,652,3 714.9 14,543.3 2,107.5 Prev 10,939.6 678.9 6,876.1 1,234.5 Other 2,928.5 61.4 474.9 1,259.6 Prev 2,420.1 73.5 987.1 1,064.4

Cedel Euroclear Total 12,850.1 28,580.8 41,340.9 7,659.8 18,405.1 26,074.9 2,918.2 2,740.1 5,658.3 3,409.7 3,063.8 6,473.3

Week to April 25, 1985 Source AIBD

Previous 101.843

acknowledged its extensive activity on behalf of Japanese borrowers on

Setback for Unocal takeover defence

UNOCAL, the U.S. West Coast oil company, suffered a setback in its attempts to fight off Texan oilman Mr T. Boone Pickens when a federal court judge ruled that the company's annual meeting, scheduled for today, should be delayed at least until May 13.

Mr Pickens's investor group had asked the court in Los Angeles to

adjourn the annual meeting for at least 20 days. Postponement of the meeting gives Unocal's sharehold ers more time to consider Mr Pickens's \$54 a share offer. At the same time, it allows Mr Pickens's group more time to reconsider its offer.

The court judge found prelimanarily that Mesa Petroleum, Ma Pickens's company, and Unocal both appeared to have violated disclosure requirements in various filings with the Securities and Exchange Commission.

Separately, the Pickens group said it would ask shareholders at the meeting - when held - to approve a 60-day adjournment, during which it may propose on opposing slate of directors and financial restructuring of Unocal

Meanwhile Tenneco, the Houston based conglomerate which has been the subject of persistent takeover rumours, yesterday reported a 59 per cent fall in first quarter net in-come to \$63m, but said that it still expected its full year earnings to exceed last year's.

Mr J. L. Ketelsen, Tenneco's chairman, said the decline was expected and due largely to the shut-down of the J. I. Case North Amerimost of the first quarter. The group earned 34 cents per share in the latshare last year.

The company is forecasting a sharp turnaround from the losses in its oil refining and marketing activities following the introduction of its upgraded refinery.

Swedish flop heightens fears on standby credits

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

ty has gripped the Euronote and Eurocredit market amid curactic tions of further moves by leading ceotral banks to tighten up oo the capital backing requirements for finely priced standby facilities. Talk of borrowers having to pay more for their money intensified last week as bankers digested Sweden's spectacular failure to raise a Y100bn Eurocredit from the

Japanese banking community. That episode contains few rational implications for the rest of the market deal has met some stiff resistance but there is nothing like a clear-cut because of its low 1% per cent basis floo in one sector for concentrating the mind elsewhere. That is why bankers are now

ready to pounce avidly on any sign that a finely-priced deal is in trouble. Some would have had the

just a week after its formal launch. And rumours galore abounded on the \$200m, eight-year facility being assembled by Merrill Lynch for Danish Export Finance. By Friday this was said in some

quarters to be in deep trouble, part-ly as a result of a wholesale boycott by Japanese banks. But here, the rumour mill bad again overreached itself. There is no doubt that the point facility fee, but, said Merrill Lynch, "there has been an adequate level of Japanese interest and support. We see no problem in closing syndication very shortly.

A DEEPENING sense of uncertainty for Unilever going ty has gripped the Euronopte and slowly last week. In fact it was altered to market amid expectation between indicated the first sign the reasonably priced conventional to the first sign that the first sign wish. Above all, it appears to affect deals for slightly lesser rated bor-rowers which offer little ancilliary business. For a borrower such as Unilever, relationship considerations easily override yield objectives. For Danish Export Credit,

that is less likely to be the case. Here worries about possible capital requirements do come into play. And insofar as Denmark's deal has met resistance from some Japanese banks, that does suggest these institotions are now taking account of Ministry of Finance plans to impose a capital requirement on Europote underwriting obligations. yndication very shortly. More than anything else, the imment.

The truth of the matter is that mediate upshot seems likely to be a A i

command very fine pricing indeed. Such is likely to be the case with

day awarded a \$400m mandate to choslovakia. Bank of America, Bank of Tokyo, One small Bankers Trust and Societé Génon one of th erale. Terms on this multi-purpose facility will not be revealed until to- The borrower drew a first \$100m in morrow, but market expectations three-month bank advances last centre around a facility fee of week. Though Citicorp is not revealaround 6% basis points which sug- ing full details of the terms, it did gests that French borrowers at say on Friday that the sale brought the stricter regulatory environ- some of whom accepted a yield on

ment. the paper of less than % per cent
A major background factor re-

vidual credit risks in the market opportunities, which is why any That could be the first sign the reasonably priced conventional whole market has turned, but it credit is these days assured of indoes not have to be, especially stant success. Hungary's \$300m when top-rated borrowers can still World Bank co-financing credit has World Bank co-financing credit has met a highly enthusiastic response. And interest is already keen for a Eléctricité de France, which on Fri-forthcoming smaller deal for Cze-

One small postscript, meanwhile on one of this year's more difficult deals, the \$500m facility for Turkey. least have made few concessions to in eight new lenders to Turkey,

news is generally rather gloomy. Peru postponed a meeting with its bankers last week at which it was to have discussed future interest payments on its \$13.5bn foreign debt. Argentina is still refusing to make any fresh payments on public sector debt, despite arrears now approaching the \$1bn mark. This week will see these arrears move beyond the six month level, making it virtually certain that the U.S. agencies responsible for supervising the banking system will again de-clare Argentine loans officially "sub-standard" when they meet in

As already reported, efforts by the Philippines to complete its \$10bn rescheduling package from bank creditors have suffered a new

Lloyds, Crédit Lyonnais, Société Générale and Rainier National, have threatened to withdraw from the deal following a row over con-payment of debts by Planters Prod-Nicaragua is limping along with efforts to meet its foreign debt obli-

setback. Seveo banks, including

gations. Last week it announced it had reached a new payments schedule with leading creditors, including 11 U.S. banks, covering \$381 in can manufacturing facilities for principal and interest due up to June 16 next year. The bulk of these payments are simply to be rolled est period, compared with \$1 per forward until the agreement expires at an interest rate of 14 per cent over Libor, but Nicaragua has undertaken to make tokeo payments of at least \$24.2m mean-

NEW ISSUE

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MARCH 1985

U.S. \$100,000,000

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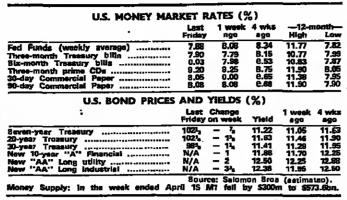
U.S. MONEY AND CREDIT

Volcker comments end six-week rally

THE six-week-old rally in the U.S. credit markets ran out of steam last week as speculation of further sharp falls in interest rates subsided and the market began to have second thoughts about the Federal Reserve's short-term policy stance.

The markets started the week on 8 strong note. On Mouday the Fed Funds rate was trading as low as 6‡ per cent at one otage and the rate on the weekly Treasury Bi½ auction fell to list lowest level since January 1983. The average rate on the 13-week bills fell coore than 40 basis points to 7.62 per cent and the rate on the 26-week bills plunged by a similar amount to

7.87 per cent. At the longer end of the coarket, the Government long bond, Treasury 114 per cent, due 2015, which had been trading below 95 less than five weeks before, put on another ‡ to touch 100‡, where it was yielding 11.22 per cent



When neither materialised, market sentiment began to turn and comments by Mr Paul Volcker, Federal Reserve Board chairman, to the Georgia Bankers Association on Tuesday finally broke the market'o euphoric cood. As so often hap-pens, Mr Volcker'o words could be interpreted oeveral ways.

upbeat mood in the previous few inflows, it would "be difficult to get declines in interest rates." There was nothing that be bad not said before but on this occasion, the credit warkets took it to wean that perbaps the Fed bad not eased after all.

Over the next couple of days However, the credit coarkets turned around on Tuesday. Widespread expectations of either a cut in bank prime rates, which could easily be justified by the current rate official discount rate, bad fuelled the market's dependence on foreign capitel.

Bankers Association on Tuesday finally broke the market's cut in tuesday finally broke the market's cut in the official discount rate, bad fuelled the market's dependence on foreign capitel.

Over the next couple of days state.

Over the next couple of days found prices fell by a couple of points, pushing up long bond yields by close to 20 basis points. A ourprise 2.3 per cent drop in U.S. consumer cent drop in U.S. consumer drop

which could have been inter-preted bullishly by the credit coarkets, failed to revive the previous week's positive tone in prising since the Fed Fundo

the market.

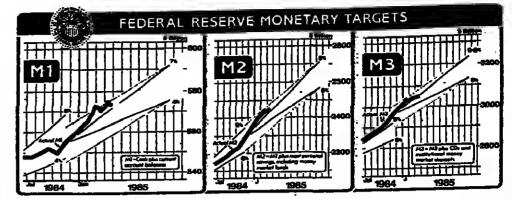
To a large extent last week's setback in the U.S. credit markets was no coore than a technical correction after the recent otrong rally, which has recent otrong rally, which has seen long-term bond yields tumble by 75 basis points since early March.

been led to think?

The U.S. credit markets have also been confused by the bebaylour of the U.S. dollar

Indeed, the correction was concentrated in the longer-term markets. Short-term money rates were virtually unchanged on the week and the effective weekly average fed fundo rate of 7.69 per cent was the lowest since June 1978.

With the Fed Funds at these sorts of levels, the credit warkets would like to believe that the Fed bas signalled ito interest rate intentions. But the ohort-term money markets in particular are in a confused



over the last week. Since it peaked in late February et around DM 3.47 it has slid it beas of the week under DM 3. However, it has bonneed back sharply and by Friday was trading above DM 3.13. Some foreign exchange traders are slid stay reasonably bigh in order to ettract the foreign capital it needs to finance the budget deficit.

In the abort term, tomorrow's is expected to capital it needs to finance the budget deficit.

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In the abort term, tomorrow's is expected to consist of a news will be an important factor in determining the capital it needs to finance the budget deficit.

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In the abort term, tomorrow's and the quarterly Treasury refunding is expected to consist of a news will be an important factor in determining the capital it needs to finance the budget deficit.

In the abort term, tomorrow's and the quarterly Treasury refunding is expected to consist of a

UK GILTS

Caution on interest rates pays off

selves, the dollar'o recovery and the oil iltters which hit sterling last week must have been seen by the Bank of England as a welcome vindication of its recent otance on interest rates.

recent otance on interest rates.

The criticism that the Bank hed been keeping abort-time rates unnecessarily high lost good of its credibility as the dollar once again confounded forecasts that it was beading for a sustained fall.

Hone of an early base rate change coarkets also underlined bow sensitive the giltedged market is to sterling's performance at present, particularly with oil prices weakening.

Most stocks registered lossed of a 1 to 1 point and the Government Broker's funding efforts to talled as institutional investors.

Hopes of an early base rate stalled as institutional investors cut evaporated and the rise in stayed out of the market until money market rates left Bar-clayo end Midland, with base rates et 12} per cent, looking more comfortable than Nationel Westminster and Lloyds at 12}

The arch-pessimistics were even suggesting that if the dollar's rebound proved durdollar's rebound proved dur-able and oil worries persisted then the next move in base The Bank needs to keep up the

volstility of the markets which had been one of the main reasons for the bank's caution.

The increasingly baffling tion of British Aerospace and gyrations on the foreign ex-change coarkets also underlined Telecom call.

the outlook for sterling becomes clearer.

The luil in funding is unlikely to have yet provoked undue con-cern in the Bank—in the weeks previously it kept up a fairly cent, rapid pace of sales. The if it were to continue for at the

monetary growth.

New debt saleo will also bave to be timed fairly carefully so an not to drain institutional liquidity fairst during the flotation of Print Accesses

The setback for the pound also refocused the market'o attention on the April money supply figures, due out a week toccorrow.

Forecasts for the growth of sterling M3 are still et a tentstive stage but most brokers are suggesting another high figure. Brokers Hoare Govett and Rowe and Pitman bave both pencilled a figure of 1 per cent, while Philips & Drew is esti-mating a rise of 1 to 11 per

That would leave sterling M3 at the top or just outside its 1984/85 target range of 6 to 10 per cent, and well above the 5 to 9 per cent set for the current financial year. rates could be upwords.

Of course the situation could reverse itself next week—

out the early summer months—
both to match upcoming rethat everyone (including the

CAUTION socoetimeo peys off. there were signs on Friday that decoptions and to dampen the dollar's recovery may bave monetary growth.

Though unwelcome in themthe dollar's recovery may bave monetary growth.

New debt saleo will also bave lending, to see whether the watching is the growth of bank lending, to see whether the high level of real interest rates has yet made any icopact on credit demand.

The forecasts so far assume lending will be in the £1.25bn to £1.5bn range, compared to the £1.8bn in March. A figure below the predicted range would probably rekindle bopes of base rate cuts, but anything much above would reinforce the mood of caution.

Ahead of the money supply statistics most brokers were last week forecasting that — bar-ring another major shift in sterling's fortunes — the gilt-edged market looked set to fluctuate around its present levels.

Over the longer term, how-ever, there is still a fair degree of optimism. Despite the possibility of occasional storms, most brokers are still expecting base rates of 10 per cent by the end of the year.

Philip Stephens

FT/AIBD INTERNATION AL BOND SERVICE

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Mitaubishi 54 88	931, 0 7.83 1041, -1 11.42 95 +11, 8.42	Occ Gan 1, 95	100% 0 10%	Ciba-Geigy Int £ 1/17/93 C Itok 20/1/87	255 -10 145.08 144 +2 12.78
Mitaul Eng 74 98 50 Mitaul Eng 74 98 50 Mitaul Tat Fin 12 61 100 Montreal City 125 91 70	95% -0% 8.91 100% -0% 11.75 103% -0% 11.69	Spain % 87 250 Standard Chart & 90 100	7001 0 10	C Itok OM	17 +1 5.71
Montraal Urban 12 90 75 Mgn Guaranty 12 ² 4 88 150	100% 0 11.76	Standard Chert 1, 90 75 Standard Chart 1, 91 160 Standard Chart 1, 94 200 Sumitomo Tat 1, 94 100	1004 - 04 104 1004 - 04 94 1004 0 94	ICI Finance 1/6/90 IC Industries 15/8/88	132 0 28.52 156 +2 4.43 354 -2 28.19 154 -14 -12.02 677 -24 39.59
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Nippon Tol Tel 134 94 150 Niaski-Iwal B12 95 70 Nomuze 64 98 100	106% 0 12.18 88% -0% 70.35 132° -1 -2.45	Union Bank-Norw 1 99 50 Welle Fargo 1 85 50 Williams 8 Giyna 1 81 75	383 +03 973 973	Niaeki Iwel 1/2/89 Nomura Sec 31/10/88 Omron Tatelal 31/3/89	S 0 25.77 467 +B1 -0.41
Nordic Inv 8k 11½ 90 75 Nova Scotia 11½ 01 100 Nova Scotia 11½ 98 100	99 ¹ 2 -1 11.84 101 ⁷ 4 -0 ³ 4 11.28 99 ⁷ 6 -0 ³ 4 11.91	Yerkskire Int 1, 94 E 75 CONVERTIBLE	100% - 0% 107% 100 0 13% Chg. on	Onoda Carront 10/4/88 Philipa Gloeil 15/7/98 Prudential O/S 15/12/88	10 0 53.82 32 -2 -2.42 15 0 18.40 110 +10 636.30
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Pannay J. C. 114 90 100 Ponnov J. C. 124 91 100	1017 - 04 11.36 1034 - 04 11.90	Canon 04 94	272 ¹ 2 +4 -0.28 198 +2 ³ 4 0.17 2137 +3 ³ 4 0.05	Tokyo Electric 14/3/89 Tokyo Sanyo 8/6/87	32 +34 14.00 54 0 31.17 139 +1 54.85 104 +04 0.85
Philips Petrol 14 88 200 Post-Och Kred 12 90 75 Post-Och Kred 13 87 50	102½ +0½ 13.20 99½ -0½ 12.15 194½ +0% 11.25	BBC Brown Boy 44 95 57	941, -01, -1.17 1201, +01, 68.22 851, +21, 28.09 1631, -3 0.84	Vebo Int 5/3/87 Vebo Int 15/12/93 80ND Expiry	10°s +0°s 0.85 47 0 32.76 Chg. on Ec.
Post-Och Kred 131, 87 50 Prudonijal Ina 123, 87 190 Duabec Prov 121, 93 100 Duebec Prov 121, 94 100 Duebec Prov 13 13 100	104% -04 70.58 102 -14 12.09 1034 -04 11.58	Cemsat Intl 74 98 110 Oarwa Saca 54 98 00 Day 8k Sing 54 99 70 Eldara 114 94	73 -2 6.70 101 -01 106.25	WARRANTS date Aegon ina 113 91 14/2/88	Price week yield 143 +03 2.23
Duebec Prov 13 13 100 RTZ 111, 93 100 Reyal Bk Scot 111, 93 75	102% -2% 13.95 96% 0 12.33 97% +0% 12.38	Elders 11½ 94	86% -1 7.63 165% +5% 34.68 94% +4 16.13	ANR Fin 15½ 89 15/8/87 Coca-Cola 11½ 91 28/11/88 Commerzbk 11½ 89 17/7/88	55 +S 0.72 32 -22 4.81 572 -52 -0.43
Rural Bk Auet 12 91 50 Benwa Int-Fin 12's 90 90 Snakatchewan 10's 90 125	99% -0% 12.07 101 -1% 11.94 98% -0% 11.22	Inroc Inc 3 99 50 Keniekiroku 4 98 50 Miteubiehi H 4½ 89 100	95 -3 -0.20 95 +4 1.56	Oonmark 11% 93 15/12/88 ONorsk Cr 11% 81 1/2/88	174 -812 9.03 13 -2 9.87 60 -3 -0.63
Saekatchewen 11% 89 100 Saskatchewan 15 92 160	101½ -0½ 11.35 115 -0½ 11.75 113½ -0½ 11.39	Most-Hennessy 7 99 50 Mureta Min 3½ 85 100	97% +1% -0.30 102% -7% 8.82 110% +5% 19.75 108% +4 20.25	Oev Bt Sing 14, 8812/9/98 Ou Pont 13, 88 25/8/85 Eksportfines 13, 89 15/8/87 Oen Elec 12, B1 7/8/87	521: +31: 0.08 521: 0 0.39 43 -3 4.17
Saakarchewan 18% 98 100 Scot Int Fin 14% 98 50	110's -0's 12.34 107's 0 12.93	Murata Mfg 31 00 100 Niopon Oit 31 99 50 Ono Pharm 31 88 60	874 - 24 13.55 114 +4 -4.31	IBM Credit 13 87 15/8/85 Inv in inea 10 81 1/12/88 M Hanovar 13 87 1/6/85	44 +61 8.50 00 -5 1.62
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Sec Pacilic 12 92 100 Skeemon/Amex 12 94 700 Shell (Canada) 14 92 125	100½ -0½ 11.99 100 +0½ 12.11 109 -0½ 12.38	Texeco Cepital 11's 94 500 Ugar Finance 7 98 50 Yamanoucki 4 90 00	1031 +01 28.68 1014 -01 0.10 1971 +54 -3.57	Nordic Inv 9k 11 90 15/11/87 Dester labk 132, 89 0/8/87 Ponney J C 10° 90 18/10/87	11 +2 10.69 42 +74 2.24 134 +44 7.00
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All of these Securities have been sold. This announcement appears as a matter of record only.

U.S. \$100,000,000

First City Bancorporation of Texas, Inc.

Floating Rate Notes Due January 1995

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YASUDA TRUST EUROPE

April 8, 1985

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Stan State State

TICE

Arbed reshape nears completion

Saab-Scania lifts sales

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

ARBED, the Luxembourg steel group, is poised to carry through the last phases of a financial restructuring. This will complement the industrial changes which have been taking place at gathering speed over the last three years.

Details of the financial moves have been worked ont, which makes the affect of multi have the

have been worked ont, wblch will have the effect of making the Luxembourg Government the largest single shareholder with 30.8 per cent, followed by Societe Generale de Belgique, the biggest of the Belgian hold-ing companies, with 24.7 per cent.

But the board still awaits the formal approval of the share-bolders. An extraordinary general meeting called last week has been put off until next month for lack of a quorum. So far Arbed has received since 1983 new funds, sub-

had bought from SGB shares in Sidmar, the Belgian steelmaker controlled by Arbed.

SGB is also going to subscribe a further LuxFr 1.6hn worth of convertible bonds in Arbed, again using the sale of Sidmar shares as an intermediate trans-

been a fundamental point in dealings with the Belgian Gov-crament and steel industry on production sharing and invistment co-operation agreements.

But the changes do not stop there. The Luxembourg Gov-ernment is to provide Arbed with Luxer 6.1bn, some of shares as an intermediate transaction.

But Arbed bas elso been selling shares in Sidmar to the Luxembourg Government over a period for a total of Luxer 2.9hn.

The effect of all these operations is to take SGB out of the Sidmar shareholders, leaving the shareholders in the shareholder

of EEC industry ministers anthorising the provision of additional subsidies for balance sheet reasons there were very good reasons to suppose the reticence would disappear.

He also noted that the whole financial restructuring pro-gramme would have the offect of reducing Arbed's debt of reducing Arbed's debt burden by LuxFr 20bn. Steps already taken and the general improvement in Arbed's revenue bave already helped to ease the strain of servicing

Paul Cheeseright

J. Lauritzen falls into red

ated cargo vessels, cruise ships and heavy lifting vessels. There was also a DKr 241m writedown

Donald Trump, the New York property developer, for more than \$300m, in cash, writes William Hall in New York.

Hilton will receive cash for its investment and will avoid

Multimedia rejects \$1.05bn counterbid

THE BATTLE for control of Multimedia, the South Carolina based TV stations, cable and newspapers group, has inten-sified following a \$1.050n hid from Mr Jack Kent Cooke, a U.S. entrepreneur and property

Mr Cooke's \$63 a shrae pro-posal tops by \$2 an eerlier offer from Lorimar, the film and television programme producer which created "Dallas." Cooke, who owns the Washington Redskins American football team, bas built up a 9.7 per cent stake in Multimedia.

Multimedla said it had informed My Cooke that it was not interested in pursuing a

Neither bid has a great chance of success because Multi-media's management and founding families control 40 per cent of the shares. Under South Carolina law mergers must he approved by bolders of et least two-thirds of a company

The company reiterated that it is going ahead with a re-capitalisation an under which the founding families and senior management would buy back the company from shareholders. This \$53.25-a-share proposal is

In a further development Multimedia said directors had anthorised the company to obtain a credit line of np to \$300m to be used for possible share repurchases

 Hilton Hotels, the worldwide hotel chain which was recently rehuffed by the authorities in its hid to break into the Atlantic City casino business, has sold its unopened Atlantic City casino/hotel complex to Mr

Hi)ton had appealed against the decision of the New Jersey Casino Control Commission to refuse it a licence but has also been exploring various offers for its new casino, which cost more than \$300m to build.

Mr Barron Hilton, chairman of Hilton Hotels, says his company will completely recover small profit" on the transaction.

		NTERN	AIION	AL BO	MD IS	SUES	
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Transamerica (a) 11	30	100B	5	1/2	100	LTCB let.	· ·
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inco (h) †‡	100	1995	10	111/2	100	CSFB	11.50
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NEW ZEALAND DOLLARS							
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and the same						-4-04-04-	19.50
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D-MARKS							
Fili (Dummerk) **‡	50	1992	7	7%	100	Commerchank	7.62
Portugal 1	158	1992	7	73/4	991/2	Commerzbank	7.84
Council of Europe ‡	150	1995	B1/2	71/2	100	BHF-Besk	7.50
SWISS FRANCS							
Chagain Bac 🛊	100	1395	~	53/4	293/4	Credit Science	5.78
Ushio **\$‡	188	1998	_	156	100	SBC	1.62
Sogo Benki Co. ***	40	1999	-	0	186%	Hendelsbank	5.84
Deiwa Danchi **\$‡ Japan Dev. Bank ‡	50 100	1990 1995	-	11/2	180	UBS	1.50
Restaurant Soibu **5	50	1996	-	01/2 (15/2)	993/4	UBS UBS	5.53
Mitsubishi Min. & Cara. ***	40	1990	_	53/4	100	Credit Suisse	- 74
Teshiba Eng. & Con. ** ¶	70	1996	_	(31/2)	100	UBS	5.75
Queenshed Day, Auth.	100	1995	_	(5%)	•	Credit Suisse	
Chains Electric Power **	150	1990	_	5%	10074	UBS	5.09
Nippon Paint **‡	50	1290		53/4	180	SEC	5.75
STERLING							
Moleyzie 1	75	2009	24	1074	90.705	S.G. Warburp	11.92
Dow Chamical ‡	300	1997	12	B	29	Selomon Brothers	19.87
Clis							
Westpac Benking 1	58	1992	7	9%	100	Danson Mariles	
Rvobi Co. ±	20	1980	Ś	9%	100	Banque Parthes Nomera Int.	\$.62 9.62
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			-		42.43	warred policy.	7.38



Peugeot plans FFr 500m **Eurobond**

By Paul Betts in Paris AUTOMOBILES PEUGEOT the subsidiary of the French privete car group, is about to launch a FFr 500m (\$52m) Eurobond. This will be the second French franc issue since the French monetary authorities decided to re-open the Euro-French franc market.

The Peugeot issue is expected to be followed by another French Eurobond issue in May by Rhone Poulenc, the nationalised chemicals group. This is expected to total FFr 400m. The French authorities reopened earlier this month, the
Euro-French franc market,
which had dried up after the
Left came to power in 1981. The
decision makes a further modest
move to relax foreign exchange
controls and deregulate controls and dere domestic money markets. deregulate

Peugeot's move reflects the general improvement in the private car group's financial situation.

After years of accumulated losses, the Peugeot group is expected to report in Mey a sharp (mprovement in financia) performance for 1984 after losses of FFr 2.6bn the year

The Rhone-Poulenc issue reflects the improvement in the nationalised chemicals group's performance. It recently re-ported a profit of FFr 1.99hn for 1984 after earnings of FFr 98m in 1983

SAAB-SCANIA, the Swedish automobile and aerospace group, increased its sales by 21 modest foothold in the U.S. per cent to SKr 7.5bn (\$826m) in the first three months of the year from SKr 6.2bn in the corresponding period of 1984.

Profits were also higher than a year earlier, but no details were released. Mr Georg Karnsund, managing director, said that full-year profits would be "at least as good as last year."

New orders in the quarter were up by 17 per cent at SKr 8bn.

Volume sales of trucks and the company is jumped by 25 per cent that the effects of the big to 6,300 units, and the company with our main company is any expects significant growth pany expects of the first pany pany expects huses jumped by 25 per cent that the effects of the big to 6,300 units, and the company expects significant growth in the overall West European market for heavy trucks.

There is a classical transfer of the big devaluation of 1982 have now been eaten up, at least in comparison with our main commarket for heavy trucks.

Rights for Club Mediterranee

BY DAVID HOUSEGO IN PARIS

CLUB MEDITERRANEE, the on the New York Stock ExFrench-based international holichange in September, reported day group, has announced a 24 per cent increase in profits capital increase of FFr 586m after reporting a strong profit 11 per cent increase in turngrowth for 1983-84.

Net consolidated profits climbed hy 20.9 per cent to FFr 257m (\$26.8m) in line with the group's performance in the strong dollar was thus transthe strong dollar was thus transtransport for every five held at a subscription price of FFr 400 a new share. The rights issue will follow a share split and a scription price of FFr 400 a new share. The rights issue will follow a share split and a scription price of FFr 400 a new share. The rights issue will follow a share split and a scription price of FFr 400 a new share. The rights issue will follow a share split and a scription price of FFr 400 a new share. The rights issue will follow a share split and a scription price of FFr 400 a new share. The rights issue will follow a share split and a scription price of FFr 400 a new share. The rights issue will follow a share split and a scription price of FFr 400 a new share. The rights issue of one new share for every share. The rights issue will follow a share split and a scription price of FFr 400 a new share. The rights issue of one new share for every share. The rights issue of one new share split and a scription price of FFr 400 a new share. The rights issue of one new share split and a scription price of FFr 400 a new share. The rights issue of one new share split and a scription price of FFr 400 a new share. The rights issue of one new share split and a scription price of FFr 400 a new share. The rights issue will share. The rights issue of one new share split and a scription price of FFr 400 a new share split and a scription price of FFr 400 a new share split and a s

the group's performance in the strong dollar was thus transrecent years. Turnover rose by lated in the consolidated debt to equity ratio because of the high cost of borrowing at a time of diminishing inflation.

The group's new American subsidiary, Club Med Inc realised through a rights issue (CMI), which was introduced on the basis of one new share 40-60 debt equity ratio

The group's performance in the strong dollar was thus transtake benefit of the life control mediters, and the control mediters of reducing its investment and realise "and the life control mediters, and the control mediters of reducing its investment and realise "and the consolidated debt to equity ratio the high cost of borrowing at a time of diminishing inflation.

Hilton will receive cash for the group is now applying a lits investment and will avoid completely recover the high cost of borrowing at a time of diminishing inflation.

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NEW ISSUE

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APRIL 1985

U.S. \$100,000,000



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MEMBERS OF THE STOCK EXCHANGE

RECENT ISSUES

U.S. acquisition boosts Coloroll to over £5m

DETAILS OF the offer for sale of Coinroll Group, one of the UK's largest wallpaper companies with a capitalisation of 136.8m. are published today by Charterhouse Japhet.

The merchant bank is offering for sale 13.5m shares, or 48.5 per cent of the equily, at 135p—8.2m are shares sold by existing holders, the rest are new shares sold to raise £8.4m net for tho

Lancashire, is spending about £2.87m to increase to 80.85 per

BOARD MEETINGS

The lellowing companies have notified dotes of board meetings to the Stock E-change. Such meetings are usually
hald far the purposes of considering dividends. Official indications are not available as to whether the dividends are intering or finals and the aub-
divisions shown below are based mainly on last year's timetable.

Interims: S. Lylaa, Peters Sterea, J. Rethachild. Finela: Fronch Kier, Greup Lotus Car. P. and W. MacLellan, John

Menzies, North British Steel, Polymail International, Simon Engineering H. C. Slingaby, Trislus, Turrit FUTURE BATES

Frost (J. J. and O.) Apr 30 Spong May 1

Lancashire, is spending about the 225 m to increase to 80.85 per cent its holding in Wallmates, a U.S. wallpeper company. The remaining funds will be used to reduce group lorrowings which have largely been huilt up through buying like present 49.7 per cent stake in Wallmates.

Pre-tax profits of not less than f.37.5m on sales of £37.5m for the year to the end of March are forecast, including a contribution from Wallmates. The latter made £1.6m pre-tax on sales of £28.3m for the year to the end of December.

However, the group has also made a pro firma profit estimate consolidating Wallmates to have made £5.2m pre-tax on sales of £53.9m for the year at the end of March.

Pro forma earnings per shore, after an estimated tax charge of 38.4 per cent, are t.2.2p giving a the lisue price of 12.1. Tha indicated yield is 4.8 per cent, institutions which livested in Coloroll in 1980 and again in

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RESULTS FOR 1984

(Year to 31st Docomber)

* A record year for turnover - £7.1 million

★ A record year for exports — £4.06 million

COMPUTERS NEED PEOPLE. The chairman stated "The

inibalance lictween the supply of experienced computer personnel and the demand still exists and in the directors' opinion the gap is now even wider. The imbalance is world-

wide. Good management is tha keystone to our growth and I firmly believe we have a team which will take us successfully

THE COMPUTER BUSINESS TO WATCH

* A record year for profits

forward to further expansion."

(57% of GROUP thrnover)

The partners of Walter, Walker & Co. will all be associated with this company and will continue to trade from their existing Bishopsgate office as the Private Clients branch.

Head Office: Warnford Court Throgmorion Street London EC2N 2AU Telephone: 01-628 8211 Telex: 885384

Private Clients Branch: 154 Bishopsgate London EC2M 4XB Telephone: 01-247 7631 Telex: 884451

April 29th, 1985

U.S. \$250,000,000

BANK OF MONTREAL

FLOATING RATE DEBENTURES,

SERIES 9, DUE 1996

(Subordinated to deposits and other liabilities)

For the three months

29th April, 1985 to 29th July, 1985

in accordance with the provisions of the Debenture, natice is

hereby given that the rate of interest has been fixed at 8% per cent and that the interest payable on the relevant interest payment date, 29th July, 1985, agoinst Coupon Nn. 5 will be U.S.\$221-18.

Morgan Guaranty Trust Company

S. Gibbons counts cost of Wedding collection

By Terry Povey Stanley Gibbons, the world renown stamp dealer and catalogue publisher, repurts interim profits for the six months ended December 31, 1884 of £310,000; but an exceptional currency loss of £115,000 reduces the profits.

£116,000 reduces the pre-tax oarnings to £194,000.

There are nn figures given for 1983, but for comparison the results for the full year In the period to December 1984 the company produced a turnover of £7.7m, against £17.7m in the year. Gross pro-fits were £3.4m (£7.6m before

fits were £3.4m (£7.6m before distribution and administrative costs £2.85m (£6.19m) and net intorest paid £285,000 (£472,000).

On the profits of £194,000 (£837,000) taxes of £38,000 (£51,000) are paid, leaving 8 net halance of £106,000 (£786,000). All the profit is retained and, as with last year, no dividend is paid According to Mr R. W. Altken, who became chairman last May following the resignalion of the controversial Mr Clive Foigenbaum, an agreement with Crown Agents agreemont with Crown Agents
has been completed whereby
Stanley Gibbnns Inc, the U.S.
subsidiary, acquires 48 per
cent of Crown Agents Philatolic Corporation so as to
strengthen the company's strengthen the company's North Amorican new issues business. Negntiations for a more widespread merger or Integration with Crown Agents have continued hat without result, he adds. The mail order centre at

The mail order centre at Ringwood (Hants), born as a result of a major promotion to cope with demand for the Royal Wedding collection, is due to be run down with the remaining new issues business being handled by the recently acquired Urch Harris unit io Bristol.

For the second half the out-look is of reduced volume on the mail order side.

comment

The accident prope Stapley Gibbons seems to have slipped up once again. Those who planoed the Royal Wedding collection promotion (in which collectors could order which collectors could order all or part of the commemora-tives being produced to mark the occasion worldwide), never gave much thought to how long it would take, what would happen to exchange rates in the meantime and of what work those employed to haudle the promotion might thau two years later the last nf the stamp packages were still being sent ont and the costs of the lack of foresight are being visited on the new management in the form of the exceptional charge to cover foreign exchange losses. This half year and possibly into the next there will also be costs for the rundown of the overblown Ringwood nporation. So although the in turnover torms, £20m nr more has been garnored from the one event, wost has come through below the line has been modest indeed. During last year, as the scale of the Rnyal Wedding was dawning, the company gave up its plans for a USM listing and is keep-ing these on a vory low backburner awaiting the sorting out of Ringwood. It now seems though as if integrating the company with Crown Agents is preforred but the intended partner appears to prefer marketing arrangements to taking the best known namo in stamps in from the cold.

Statement soon on Westland bid

BY LYNTON McLAIN

company. Britain's only beli-copter manufocturer, is facing the prospect of e possible take-over bid from Mr Alan Bristow, the chairman of Bristow Heli-copters, a helicopter charter company, in association with Mr Alan Curtis, a director of the Lotus car company. Bristow Helicopters is part of British and Commonwealth Shipping.

Commonwealth Shipping.

Mr Bristow was unaveilable yestorday but Mr Curtis said an announcement, by Mr Bristow, tould come perhaps today or sometimo this week.

The prospect of a bid for Westland comes only two months aftor it was announced that Mr Bristow, 61, is to retire as chairmen and chlof executive of the Bristow Helicopter group at the end of Juna. Ho planned to stay on the board of the immediate bolding company, British Air Transport, a subsidiary of British and Commonwealth and would "devote more time to his other interests," the company said at the time.

imo to his other interests," the company said at the time.

Westland Holicoeters at Yeovil was alive with rumours on Friday that Mr Briotow was interested in bidding for the comeany, to the surprise of some employees, Mr Curtis described stories of a takeover bid as a "little premature." He said: "I esnnot talk about it. I would like to talk, but you understand wby I cannot say anything. It is a very delicate situation at the moment."

THE troubled Westland Aircraft belicopter in the civil market company. Britain's only beli with only 18 WG30s flying Only with only 18 WG30s flying. Only three companies operate the WG30, British Airways, Helicopter Hire of Southend and Omnifiight of the U.S.

The Westland group made a reduced pre-tax profit of £23.3m on a group turnover of £296m in the year to the end of September 1984. This compared with a pre-tax profit of £28.7m on a turnover of £326m.

Westland is working through an order for about 25 Sea King holicopters for the Indian Navy

an ordor for about 25 Sea King holicopters for the Indian Navy and is producing some Lynx helicoptors for the MuD and for West Germany but there are virtually no other orders. The sbortsge of orders has been compounded by a decision by the Ministry of Defanco to review its future belicopter requirements. In particular, the ministry's "air staff target" for a new tactical battlefield utility bolicopter, the AST 404 project, is currently "in obeyance," the MoD said yestorday.

Westland was honing for early decisions on the AST 404 to product the pro-

decisions on the AST 404 to provide work from about 1988, bu the military requirement is for a new battleficid utility beit conter for the oarly 1990s.

Mr Bristow started his held Mr Bristow started his helicopter company in 1954 with backing from British and Commonwealth. Bristow Helicopters had unwelcome publicity in August 1981 when two Bristow helicopters, a Beil 212 and a Wessex crashed in the same week. Mr Bristow subsequently decided to scrap his entire fleet of 10 Wessex helicopters.

Previously, the same year, Bristow Helicopters placed a U.S.\$200m order with the French Aerospatiale commany for 35 Super Puma AS 332L belicopters.

the moment."

Ho would only add that "I am linked with the story in a very minor way and Mr Bristow will he the ono to comment."

Westland Helicopters is the main operating company in the Wostland Aircraft groun. It has been troubled by a deorth of new orders for military bell-copters, a lack of success with its own private venture WG30 derivative of the military Lynx

Week. Mr Bristow subsequently decided to scrap bis entire fleet of 10 Wessex helicopters.

Previously, the same year.

Bristow Helicopters as been order with the French.

Aerospatiale company for 35 Super Puma AS 332L belicopters.

Westland Helicopters was a subcontractor to Aerospatiale on the order, which made Bristow Helicopters was a subcontractor to Aerospatiale on the order, which made Bristow Helicopters was a subcontractor to Aerospatiale on the order, which made Bristow Helicopters was a subcontractor to Aerospatiale on the order, which made Bristow Helicopters was a subcontractor to Aerospatiale on the order, which made Bristow Helicopters was a subcontractor to Aerospatiale on the order, which made Bristow Helicopters was a subcontractor to Aerospatiale on the order, which made Bristow Helicopters was a subcontractor to Aerospatiale on the order, which made Bristow Helicopters was a subcontractor to Aerospatiale on the order, which made Bristow Helicopters was a subcontractor to Aerospatiale on the order, which made Bristow Helicopters was a subcontractor to Aerospatiale on the order was a subcontractor to Aerospatiale order was a subcontractor

Martin Currie launches £12m Pacific Trust

BY CLIVE WOLMAN

A 112M investment trust meni and marketing operations, specialising in Far Eastern Investment performance has equities is being launched by picked up in most of its pension Martin Currie, an independent accounts and unit trusts,

Martin Currie, an independent Edinburgh investment management group.

The fund, Pacific Trust, is the third investment trust to be launched this year, and represents a trend towards issuing new paper in highly specialised niches of the investment trust market.

British Linen Bank is offering 12m. shares at 1000 each and considered forestalling touble by 12m. shares at 1000 each and considered forestalling touble by 12m. shares at 1000 each and considered forestalling touble by 12m. shares at 1000 each and considered forestalling touble by 12m. Shares at 1000 each and considered forestalling touble by 12m. Shares at 1000 each and considered forestalling touble by 12m. Shares at 1000 each and considered forestalling touble by 12m. The popularity of Japanese cent in Hong Koog and 5 per cent in Hong Koog an

comment

After the shock of seeing Scottisb Ontario out Into liquidation by Courtauld's cension fund two years ago, Martin Currie has been spurred into organisational reform in both its fund manage-

Burton in talks over Debenhams

Bnrton Group, the aggressive high street clothing retailers, has hold discussions with its morchant hankers over the position of Debenbams, the department store group which has been the subject of repoated bid rumours for several wooks, confirmed S. G. Warburg yesterday.

Although no decision or commitment to bid has been made, Burton's are thought to be closely watching the actions of other cossible predators. Should one of them make a bid them it might be obliged to react, said a retail anelyst.

might be obliged to react, said a retail analyst.

Shares in the department store group bave risen strongly on market speculation of a bid and reached a bigh of 273p on Friday. A non-committal statement from Burton on Fridey did little to persuade the srbitrageurs of the company's lack of interest and may even have had the opposite offect.

cont in Singaoore. The remaining assets will he held in cash until the Japanese stock market in particular appears more favourably priced.

The bank is also providing a multi-currency borrowing facility which will allow the managers to take ioans of up to 20 per cent of the net asset valuo to improve capital performance. As is becoming standard in investment trust launches, warrants are being provided on the basis of one for every five shares. They may be exercised at 100p up to June 30, 1993.

Floating Rate Subordinated Notes due January 1994

In accordance with the provisions of the Notes notice is hereby given that for the loterest period 26th April, 1985 to 26th July, 1985 the Notes will carry an loterest Rate of 1215/16% per annum.

Interest payable on the relevant interest payment date 26th July, 1985 will amount to £161-28 per £5,000 Note.

Ageni Bank: Morgan Guaranty Trust Company of New York London

IHF-FIAT FINANCE CORPORATION B.V. U.S.100.000.000
GUARANTEED FLOATING
RATE NOTES 1991
For the six months
30.4.85 to 3t.10.85
tbe Notes will carry an
interest rate of 91.%
per annum
Coupon Value U.S.\$47.60
Listed on The Stock Exchange Listed on The Stock Exchange Agent Benk: National Westminster Bank PLC London

U.S.\$30,000,000



Grupo Industrial Saltillo S.A.

Floating Rate Notes due 1988

In accordance with the provisions of the Notes notice is hereby given thei for the six months interest period from 29th April 1985 to 29th October 1985 the Notes will carry an interest rate of 911% per annum. The relevant Interest Payment Date will be 29th October 1985 and the interest then psyable sgamst Coupon No. 8 will be U.S.\$2462.24 per U.S.\$\$0.000 Note and U.S.\$246.22 per U.S.\$5,000 Note.

291h April 1985 By: Citicorp International Bank Limited Agent Bank

EQUITIES

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FIXED INTEREST STOCKS

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RIGHTS OFFERS

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PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus") have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed Announcement la

will not necessarily "Announcement las	y be at the	amounts in the col	umn hesde
	Annaunce-		Announce-
. Dat4	ment last	Oata	mant lest
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SankingMay 20	Interim 15c	"Manziaa (J.)Apr 29	Finel 4.0
*Bank of	Interim 3.15	MinatApr 26	Finel 2.45
IrslandMay 18	final 12.0	(Jahn)May 1	Final 9.0
*BaseMay 22	Interior 3.3	Nurdin and	Vinal 3.Q
BootsMay 23	Final 3.5	PeacockMny 1	Finel 2 1
*British Homo		PlesetyMay 24	Final 2.24
StoresMay 7	Final 4.25	RHMMay 22	Interm 1.0
Cepital and	7 11.4.	*ReybeckApr 30	Final 0.0
CountesMay 29	Finel 3.3	*Poys! Bank	Final O.O
Cealite Mey 30	Final 4.13	ScotlandMay 8	Interim 3.3
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CourteuldaMay 29	Final 3.0	Seatchi and	· mai v. i
*OsbenhernsMay B	Finel 5 3	BaatchlMay 1	Interim 6.64
Eulapean		SaaraMay 16	Final 1.8
· FerriesMay B	Finel 27	Siman EngApr 29	Final 10
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*French KiaiApr 29	Finel S.725	Tate and LyleMay 30	Interim 6.5
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		CUDRY DIWENAY 24	· · · · · · · · · · · · · · · · · · ·

Granville & Co. Limited

Oudley Brwa...May 24 Interim 2.65

Member of The National Association of Security Ocelers and Investment Managers 8 Lovat Lane London EC3R 8DT Telephone 01-621 1212 Over-the-Counter Market

Past...Mey 17 Interim 0.9
Mabitat Monharcaia...Mey 31 Finel 4.5
Marriagen and Cresfield...May 30 Finel 26.0
Health (C. E.)...May 17 Final 11.75

Capitalisadi				_		P/1	
TOCO.4	Cempany	Price	Chenge on week	Grose			Fully
4,879	Asa. Brit. Ind. Ord		Pol medit			Actual	
-,0/3	Ass. Brh. Ind. CULS	143	_	5.6	4.4	7.9	8.5
3.184	Airaprung Group	149	_	100	6.7	_	_
825	Armitage and Rhodes	55	— 2 — 1	04	11 8	6.1	7.2
44,260	Bardon Hill	33 142		2.9	8.8	4.1	_68
2.750	Bray Technologies	50a		3.4	2.4	14.3	23.8
1,970	CCL Indinary		- Z	3.9	7.8	6.1	7.0
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3.835	Debarah Services			10.7	12.2	_	_
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1,052	George Blair	57	_			3.6	7.7
894	Ind. Precieian Castings	22	_	2.7	12.3	80	8 5
14,308	lais Graup	187	– 2	15.Q	6.0	7.4	13.5
5.468	Jeckson Graup	105	_	4.8	4.7	4.5	S.5
33.557	James Surrough	242	- 2	13,7	57	8.6	8.6
3.016	James Burrough Spc Pf.	87	+ 2	12.8	148	_	_
8.962	Jahn Haward and Co	_86	– 1	S.0	0.6	8.8	10.8
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	Linguaphono 10.5pc Pf.	_98	-	150	153	_	_
17,694	Minihause Holding HV	650	_	3.8	00	46.8	51.2
51Q	Robert Jenkm4	50	+ 1	O.Q	10.Q	-	-:-
1,440	Scrutton4 "A"	34	+ 1	5.7	16.8	17 S	41
1.855	Torday and Carliele	76		_	_	6.2	173
1.496	Travinn Haldings	330	- 10	4.3	1.3	18 8	18 4
4,710	Unitock Haldings	30	+ 1	13	4.3	14.8	21 0
12.281	Walter Alexander	26	_	7.5	7.7	8.6	īiř
0.088	W. S. Yeates	218	_	17.4	8.0	0.2	107

FINANCIAL TIMES STOCK ENDICES

R. M. Jenner (Chairman)

	Apr.	Apr. 25	Apr. 24	Apr. 25	Apr. 22	Apr.	High	65 Low	Bince Con High	pliation Low
Government Sees.	81,19	51,26	81.40	81,73	81,88	81,88	82.00	78.02	127.4	49,18
Fixed Interest.	85,87	85.82	86,11	86.17	86,19	86,14	66.18	82,17	150.4	60.53
Ordinary	970.9	865.6	962,5	859.6	971.6	978.8	1024.5	0S8.7	1024.5	49.4
Gpid Mines	521,2	515.1	509.3	507.6 ;	512.8	015,2	636,0	439.5	784.7	43.4
FT Act. All.Share	623,22	621.37	619.62	619.05	624,23	830.47	630,10	681,88	830.16	81,82
F1 SE100	1395.3	1269.5	1285.7	1284.9	1204.0	1209.7	1309.0	1206.1	1309.9	986.8

LADBROKE INDEX 966-970 (-2) Based on FT Index Tel: 01-427 441t 9 p.m. Closing 29/4/85

FINANCIAL TIMES REPORT

Scottish Financia

Edinburgh's financial institutions see their future in better marketing of their specialised services rather than in travelling down the conglomerate route like their English counterparts

ceased to retain any real inde-

pendence as financial centres.

But there has been neverthe-less a period of slow decline.

Canny approach to restructuring

BY BARRY RILEY. Financial Editor

THE SCOTS make good preachers, and these days Scottish financiers often seem to be adopting the same heliffre rhetoric as was once fashion-able in the kirk—only this time they are referring to the revolution in the financial services

This restructuring of the financial sector is proceeding apace in London but with notable slowness north of the

notable slowness north of the border, "There is a greet deal of scepticism bere about what is bappening in London," says one prominent Scottish hanker.

Many people in Scotland would put more graphically cittes like Liverpool (once the home of Martins Bank and increasingly pressured by the scanding of interest. the breakdown of traditional constraints and the need to earn high returns on large lumps of capital

the Scottish view is not entirely based upon ethical theorising. Scotland has largely missed out on the rush within the English financial services industry to form glant new financial conglomerates, the Scots are keenly aware of two practical security assurance and investment trusts. Scotland has largely missed out on the newer growth sectors for funds and unit trusts. Its only major stockbroking firm, Wood Mackenzie, has been increasingly sucked into the orbit of the orbit of the sectors.

hank Hill Samuel.

As for the banks, the best that can be said is that foreign takeover hids have at least been fought off. The Monopolies Commission prevented the takeover of the Royal Bank of Scotland Group three years ago, and this year Standard Life Assurance became the secure guardian of a one-third stake in the Bank of Scotland, e holding most financial companies in Scotland. The country's finan-cial sector is not blg enough to generate more than one such group which could stand which Barclays Bank previously

Now there is a row about the precise status of the Trustee Savings Bank Scotland within the national TSB group which is being groomed for an early stock market flotation. international comparison. -Second, and more important, Scottish financiers realise that events in London provide them with a very real commercial opportunity. They can now promote Scotland as a distinctive source of specialised financial

It seems improbable that the Scottish banks can expand into Scottish banks can expand into the English market without becoming less Scottish—as is well illustrated by Royal Bank's strategy to become a national UK bank. But Scotland itself is a frustratingly small country to suport ambitious and efficient banking institutions. services untainted by the kind of conflicts of interest and loss of client contact which are threatened in London. Edinburgh has already shown its ability to defend its position

Opportunity

So Scots have tended to fall hack on the argument that it would be better for their banks to remain small and isolated, so long as this ensured that a core of financial decision-making existed north of the umps of capital.

Though remaining strong in border. A financial centre would it is fair to say, however, that traditional areas like life not be credible without indible Scottish view is not entirely assurance and investment trusts, genous banks, it has been

cently aware of two practical ingly sucked into the orbit of has brought the opportunity to attempts at diversification.

In terms of employment, the Such is the draw. But to being absorbed by the London nically (something thet is, being most important financial sector make it into a reality will take



eagerly pursued by the Bank of Scotland) although it could, perhaps, he argued that Scotland is vulnerable to the reverse process, a banking invasion by non-Scottish.

Outside banking, new technology is also bringing many developments that are eliminating the geographical disadvantages from which Edinburgh and Glasgow (not to mention Perth, Dundee and Aberdeen) have suffered.

Electronic information services now put the Edinburgh investment manager on equal terms with his counterpart in London or New York. Proofs of documents can readily be sent by facsimile transmission, and video conferences are a technical reality (TV hook-ups are now being tested by the Royal Bank of Scotland in communication with London).

Scottish financiers therefore sense a tremendous opportunity to market specialist financial services both thronghout the UK and internationally. They feel they can project a different image to that of the new-style City of London.

Their scepticism of the conglomerate route is founded on experience. In the 1970s, Ivory and Sime, the fund management bouse, dabbled in banking (Edward Bates) and life assurance (Welfare) while a little later it sold a 30 per cent stake in itself to American Express. All these initiatives failed, so In the 1980s, however, the impact of technology has begun to transform the arguments about Edinburgh's potential. In the narrow field of banking it would like to amulate its has brought the opportunity to attempts at diversification.

ontside banking is life assurance which has been enjoying boom conditions in the past couple of years. Various tax developments have brought successive booms in endowment mortgages, normal endowment policies and (most recently) self-employed pension contracts and Scottisb Amicable, for instance, has raised its staff numbers from 1,100 to 1,300 in 18 months.

The dream

Boom conditions may not last, but the Scottish life offices have a high (if slightly old-fashioned) reputation. Their importance to the Scottish financial community lies not just in their size and prosperity but in their steady octput of actuaries and other trained professionals—usually in numers well in excess of their own internal needs.

Many of them drift south, of course, but many others prefer the Scottish lifestyle (despite the lower pay levels which give financial firms in Edniburgh and Glasgow the scope to under-cut their London counter-

This gives rise to the higgest single opportunity preceived in Scotland: to develop Edinburgh as a fund management centre which will relate to London as Boston relates to New York.
That is, it will stand slightly
spart from the central market
of London and from the big
securities groups that will
increasingly dominate it, and will offer a wide variety of independent fund management

outside banking is life assur- much more than hoping tha Ingen more than hoping that London will fall flat on its face. The Scots will have to go out and sell into the growth sectors for fund management, rother than simply clinging on to the declining investment trusts.

The change is indeed heppen ing. Having seen £40bn or more

ing. Having seen £40bn or more of UK pension fund manage ment business go to London, the Edinburgh houses are now hiring marketing men and pitching for new contracts where they arise.

A number of Scottish investmant houses are also targeting the opportunities in the U.S. where many pension plans are now diversifying their assets, internationally. With their traditional world-wide orientation, the Scots see themselves as well-placed to make a mark, as indeed houses like Ivory and Sime and Martin Currie already have. They are belped by the greater familiarity of the greater familiarity of the Americans with the concept of Americans with the concept of the independent investment "boutique" whereas British corporate clients have tended to seek the shelter of London merchant banks.

The hope is that Britain will become like the U.S. in this respect. "Given what is happening with the London merchant banks, pension fund manage.

banks, pension fund manage-mant is a very good example of the sort of business that will be up for review," says an observer in Edinburgh. In other fields, too, the Scot-

tish objective is to build up clusters of specialist financied service firms.

The Scots are not just preachers; they are putting their doctrines of independence and competitiveness into practice.

Hiccup for the TSB Bill

HAS SCOTLAND gained a retail bank only to lose it? Mr
Ian Macdonald, the chief general manager of the Trustee Savings Bank Scotland is confidant that his bank will retain its autonomy as the TSBs are united and their shares sold for the first time to the public.

An unexpected hiccup in the Bill before Parliament to prepare for the flotation of the UK-wide group showed the potential strength of Scottish interests. Everything was going smoothly to unite the regional TSBs of Scotland, England and Wales, Northern Ireland and the Channel Islands when an amendment

Northern Ireland and the Channel Islands when an amendment was passed in the House of Lords which would have excluded the TSB Scotland from the flotation.

The amendment sent the executives of the TSB Group and the Scottish TSB into a spin as they tried to find ways of salvaging the Bill. In the end a deal was worked out whereby the TSB Group's registered office will move to Edinburgh, and arrangements will be made to protect Scottish interests.

Concern about the role of the TSB Scotland in the new UK

TSB Scotland in the new UK TSB Scotland in the new UK grouping lies behind the pressure for it to be excluded. The bank which brought together four Scottish savings institutions has performed well in the over-banked Scottish financial scene. One in four Scots has an account with the bank, which has 1.25m customers, 2m accounts and assets of £1.3bm.

mers, 2m accounts and assets of £1.3bn.

Mr Gordon Wilson, the Scottish National Party MP fears that the TSB Scotland will be gobbled up by a British institution and be left with an independence that is only nominal. Issues like this can be important in Scotland remembering the political row three years ago the political row three years ago that accompanied the possible sale of the Royal Bank of Scotland to an overseas institution.

But the apprehension expressed about the TSB Scotland cannot be compared with

controversy over the Royal. It has, however, produced some insight into the final relationships within the new UK-wide group which at the end of 1983 had total assets worth £9.6bn

had total assets worth £9.50n and reserves of £600m.

According to Mr Macdonald the pending restructuring will be an assembly of equals. "I believe what will bappen is that each subsidiary company will have adequate capital to perform its business at the level at home or which expending the its board or chief executive de-

. The subsidiaries will pay an

agreed percentage for the run-ning of the parent company.

"As long as there is a strong performance, we should, I think, be able to retain our outonomy. The relationship will be based on having a market that we can address," be

The strong performance of the Scottish TSBs may soon be put in perspective by results from the larger grouping of TSBs in England end Wales which were behind Scotland in amalgamating

Mr Macdonald sees the group operating a bit like the giant U.S. Bank Citicorp with competing divisions. Already individual sections are developing new services for the bank. England and Wales are looking into home banking while the Scottlich crown is working out

scottish group is working out the group's office automation.

Areas still vague are inter-national banking or syndicated loans where group and regional interests can apparently over-



has been to convince the com-mercial world that it has completed the change from a staid personal savings institu-tion off the High Street into a bank with corporate as well as private clients in mind,

The image change involves employing banking technology on a par or better than the other banks and a move to the High Street with better premises. The TSB Scotland is refurbishing a prime site on George Sireet in central Edinburgh.

Management with corporate experience has been bought in and TSB managers, many with only experience in serving their local savings market, have been put through extensive

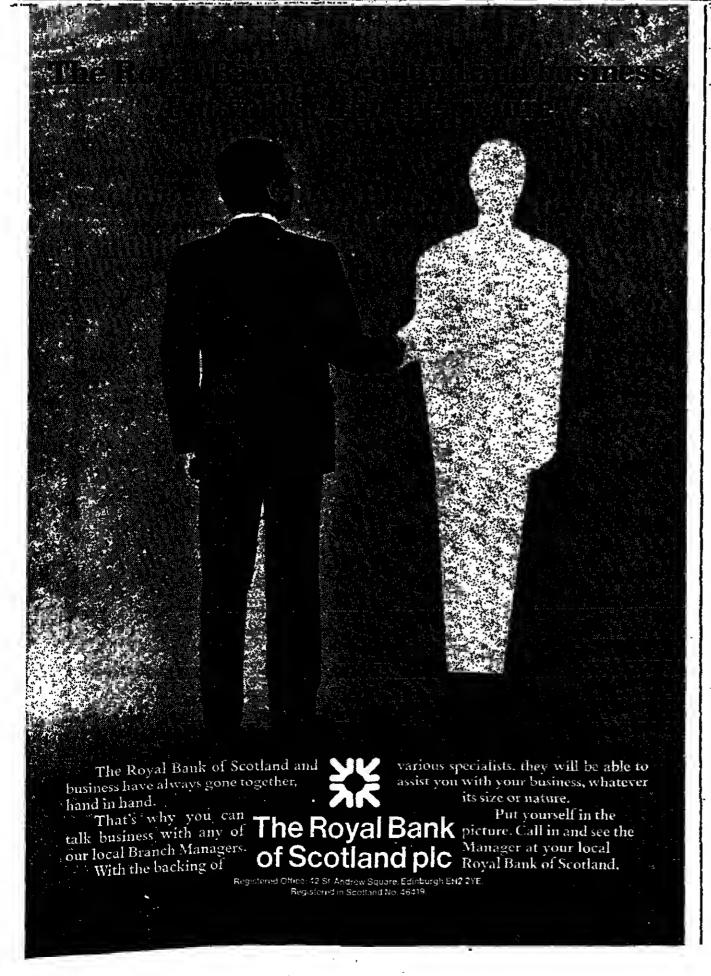
put through extensive re-training.

According to Mr Macdonald ebout one-third of the banks assets are now into commercial loans—the kind of credibility he is looking for. The early transactions ere always the most lucrative, "But it is the first step into better lending and better margins," he said.

Personal loans went up 16

Personal loans went up 16 per cent and mortgages by 23 per cent and the bank reported a 79 per cent increase in the number of accounts and a 102 per cent increase in balances in the last financial year.

DIVIDENDS











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PROFILE: ANGUS GROSSART

Ready for a gear change

ANGUS GROSSART, one of Scotland's leading bankers, bas been among the arch-sceptics of the transformation in financial services going on in the City of London.

If the Scottish financial institutions are better prepared to react to the developments in London, it will probably be due to some of the public questioning by Mr Grossart.

From his position as manag-ing director of Noble Gros-sart, the independent mer-chant bank, be has challenged chant bank, be has challenged some of the concepts behind the formation of financial conglomerates which will offer or possibly force customers to accept one-stop shopping for all of their financial needs.

"Would you be surprised If you went to your hairdresser and he also offered to drill your teeth? Would you be a little alarmed if be insisted on drilling your teeth?" Mr Grossart told a conference

last year.

The specialisations of Scottish financial Institutions and their independence, Mr Grossart feels, will enable them to ride out the revolution in London by taking advantage of opportunities where available.

Speciality

His own bank has made a speciality in raising new money, private placings and stock market issues. The bank recently added to its elegant Queen Street Georgian beadquarters in Edinburgh another Georgian house in London in Lincolns

"Because of the changes in London, doors are open and opportunities are mobile in a way we woold regard as un-

Mr Grossart wants to encourage a Scottisb sense of enconrage a Scottist sense of identity bot feels this must come from mainly within the sector rather than being imposed from an outside institution. "There are a number of organised marketing efforts that can be made. But the primary thrust must come from individual entities within the financial sector. We have got to recognise a need to change gear."

"Scotland cannot be merely the contradictor to London. It must he much more posi-tive. Because of what is happening in London there is a particular need for Scottish financial services to be ontward looking and active. We cannot afford to be complacent."

Mr Grossart's arguments against the City bave been to chalienge the practicality of



Mr Angus Grossart, managing director of Noble Grossart. He challenges some of the concepts behind the forma-tion of financial e ongio-

the "Chinese walls" to be erected within big fluancial services organisations to pre-vent conflicts of interest. He is deeply suspicious of the ability of individual managers to operate in the new vast organisatious and feels Scot-land could benefit from some of the disaffected talent.

He none the less has his doubts about too much regu-lation to control the new organisations. As the speed of developments is so fast he feels that the flaws of the system should be allowed to work their way out before too many regulations are drawn up. Short-term fashion, in short, should not dictate the final policing structure of the city.

"The financial pace is too quick. We are not able yet to assess the implications. We need time and a balance must be struck and that could take two or three years.

"I am restless about the policing of the financial sector through increasing regulations and bodies. Regulations beget regulations and more regulations and we could bend too far in the direction of formality and away from matters of jndgment and infinence."

Financial entities in Scot-land are talking to each other in a way that would have been unheard of several years ago. Mr Grossart feels this with belp generate the cotiec-tive action required to re-spond to dangers and concerspond to dangers and oppor-tunitles arising from the thaoges in the South.

something he sees too a force in the economic development of Scotiand. "The financial sector has an important role in improving the emergence of entreprenoers."

This does not just mean putting up the money, according to Mr Grossard, but helping to change attitudes which with encourage new business.

Mark Meredith fresb resources to fund the

Barry Riley examines the new mood in Charlotte Square's investment trusts

A high profile approach

several of which are still man-aged from places like Dundea and Aberdeen, well away from the two main Scottish centres of Edinburgh and Glasgow.

A number of factors have led A number of factors have led to the resurgence of confidence in a number of the Scottish investment trust groups. To start with, the underlying equity markets both at home and abroad have been generally firm (though last year was poor in relative terms for many trusts which made the short-term mistake of bedging their dollar portfolios at a time when the dollar was soaring), the dollar was soaring).

Moreover two of the Scottish management firms, Baillie Gifford (with six trusts) and Murray Johnstone (managing seven trusts) cama first and third among all British investment trust groups in terms of 1984 performance.

Meanwhile many of the Scottish trust managers have worked up much more positive strategies, both in terms of the investment objectives of the funds and the corporate objectives of the management firms.
The resolution of possible conflicts of interest between the
managers and the shareboiders

It has had to.

tive banks.

hranches in England where it sees its main market. There

is insufficient room for profit-able expansion in Scotland.

Over the past few years the bank has thought up a number

of imaginative ways of expand-ing its customer base in the

to the market has made It one of the country's more innova-

The bank bas needed to seek

Its adaptable approach

THE MOOD in the Scottish but Charlotte Square has become expansion-minded once changed perceptibly in the past couple of years. Only two years ago there was a beleagueren mostly from south of the border. But today there is a much more confident and expansionist mood.

"The managers are in good sylers, confirms Mr Hamish Buchan, the top investment trust, and expansionist mood.
"The managers are in good sylers, confirms Mr Hamish Buchan, the top investment trust, and expansionist mood.

"The managers are in good sylers, confirms Mr Hamish Buchan, the top investment trust, together brokers Wood Mackenzie, Buthe gives this warning." This year will see further changes in the trust sector."

He foresees further pressure on the independent trust, several of which are good from places like Dundea and adopted mich hroader approaches to marketing their skills—though literasking structure.

Baillia differd has refocused the particular structure and expansionist mood.

"The managers are in good spirits," confirms Mr Hamish Buchan, the top investment trust, together investment trust, and expension mind and exempt unit trusts, and is forcing its way into the pension fund management.

Total funds under management in the trust sector."

He foresees further pressure on the independent trust, several of which are good for make the product of the man making the deciding

A good example of the way the partnership structure.

Baillia differd has refocused the portfolio strategy of its far the partnership structure.

Baillia differd has refocused the portfolio strategy of its far the portfolio strategy of its far managers are in good spirits, "confirms Mr Edinburgh Investment Trust and expansionist mood.

"True managers are in good spirits," confirms Mr Edinburgh Investment Trust and the portfolio strategy of its far manager are to be able to boast

reached £3.5m.

EFM's joint managing director, Mr Greeme MacLennan, expresses the new, more aggressive attituda of Scottish investment management firms when he says: "Marketing wasn't something you did, but now it is considered extremely important"

far in unit trusts). What has been notable recently has been the evidence of substantial changes at more traditional firms such as Bailie Gliford or Martin Currie. They

Total funds under management have topped £650m and it is now an established public company on the unlisted securities market on the strength of pre-tax profits which have reached £3.5m.

EFM's joint managing director. Mr Greeme MacLennan. to make judgments."

For Baillie Gifford, the part-nership structure eppears to work well. It sees no need for work well. It sees no need for outside capital, and the struc-ture encourages stability of personnel, while with nine partners and 40 staff (including 20 investment professionals in all) the lines of communication

At Martin Currie, the full impact is now being seen of a major shakeup in the partnership some four years ago. It has also built a similar mix of management of investment trusts, unit trusts and pension funds, with the extra element of a significant activity in the management of international services companies grow, the better individuals tend to be drewn into central management," barrows. management of international portfolios for U.S. pension fund

PROFILE: BANK OF SCOTLAND

border, Mr Scott Plummer sees Scotland's aloofness from the financial services revolution as a positive advantage. "A lot of excellent firms are going to get submerged in London," he

He points out that Scots have a streak of independence and are sceptical of the berd

What of the remaining independent Scottish investment trusts whose management has been reluctant to diversify Martin Currie partner Mr into other types of investment Joe Scott Plummer says that business? Mr Hamish Buchan the firm actually went into the sees them coming under increasure. U.S. pension fund management ing pressure, not least because Joe Scott Plummer says that the business? Mr Hamish Buchan industry has a proud the firm actually went into the U.S. pension fund management ing pressure, not least because but many of the sector they will have difficulty in atracting new fund management titioners bave come to clusion that for all the were more receptive to a ment talent in the absence of boutique-style operation," he explains. "But UK pension clients went for the big names. To appoint Martin Currie was them coming under increase. But many of the sector titioners bave come to clusion that for all the ment talent in the absence of they should really seem profit participation through selves as being in the deficed fund management. The view is not shared, however, and the sector to the sector to the sector they will have difficulty in atracting new fund management to the sector they will have difficulty in atracting new fund management to the sector they will have difficulty in atracting new fund management to the sector they will have difficulty in atracting new fund management to the sector they will have difficulty in atracting new fund management to the sector they will have difficulty in atracting new fund management to the sector they should really seem to the sector they should really seem to the sector to the sector they should really seem to the sector the sector they should really seem to the sector they should really seem to the sector the sector they should really seem to the

stap of merging its management

stap of merging its management company with the management of two smaller Dundec-based trusts to form a group called Dunedin Fund Managers.

Traditionally, many Scottish investment trusts bave made a virtue out of maintaining low profiles end low Isyels of management expenses, but such policies have tended to leave policies have tended to leave them vulnerable and isolated.

them vulnerable and isolated.

Certainly tha Dunedin move appears to fit in with the more general pattern of the development of groups of specialised trusts, managed by firms which seek to spread the costs of operating their rather expensive international investment trategies by arrains fees from strategies by earning fees from other investment clients. Such broader-based firms, incidently, give much more scope for ambitious investment professionals.

Scotland's investion trust industry has a proud history, going back a century and more. But many of the sector's practitioners bave come to the conclusion that for all the continuing motifs of investment trust. ing merits of investment trusts they should really see them-selves as being in the broadly deficed fund management busi-

Need for marketing Scottish virtues

SOME SERIOUS thinking is underway about the generic pro-motion of the small but thriving motion of the small but thriving financial community in Scotland. Within the next year or two it is quite possible that newspapers and television in the United States may carry advertisements extolling the virtues of harding in Scotland. of banking in Scotland.

Developments outside Scotland bave set the banks, insurance houses and fund managers talking about the need for marketing.

The financial revolution in the City of London which has seen the formation of huga fin-ancial conglomerates combining banks, merchant banks, etock-brokers and stockjobbers, is having an unsettling effect on Britain's alternative financial centre in Edinburgh.

As yet, Scottish institutions have not joined the rush to form big financial supermarkets. In fact, many Scottish bodies bebeve their continued independence and smaller individual size will be a positive advantage.

To some, the appetite of big British and U.S. financial insti-tutions to acquire new services poses a real threat to Scotland. The investment trusts are seen as possibly vulnerable to take-over by acquisitive conglomer-ates. Even Scotland's banks are potential targets for predators, in the view of pessimists.

The Scotitsh virtues to be marketed have been acquired aimost by default. Scotland wants to tell the world that its financial sector has not gone the way of many institutions in London. It hopes customers, like big pension funds, who fear pos-sible conflicts of interest in the large conglomerates will move their accounts to Scotland.

The idea of marketing emerged last year at the annual conference of the Scottish Council, Development and Industry, an industrial lobby group with members from both the public and private sector. The Avlemore forum approved a study by the council into ways. a study by the council into ways of promoting Scotland.

. This marketing effort has proved difficult to organise. The council has sounded out the financial sector but the response has been mixed. It is likely to start off by looking at projecting the advantages of the 30 or so Scottish investment trusts overseas. The investment trust movement which had its origins in Scotland is, in the view of some fund managers, better known in the U.S. than in the

Aggressive

He also considers that "it's very important for Scottish bouses to raise their profile." He says that one of the main reasons EFM was floated on the stock market was to increase awareness of its name.

This kind of high-profile approach has been followed for some wars by Ivary and Sime

approach has been followed for some years by Ivory and Sime, an aggressive investment trust management group which has obtained a full listing on the London Stock Exchange and has been active in pension fund management for British and American clients (but no so for in unit trusts)

have shaken off their fnddy-

Second rights issue to fund expansion

a major English bank sold its consistent one-third shareholding and tha Scottish hank opened Britain's first video Home Banking service. While others are talking of the flexibility and independence which computers and telecommunications provides for finance, the Bank of Scottand has done something about it. has done something about it. February 28 had risen 36 per It has had to. cent to £80.4m. ing ahead with its strategy of expanding into the English

market through alliances with existing institutions rather than the more expensive way of building up a branch network. Among the innovations already introduced is a money

market cheque account provid-ing high interest on large deposits but with chequebook access, launched in 1983. Then as huilding societies and

regular sweep of the accounts atlows the customer to keep the maximum amount of funds in his building society account where it earns interest.

Home Banking launched in

land eccess to customers served 1,000 Banksave uses the Bank of Scotland's computers to unite an account with the Alliance to e current account at the bank. A

THIS SHOULD be a landmark rapid growth of its husiness as year for the Bank of Scotland: a major English bank sold its one-third shareholding and tha Scottish hank opened Britain's first video Home Banking service. While others are talking of the flexibility and independence which computers and the service of the Bank of Scotland became the Bank of Scotland be

It uses British Telecom's

Alliance Prestel system. In effect the television is attached to the telephone to maintain e secure database maintained by Prestel and updated by the bank. Customers can only gain access to their accounts with a pass-word which they can change as often as they like.

The response to Home Bank-ing has delighted the bank which in the long run hopes to

hranches. The system uses the experience gained with a limited home hanking service experiment condocted in conjunction with the Nottingham Building Society.

The new scheme allows customers to examine their accounts, transfer money between them and make some payments and adjust standing orders from their homes.

The new Scheme allows customers to examine their estimated in its home market which can be sensitive to questions of outside ownership.

At the same tima the fil55m sale freed Barclays to expand

sale freed Barclays to expand in Scotland where It has kept a relatively low profile because of

relatively low profile because of the large stake in the Bank of Scotland.

Standard Life has gained a stake in one of the country's more go-ahead banks. The link with the bank may give it a new marketing force for integrating lending facilities with its life assurance products. its life assurance products.

M. M.

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Clydesdale £10m electronics revamp

ON THE face of it the Clydes-dale Bank looks cornered. The other two Scottish clear-ing banks, the Royal Bank of Scotland and the Bank of Scotland have turoed from Scotland have turoen from over-banked Scotland to drum up business in the English market. The only option for the Clydesdale, a subsidiary of the big English High Street bank, the Midland, is to concentrate on its bome Seattle market.

to concentrate on its bome Scottish market.

There, the TSB Scotland, the grouping of four Scottish savings banks, has made a frontal assault on the bome retail market as part of its transition into a full-fledged bank and its pending flotation as a new group with the other UK TSBs on the stock exchange.

There have even been perinterest even been per-sistent rumours for over a year that the TSB Scotland might want to buy the Clydes-dale from the Midland using the money raised in the Hot-tion. The TSB has consistently

So does Mr Richard Cole-Hamilton, chief general manager of the Glasgow-based bank, "What has rome down lond and clear from the highest authority is that the Midland will not sell us. It doesn't make sense for them to do that because they make a lot of the fact that they are the only clearing bank at the moment that has wholly-owned representation throughont the British Isles," he said.

The activities of the other banks tend to put the Clydesdale somewhat in the sbadow Indeed lts promises no startling developments in the foresecable

The Clydesdale must be worried. The home market is being carved up and its esti-mated 25 per cent of the Scottish banking accounts is slowly coming under slege and its room for development is limited by the size and

scope of its parent company.

The consolidated balance sheet of the bank for the year sheet of the bank for the year to December 1984 nonetheless looks healthy. It shows total assets of £2.5bn, an 11 percent improvement over the previous year. Profits before tax were np 33.6 percent on the year to £24.2m.

The electronics of the rival Scottish clearers are being stretched to help their assault on markets south of the border. The Clydesdale, concentrating on its own market, has done some ploneering work with electronic funds transfer at a number of petrol stations

with electronic funds transfer at a number of petrol stations and now a co-op superstore in Aberdeen. Customers can pay using their banking card and typing in their account code on a terminal at the each



heen the enlargement of the use of cash dispensers to take in deposits at one branch in East Kilbride. Cash dispensers have long had this facility but British banks have been slow to take it up.

The bank is about to turn

Its attention to an important

revamping of its own back-room electronics in a three-year project estimated to cost year project estimated to cost about £10m. This will greatly enlarge the information network to branches as well as expand the Clydesdale's electronic link with the Midland.

The Clydesdale bas also found short cuts to international banking using a full time representative in Bouston, Texas, to put it in touch with the right ctients in the North Sea oti market. Tho bank has now set up a full time representative working out of the Midland office in

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At Standard Life, Mr Gwilt is guarded about his company's plans for the future. As the biggest European mutual life company—with investments totalling some £9hn including

the Canadian operation and seg-regated pension funds

The first fruits of the rela-tionship with Bank of Scotland

are expected to emerge shortly. In the meantime, it appears that the idea is to promote the link in products where there is both

lending and a life assurance

Personal pensions products could be an important sector, given the potential of pension mortgages and the marketing

appeal of loanback facilities on pension plans. Top-up loans on house purchases could be an-other area for co-operation.

The idea that Bank of Scot-land's branches could act as a powerful merketing network

—not only in the quality of its services but also in directly providing employment, income and indeed leadership. The sector's contribution to the UK financial sector should also be

fully recognised by those engineering the changes in the City.

EDWARD CUNNINGHAM

Director Planning and Projects,

Scottish Development Agency.

THE SO-CALLED big bang offers a fascinating opportunity for the Scottish financial community, if it wishes, to travel in a slightly different direction from London, establishing a more distinctive persona of its own and aimed at a specific niche in the middle market where its focus would be more on enter-

aimed at a specific miche in the manue market —where its focus would be more on entrepreneurship and people in a way which, will not be easy in the giant 'conglomeratives now being planned in London.

IAIN NOBLE

Noble and Company Limited.

THE SCOTTISH financial sector will dismiss the big hang at its poril. Investment trusts with mediocre performances could well find themselves under sustained attack, the likes of which they have not seen before. The big industrial companies based in Scotland will benefit from the revolution as they will be hotter served from London-based institutions. It will be even more difficult to lure back this business to Scotland.

PETER DE VINK

SCOTTISH AMICABLE is sceptical about becoming a financial conglomerate involving all types of financial services. A lot of people have paid fancy prizes for associations or mergers where we cannot see much of a marriage value. We want te grow by continuing to do what we are good at and that is investment management—covering traditional and unit linked life assurance.

ditional and unit-linked life assurance, managed and segregated pension funds.

BILL PROUDFOOT

EDINBURGH CANNOT challenge London as the UK's first financial centre but it is

important in its own right and has a clear

opportunity of the moment to secure a promi-nent place for itself in some specialist fields. The Royal Bank of Scotland Group for its part will remain firmly headquartered in Edin-burgh and Edinburgh will therefore become a

centre for the provision of a number of specialist services available throughout England and Wales as well as Scotland.

CHARLES WINTER

Chief General Manager and Actuary Scottish Amicable Life Assurance Society

Deputy Chief Executive, Royal Bank of Scotland Group.

PETER DE VINK

Edinburgh Financial and General Holdings.

Scottish Financial Services 3

Barry Riley reports on the opportunities and hazards in life assurance in the wake of the revolution in the financial services sector

Why amber lights are flashing

THE SCOTTISH life assurance industry currently has two men under the spotlight. They are Mr George Gwilt of Standard Life, which has just hought a one-third stake in Bank of Scotland for £155m, and Scotlish Amicable's Mr Bill Proudfoot who has been appointed to the Marketing of Investments Board Organising Committee (MIBOC).

Both bave pivotal roles to

Condition of the Parish

Need ,

marketi Scottish virtues

MIBOC).

Both bave pivotal roles to play in the life industry's attempts to grapple with the opportunities and hazards presented by the revolution in the financial services sector. Mr Gwilt is seeking to explore the commercial potential of kinks between banks and insurance companies, while Mr Proudfoot bears part of the responsibility for setting up the new regulafor setting up the new regula-tory framework which will pro-tect policyholders against

The seven Scottish life offices play a distinctvo role in the British life assurance market. Apart from the small, Dutchowned Life Association of owned Life Association of Scotland thoy are all mutual offices which market through independent intermediaries (especially insurance brokers) rather than tied agents.

Homogeneity

They do, of course, have English countorparts, but they have a bomegeneity that the English offices lock. So they have been very sensitive to signs that government policies in respect of life assurance regulation have been drifting in a direction unfavourable to broker-oriented life companies.

Last January's White Paper on investor protection, with its demand for full disclosure of independent brokers' commisslons but no comparable re-quirement for tied agents, set amber lights flashing north of

were angry accusations of hias. Mr David Berridge of Scottish Equitable immediately described the committee as unbalanced and commented: "I think its a pretty sad day for the independent intermediate."

At Standard Life, Mr Gwilt is granted about his commonwing. independent intermediary."

In this context, Mr Proud-foot's rolo is to hring a strong counterweight to the 10-mem-ber committee. He is certainly a man known for his forthright views. "I want the indepen-dent intermediary to be helped. Disclosure won't help him," he

There are all the makings of a clash with Mr Weinberg, who has ben talking about the need to establish "equivalence" in the marketing of life assurance and other kinds of investment such as securities. Mr Proudfoot argues that life assurance has nothing to do with the marketing of other investments. "You can't apply the same principles," be insists.

If Mr Proudfoot should ever

If Mr Proudfoot should ever need moral support, be will not have to look very far in Scotland to find it. At the Scottish Widows, for instance, Mr Charles Cavaye, chief general manager, emphasises that "in Scotland we tend to have strong Scotland we tend to have strong

views."
He says: "It's a pity the Government is going down the dis-clousure route rather than the control of commissions route. We don't see why we should need to compete on commissiohs. It's a very competitivo industry in other ways."

Like other Scottish offices, the Widows is keeping a close eye on the link between Standard Life and Bank of Scotland. For its part, it is not planning mer-gers but does not rule ont links with other kinds of financial in-

Mr John Elder, assistant genwhen Mr Mark Weinberg, of Widows, sets out its philosophy, one of the leading direct selling "We are a medium to long-companies, Hambro Life, was term savings institution," he appointed chairman of the says. "We have no desire to be-mark they are good because they are good MIBOC just before Easter there

PROFILE: ROYAL BANK OF SCOTLAND

Moving into fifth place

THE ROYAL BANK of Scot-land would probably have liked to spend £15m for a merchant hank during slightly more settled times.

regated pension funds— Standard is leading the way, al-though the relationship with Bank of Scotland appears to be Its appouncement in January that it was buying Charterhouse Japhet from Charterhouse J. Rothschild came right in the middle of a monumental reor-ganisation of the Royal to merge a loose ono.
"It is not a good idea to get involved in other businesses," its English and Scottish banks into one group.

says Mr Gwilt. He discloses that Standard has in the past looked at the idea of buying a deposit-taking institution, but rejected Merchant hanks, however, de Merchant hanks, however, do not come on to the market every day. Sir Michael Herriers, the chairman of the Royal group, is said to have been attending a meeting of the International Monetary Fund when be heard that Mr Now he is looking for co-operation with Bank of Scotland to devolop some kind of a pack-age linking insurance services age linking insurance services and banking. Or as his chairman, Mr Robert Smith, put it in his recent annual statement: "It has been clear to us for some time that a strategic stake in the banking industry would help us in tomorrow's Jacob Rothschild was interested in divesting the merchant banking interest he had acquired 18 months before. It was too important an opportunity to let slip.

. The bank announced o rights issue to fund the purchase and began yet further bectic merger talks.

Later this year the Royal Bank of Scotland and William & Glyn's will complete their nerger. It has not been an easy business and some critics have wondered why two banks with-in the same group were allowed to develop in such different



The merger will see the name William & Glyn's disappear in England to be replaced by one name, the Royal Bank of Scot-land. Uniting two manage-ments, a network of 900 branches, two quite different computer systems has totally absorbed the bank for the past

The merger bas created Britain's fifth-ranking high street bank and will be the first UK-wide bank with its administrative beadquarters in Scotland. Telephone video conference links will allow management conferences between London and Edinburgh without a tot of executives bopping on the aircraft south or north. the aircraft south or north.

Much of the day-to-day run-ning of the bank involving foreign exchange and Treasury dealing will be handled from London but policy matters will be dealt with in Edinburgh.

For the six months before the merger date of October 1 this year the chief executives of the two banks have swopped roles with Mr Charles Winter moving to London to run Williams & Glyn's and Mr Rob Farley living in Edinburgh to get to know the Royal.

Over two years ago the Royal Bank of Scotland had some big beles in its portfolio. The take-over bopes of Standard Chartered Bank and the Hong-kong Shanghai Bank had been turned down by the Monopolies and Wetters Commission it had and Mergers Commission, it had very little in the way of corporate banking to offer, ne overseas banks and no whollyowned finance house.

. A big hole has now been filled with the purchase of Charterbouse Japbet, a medium-sized merchant bank with a

sized merchant bank with a name for investments in small husiness and investment management and a fast growing line in development capital.

The merchant bank will absorb the Scottish based activity of National Commercial and Glyns taking Mr Robert Smith, National's managing director on to the Board.

This commercial risk assessment This corporate risk assessment

will help overcome some criticism of the bank that it has not been sufficiently in-volved in some of the new high technelegy companies in Scot-

The sale of the Royal's 39 per cent share in Lloyds and Scot-tish Financo Honso to Lloyds Bank this past your left the group with no outlet for con-tracts for leasing or credit

The Royal's management can be quite coy about its plans in this area and about the possibility of a fereign acquisition. Despito lis purchase of a merchant bank, there seems little likelihood of the Royal trying te join the big league of conglomerates with blanket financial services under one

Since acquiring Charterhouse Japhet the bank itself may also be too expensive a proposition for potential predators, includ-ing foreign banks looking for entry into the UK banking

Mark Meredith

Clydesdale Bank Wherever you're in business or whatever business you're in, one bank stands out from the rest. The Clydesdale Bank, You'll find every branch of business banking you'd expect from a major bank: from short and long term lending facilities to advice and finance for exports. But what makes us stand out is the understanding and personal relationships we develop with our business customers. Making our bank your bank is the start --- of making business life easier. Clydesdale Bank — nearest your needs Head Office: 30 St. Vincent Place, Glasgow GT 2HL Tel: 041-248 7070.

affect the banking, insurance and financial service community in Scotland. What do prominent figures in Scottish politics and finance think will happen?

The changes under way in the City of London will profoundly

How Scotland views the big bang THE CHANGES could bring improved services to Scottish customers but there is concern that some services might deteriorate, partly because effective control of Scottish institutions could move outsido Scotland. It is important that all concerned realise the vital contribution which Scottish finance makes to the economy

I WOULD be concerned if reforms of the Stock Exchange had a disadvantageous effect on financial institutious in Scotland, but I see no reason why this should be so. The development of several large conglomerates should not be incompatible with the continued existence of smaller and specialist institutions. The Scottish financial community is notably emrepreneurial and outward looking and this must be of benefit in what is increasingly an international market. Technological developments are making access to information as easy and rapid in Edinburgh and Glasgow as in the City of London. These factors point to a healthy future for the Scottish financial sector.

GEORGE YOUNGER

GEORGE YOUNGER Secretary of State for Scotland.

THERE IS going to be a difference between the City of London and Scotland along with the regions. This is going to be one occasion where the boundary is going to form of Watford. I'm sure there will be a need for Edinburgh to continue as a financial centre. There are things best done outside London such as investment in companies that are indigenous to the regions. The City could got too big, too impersonal.

RICHARD COLE-HAMILTON Chief General Manager of the Clydesdale Bank.

IT MUST he good for Scottish financial insti-tutions as it will give them much greater freedom of choice to huy and sell using their own expertise and initiative.

PETER BALFOUR Chairman, Scottish Council Development and Industry.

THE CHANGES in the City have been insti-tuted by a government in the quest for com-position in business. The reaction in England is generally an instinctive rush for size and diversification. Scottish reaction has been to keep competition in the business but stress the speciolisation which the Scots can provide in the belief that the discerning customer will prefer a premium service to a supermarket prefer a premium service to a supermarket арртоаск.

GARTH RANSAY Joint Deputy Chairman Ivory and Sime Fund Managers.

MOST OF THE new groupings will probably come unstuck. Two areas which worry me are the ability of management to control functions which they themselves are not familiar tions which they themselves are not familiar with and secondly the potential incompativith and secondly that are brought together, ability of functions that are brought together, a must confident that hanking and stockly areas, is it simply worth the risk of grey areas, is it simply worth the risk of bringing the reputation and standing of a bank line ouestion?

Treasurer and General Manager, Bank of Sectland.

Ivory & Sime. Arange of international investments as wide as our experience.

This is Ivory & Sime's 91st year of international investment management. It finds us a public company, the largest Scottish independent investment management house with over £2 billion under management. We have a long established reputation for enterprise and solid success in investment fund management. Ivory & Sime manage investment trusts which invest internationally. These are—

ATLANTIC ASSETS TRUST Capital growth **BRITISH ASSETS TRUST** Income growth

EDINBURGH AMERICAN ASSETS TRUST Capital growth-emphasising North America

EUROPEAN ASSETS TRUST Capital growth-Continental Europe FIRST CHARLOTTE ASSETS TRUST Capital growth-smaller companies, mainly in the USM

THE INDEPENDENT INVESTMENT COMPANY Capital growth-technology

JAPAN ASSETS TRUST Capital growth-Japan NORTH SEA ASSETS Capital growth-quoted and unquoted oil and gas PACIFIC ASSETS TRUST Capital growth-Asian Pacific region, excluding Japan and Australia. PERSONAL ASSETS TRUST Capital growth-specifically for private investors VIKING RESOURCES TRUST Capital growth-oil and gas

For details of any of these investment trusts, please contact the Secretarial Department.



INVESTMENT MANAGEMENT WORLDWIDE ONE CHARLOTTE SQUARE • EDINBURGH EH2 4DZ • TELEPHONE 031-225 1357.

inte question? BRUCE PATULLO

Met. Exhibition Hall, Brighton

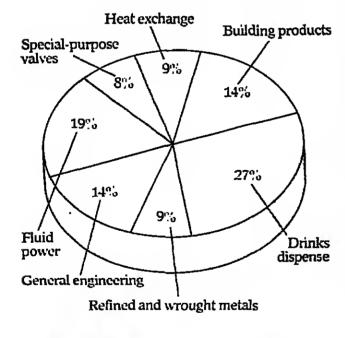
BUILDING PRODUCTS · HEAT EXCHANGE · DRINKS DISPENSE · FLUID POWER SPECIAL-PURPOSE VALVES · GENERAL ENGINEERING · REFINED AND WROUGHT META

Profits double in two years

Sir Robert Clark, Chairman, reports that the Company's progress continued in 1984 with turnover and profits reaching new high levels.

"Our pre-tax profit, which fell by 40 per cent. between 1979 and 1982, has now more than doubled over a two-year period. Whilst this does little more than restore our return on assets to the levels of 1978 and 1979, and indeed to the rate necessary to sustain a healthy and expanding business, it is nonetheless an achievement worthy of note. I hope that shareholders will now echo my pleasure in recommending that the dividend should be restored to the 1981 level of 4.5p."

Percentage profit by product area



Summary of Results	1984 £m	1983 £m
Turnover	737.9	676.3
Trading profit	52.6	41.6
Profit before taxation	45.1	31.6
Earnings applicable to shareholders (excluding extraordinary items)	28.9	19.4
Earnings per share (excluding extraordinary items) Dividend per share	10.7p 4.5p	7.2p 4.0p

Sir Robert emphasises the need to ensure that the hard lessons learned in the years of depression are not forgotten in the Company's continuing search for efficiency, growth and balance - "... balance between home and overseas operations and between our traditional and newer activities. I believe that in reducing our dependence on low added value metal working in the UK we have made necessary and valuable progress towards safeguarding and improving the quality of our earnings. We have the skill and resources to take this process further, but in my view it is more important that we do this soundly than that we do it quickly. We shall seek to avoid both specialisation that is too narrow and diversification

means more than metal

The Annual Report has a comprehensive survey of IMI's activities.

If you would like a copy please write to the Secretary, IMI plc, P.O. Box 216, Birmingham B67BA.

that is too wide."

GOLDSTAR CO., LTD. U.S. \$30,000,000

Floating Rate Notes due 2000 unconditionally and irrevocably guaranteed by

LUCKY, LTD.

Notice is hereby given that the Rate of Interest in respect of the above issue for the interest period beginning 25th April. 1985 has been fixed at 9½ 7. Accordingly, the amount of interest payable on 25th October, 1985 will be U.S. \$460-68 per U.S. \$10,000 Note, and U.S. \$4,606-77 per U.S. \$100,000 Note.

> Baring Brothers & Co., Limited Agent Bank 25th April 1985

Clerical Medical

15 St. James's Square, SW1Y 4LQ 01-930 5474

Executive Investment Pension Plan			
	Bld		Change
Cash Fund	118.5	124.8	+0.3
Mixed Fund	146.1	153.8	0.3
Fixed Interest Fund	123.9	130.5	+0.2
UK Equity Fund	162.0	170.6	-1.2
Property Fund	115.1	121.2	+0.1
Overseas Fund	148.0	155.8	+0.9
Index Linked Fund	102.3	107.7	_
Stock Exchange Fund		124.6	-0.2
North American Fund	97.5	102.7	
North American Fund	803		-1.4
Far East Fund	101.4		
Special Situations Fund	101-7	100.0	1 T.U
Prices 24th April 1985 Unit deal	ings on	Wedne	sday
at the Managed Funds Lim	tori		

Prices 24th April 1985 Cait dealings on wednesday							
Clerical Medical Managed Funds Lim	ited - Bid		Change				
Cash Fund	146.1	146.1					
Mixed Fund	212.1		-0.4				
Fixed Interest Fund	194.4	197.3					
UK Equity Fund	200		-1.6				
Decreets Fund	131.5	137.4	+0.1				
Outprope Fund	221.2	232.3	+1.3				
T. J Timbed Count		116.4	+0.1				
Stock Exchange Flind	122.0	ال الانتقار	-0.2				
Prices 24th April 1985 Unit dealings on Wednesday Initial unit prices available on request, telephone 0272 290588							

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or The sub-divisions shown below are based mainly on las

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> TELEPHONE 01-246 8086 for the INTERNATIONAL MARKET REPORTS Including Wall St., Tokyo., Sydney and Hong Kong * Updated twice daily to include opening Wall St.

BUSINESSMAN'S DIARY

Current
Incentive Markeling Exhibition (01-688 7788) (until May 1)
Met. Exbu. Half, Brighton

April 30

May 16-37

National Home, Garden and LifeSTYLE (01-222 9341)

N.E.C., Blrmingham April 30
Computer Aided Production
Management Exhibition (01-579
9411)
Wembley Conference Centre

May 21-23
Heating, Ventilating and Air
Conditioning Exhibition (021-705
6707)
Olympia

May 12-15
London International Furniture
Show (01-385 1200) Earls Court

May 12-15
Business Computer Show (01-843
Business C

Pac Basin inv The Alappirphib 2 land the Alap

homus). 6. Park Street, Windsor,

Poulby, E.C., 11.30

cross Bolton, 12.00

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PF. J. C.)

Trement Trements of Trements o Business Research International:
Going public: making the right
choice for your growing company
(01-637 4383)
Park Lane Hotel, WI
April 30
Longman Seminars: Competition
law and technology transfer

May 29-31
Dataquest European Seminatry Conference—
"Winds of Change" (01-353
S807)
Hillon Hotel, Vienna
June 3-4
FT Conference: Foreign exchange risk is 1985 (01-821 Hearly and Harsons SacPi 1.75p. 4pcDb Hearly and Harsons SacPi 1.75p. 4pcDb Hearly and Con of America 15cts Hampary 7-processings 3lepc Imperint Srawing and Leisure Slaccob 1983-90 Japac Imperint Staving and Leisure Slaccob 1983-90 Japac Inside Cornn te cts
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April 30 April 30
Society for Strategie and Long
Range Planning: Service strategies—competitive weapons for
success in the 1990s (01-235
0246) 15 Belgrave Square, SW1

Success in the 1990s (01-235 to 2346) 15 Belgrave Square, SW1

April 30 Institute of Directors: Waiter Goldsmith on "The Winning Streak" (01-839 1233) Institute of Taxation: Finance Bill 1985 (01-235 8847) Hotel Inter Continental, W1 May 1 Institute of Taxation: Finance Bill 1985 (01-235 8847) Hotel Inter Continental, W1 May 1 The Industrial Society: Advice for pension scheme members (01-839 4300) Institute for Fiscal Studies: Competition and regulation (01-636 3784) St Emins Hotel, SW1 Finance Institute for Fiscal Studies: Competition and regulation (01-839 7000) Fark Lane Hotel, W1 First
Banqueting House, Whitehall

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

UK TRADE FAIRS AND EXHIBITIONS

Wembley Conference Centre
May 2-5
Road Haulage Association
Annual Tipping Convention and
Exhibition — TIPCON (0532

Sozza68)
Exhibition Centre, Harrogale
May 12-14

May 30-June 8
Fine Art and (01-385, 1200)

May 12-14

May 12-14

May 13-14

M May 12-14
6th British Craft Trade Fair (0282 867153)
May 12-15
Desirance Exhibition

(O282 867153)

May 12-15

Desirance Exhibition

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Desirance Exhibition

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Desirance Exhibition

May 12:15 Business to Business Exhibition 101-729 0677) Barbican Centre

OVERSEAS TRADE FAIRS

Current
International Trade Fair (01-736 6002) (until May 5) Casablanca
May 21-23
International Public Works and Building Equipment Exhibition
—EXPOMAT (01-439 3964) Paris
May 10-14
International Accessory.
Machinery and Materials Fair for Furniture Production, Interior Decoration and Furnishing — INTERZUM (01-930 7251)

May 14-19
Ray 16-19
Roof and Wall Trade Exhibition (01-930 7251)

Electronic Components and Equipment Exhibition — CEX (01-891 5061)

Equipment Exhibition — CEX (01-891 5061)

May 27-31
Brazillan Textile Industry Fair—FENIT (01-486 8686) Sao Paulo May 28-31
Asian Water Technology Exhibition and Conference—AQUA-TECH ASIA (01-437 8404)
Interior Decoration and Furnishing — INTERZUM (01-930 7251)

May 31-June 9
International Air Show (01-439 3964)

May 14-19
Ray 21-23
Electronic Components and Equipment Exhibition — CEX (01-891 5061)

May 21-32

Electronic Components and Equipment Exhibition — CEX (01-891 5061)

May 27-31

Brazillan Textile Industry Fair—Fenit (01-486 8686) Sao Paulo May 28-31

Asian Water Technology Exhibition and Conference—AQUA-Technology Exhibition and Conference—AQUA-Tec

Interior Decoration and Furnishing — INTERZUM (01-930 T251) Cologne International Air Show (01-439 3964) Paris May 14-18 International Telecommunications and Information Technology Ethibition — TELEMATIC (01-683 1158) Kuala Lumpur Singapore Singapore May 31-June 9 International Air Show (01-439 3964) Paris May 31-June 2 International Trade Fair for Cosmetics, Health and Beauty Fair—COSMETICS (01-486 1951) Munich

BUSINESS CONFERENCES

Longman Seminars; Competition law and technology transfer (01-242 2548) Barblean Centre

June 6
Videotex Industry Association:
Proftiog from Videotex in sales
and distribution (01.940 6211)
Selfridge Hotel, W1

May 10 — Petroleum ex-Petroconsultants: Petroleum ex-ploration / production trends (01-930 5839) FT Conference: World elec-tronics—global market approach (01-621 1355) Hotel Inter Confinental Wi

May 23
Seminars for Secretaries: Oneday training seminar (01-935 the European future (01-733
7992)
Cafe Royal, W1
June 24-25
Constructions
Services: Telecommunications—
the European future (01-733
7456)
Dorchester Hotel, W1

May 15
British Overseas Trade Board: Crown Eagle Communications:
"Exporting for jobs" (C;-215 Franchising (01-404 4756)
Tower Holel, E1 June 24-25

PARLIAMENTARY DIARY

Commons: Second nasting of Finance Still.

Lords: Local Government Bill, committee. Earnetsel [Legal Cacacities] Order 1985, and the Specialised Agencies of the United Nationa [Immunities and Privileges] (Amendment) (No 2) Order, 1985, mattens for aggreval.

Select Committee: Public Accounts — Sabjects: Oelivery of Benafits, Withess: Sit Geoffrey Otton, OHSS [Roam 19, 4.45 pm). Tribula ... mentile Creek.

Sirect. Menchester. 11.45
Sirect. Menchester. 11.45
Inds., Eurhere Hell. 77.
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India Graphics of Medicatry
mercre. 75. Habrone Road,
n. Birminoham. 12.00
Inthi. Carpenters Hall. 1.
Son Avenue. EC. 12.00
local Resocti. Ribsell Square.

19. 4.45 pm).

TOMORROW

Commons: Insolvency Bill, Second Reading, Consideration of Lords amandmente to Films Bill and Tawn ant Country Planning (Compansation) Bill. Remaining stages of Industrial Development Bill.

Mineral Warking) Regaletians 1985.

Mation lat approval.

Select Committee: Commans — Cammiters on a grivate Bill: Birmingham City Cauncil (Room 5, 11 em). Lods — committee on Oversess Trads. Witnesses: Hewlett Packerd and IBM at 10.30 am and ICL and Applied Comguet Tachnigaes (ACT) at 11.30 sm. WEDNESDAY

Commons: Oebste an motion to take note of the Zith report from the Pablic Accounts Committee in Session 1983-84 on financial assistance to 0s Lorean Cars. and at the Northern Ireland Ospartment of Finnace and Parsonnel memotende on that report. Cost Bill, Second Reading about 7 pm.

1ords: Short debite on position of woman in sconninci and accizi affairs and in gublic life. Short debate on meed for gency for rural areas taking

accoust el the needs ef isming, lensatry, industry sind environment. Unstatred gueston on Green Paper, Building Sacraties: A Ndw Fremawork. Select Cammittees: Commens—Scottish Affsire, subject: Scottish Commensery on gablic expenditare. Witness: Goorge Younger, Scottish Scaratry (Room 19, 70.30 am). Energy, subject: UK Gas degistion galicy. Witness: Sir Cenia Rooks. Chrimman British Gas. [Room B, 11.15 am]. Emplayment, Subject: Wark el the Employment Obgettment. Witness: Tom King Employment Socretary. (Room 15, 4.18 pm). Social Services, subject: Medical Education. Witnesses: Konneth Ctarke, Health Minister, plus officials. [Room 21, 4.15 pm). Environment, subject: Estimates inguiry 1985-88. Witness: Environment Oppertment, (Rocat 21, 4.30 pm). Trastury and Civil Beruke, subject: Sugoly Estimbase 1985-86. Witnesses: Treasury afficials, Inland Revenue afficials (Room 6, 4.30 pm).

THURSDAY
: Remaining stages of the
(Miscellangous Previolans) THURSDAY

Commons: Remaining stages of the Law Reform (Miscellangous Previalans) (Scarland) Bill.

Lords: Local Governant Bill, committee. Regresentation of the People Bill, soort.

Salect Committees: Commons Agricultural development and edvisory services. inclading lower lnost terming. Witness: NPU (England and Wales) (Room 16, 10.45 am). Committee on 9 grivers Bill — Birmingham City Council (Room 5, 10.30 sm). FRIDAY
Commons: Private members
Lords: Edacatian (Corparal
ment) Zill. Second Reading.



Give to those who geve-please

WE,THE LIMBLESS LOOK TO YOU FOR HELP

We come from both world wars. We come from Korea, Kenya, Malaya, Aden, Cyprus Uister and from the Falkland Now, disabled, we must lock to you for help. Please help by helping our Associational by Helping our Association by Helping our Association between the BLESMA locks after the limbless from all the Services. It helps to overcom the shock of losing arms, or legs or an eye, And, for the



The good news is

Selling technology

Bell Laboratories have developed a non-destroctive method based on a penell-sized probe that can measure the strength of a weld from its electrical resistance.

The thory is not new, but developing a machine ade-quate to measure the frac-tional difference in restrictly between a good weld and bad

The Bell device uses four equally sourced probes. A current of believen 0.5 and 3 amperes is passed through the weld under test believen

the outer probes. This results in a voltage drop between the inner pair.

This drop decreases at the weld where the majerial

was difficult.

TECHNOLOGY

Apollo bucks trend in networking

Geoffrey Charlish reports from Chelmsford, Massachusetts

ALTHOUGH PARTS of the U.S. computer industry are reporting sharp profit reductions and redundancies, Apollo Computers of Chelmsford, Massachusetts, is buckiog the trend hy exploiting a growing niche msrket in networked engineering workstations

In the first quarter of this year net income was double that of the same period last that of the same period last year, at \$8.85m on sales of \$82m. The five-year-old com-pany has just sold its 10,000th workstation and has 650

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Almost disconnected from convectional husiness computing, where some of the industry's problems have arisen. Apollo has been deploying technology to meet the design needs of professionals in electronic and meehsnical engineering, in software writing and in manusoltware writing and in manufacturing. It is a niche market which president and chief executive officer Dr Thomas Vanderslice thinks will soon he more vigorously attacked hy IBM and DEC, amoog others.

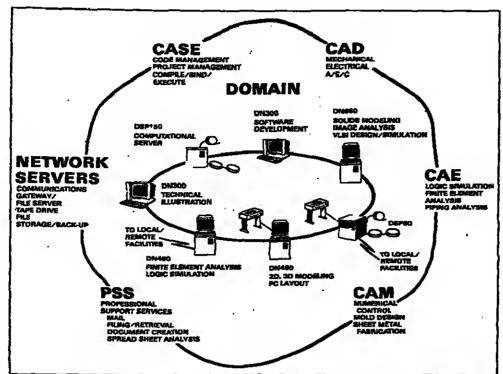
But at the moment, with its Domain present the solution of the solut Domain network technology and arange of quality 32-bit workstations selling at an average price of £40,000—plus comprehensive software from 100 suppliers—Apollo claims to

be in a unique position.
Computer-aided (CAD) supply companies like Mentor, Calma, Autotroi and Racal Redac are major OEM (original equipment maker) customers of Apollo.
Last week Siemens decided to buy systems for software design that will be worth \$100m to Apollo over the next three

Fluor Corporation has just bought \$6m of Apollo-equipped CAD from Calma as the plant design market begins to pick up after a recession. Sperry, moving lnto the computer-integrated manufactorism (CTM) market explicit.

tecture. Domain's high level approach allows files, programs and resources like computer power and memory to be distri-buted throughout the network with what is claimed to be complete transparency to the

form tasks simultaneously and a major project workload can



The Domain system allows each engineering and software designer in n group to have his own database but gives access to the others

scraen response times. Such group working facilities are increasingly needed in software writing for example, and in large scale engineering design. in order to keep the project time to a minimum.

Although the world workstation annual market is put at \$500m by Dataquest, it is expected to become \$3.2hn by 1988. Apollo hopes to maintain its share at the 40 per cent in ciaims at present, but some U.S. analysts think there are challenges it must face up to.

computer inc.

selling workstation hardware as Apolio and will usually exploit too good at technical work-station networking in the past. be shared out between them The industry expects IBM to Some industry observers also IBM SNA without degradation of on introduce a technical work- think that Apollo has been too metworks.

of software offerings from independent vendors.

DEC, for its part, has a strong OEM presence and a higher speed "Microvax 2" is expected to use the VAX virtual memory

Between them, Apollo, DEC and IBM could account for 70 per cent of the professional user workstation market by 1989, according to Prudential-

Bache Securities admits; "We ers, which provide 70 per cent do not know what the operating of the business. Calma is one of the major OEMs and has re of the major OEMs and has re-cently experienced difficulties and staff lay-offs. Furthermore, the analysts suggest that Apollo's very high margins on sales may not be sustainable since those of their customers are much lower. New competi-tion for Apollo may force these tion for Apollo may force those

The fact that Domain is not and does not comply with inter-national standards is shrugged off at Apollo. Transparency is

computer inc.

Behind every successful businessman, there's an efficient bank.

And behind more

and more efficient banks, there's Hogan Systems.

Hogan Systems

1982 and the project has cost about £225,000 so far. The problem of tubular joints ground, sets the stage for the integration of EBM PCs into Domain and the interfacing of in the design, construction, and maintenance of steel offshore structures has flourished in recent years as the number of nations with offshore oil and IBM SNA networks to Domain

Bloodbath forecast in U.S. software retail sector

exhibition in Atisnta, Georgia were less than enthusiastic about the prospects for software companies in 1985.

Mr Will Zaehman of the market research company, IDC, told the conference. "The hook-to-hill-ratio began to decline last fell and there is might be heart to the conference." fall and there Is going to be a hloodbath in the retail and dis-

tribution industry."

The downturn could be the beginning of general recession in the U.S. economy, he said, adding that prices of software were going to drop dramati-

"There is no class of soft-ware which will not drop in price. Companies like Borland international have shown that low price packages are good business."

business."

He predicted that personal business packages will fall below the \$200 by next year.

Mr Bruce Davis of the California-based software company, Imagic, said there was room for only two significant companies in the consumer software mar-ketplace hecause of the cost of leveloping and marketing pro-

Despite claims of a much larger market, he put the U.S. consumer market at only \$55m in 1985 and a single company needed to gross \$24m to stay in the game.

THERE IS strong evidence that the U.S. software industry is the company had defaulted on at the Softon conference and exhibitioo in Atlanta, Georgia were less than enthusiastic about the prospects for software companies in 1985.

Macintosh, Jazz — the first time that none of the big software producers — Digital Research, Microsoft, Ashton Tate, Lotus, were present at Softcon. This left the field open to about 250, lesser knowo, exhibitors offer-lease a product with bugs." This show was dominated by

EDITED BY ALAN CANE

The show was dominated by North American companies including a number from Canada. European and Japanese companies were nowhere to he seen.

In spite of the lack of excite-

ment there were some interest-ing new products. Several companies were pinning their future hopes oo the esoterie areas of artificial intelligence and expert systems.

areas of artificial intelligence and expert systems.

Human Edge Software, for example, was showing its Expert Edge package — a commercially based expert system following on from its training packages, Sales Edge and Management Edge. Thoughtware unveiled its Sell! package, describing it so as expert advisor

consumer market at only \$55m in 1985 and a single company of needed to gross \$24m to stay in the game.

Lotus was making excuses for the lsta delivery of its office product for the Apple in the Apple and technology that Apple and Xerox have made popular, Port offers companies with lots of IBM PC's and PC-compatible in took so much space in memory, there was no room for any applications to run with it office product for the Apple it was, perhaps, significant them.

mendations in relation to simple welded joints, on static strength, local joint behaviour—including numerical and experimental

techniques, stress concentro-tion factors, and local joint

Volume three deals with materials selection, fabrication

and non-destructive examina-

tion, and includes a study of complex welded, cast and com-

"Design of tubular joints for offshore structures" costs £280—or \$295 plus \$20 postage in the U.S. .UEG is of 6, Storey's Gate,

posite joints.

Electrical test for robot welds WELDS MADE by robots are well-us made by robots are tricky to test. The conven-ilonal method is to take a specified number of samples off a production line and use strato testing equipment to see what forces are needed to pull the weld apart.

Mr Mitch Kapor: "We can't release a product with bugs" follows Lotus's relative lack of success with its Symphooy product announced last year.

Lotus is not the only software company in trouble. Microsoft has suffered similar delays with its Window product and even IBM has failed to produce its much vaunted Top.

Winveiled its Sell! package, describing it so as expert advisor program to aid in selling. More significant was the prospect of a number of companies selling networking packages. Waterloo Microsystems, was showing a package csiled Port. Using the sort of windowing technology that Apple and produce its much vaunted Top. technology that Apple and Xerox have made popular, Port offers companies with lots of IBM PC's and PC-compatible

thickness is greater; the size of the drop is a direct measure of the welded area and its integrity. There is a direct relationship between Guide to design of offshore tubular joints the results using the probe and destructive strain methods.

Bell in the U.S. is on (201)

Fastest computer

A SUPERCOMPUTER capable A SUPERCOMPUTER capable of making more than 1bn calculations n second has been lannched by Fujitsu of Japan. The company is claiming that it is the world's fastest supercomputer, running at nearly twice the speed of its previous top-of-the-line model.

Cailed the Facom VP-400. the new computer is expected to be used in applications which will make use of its immense "number cruching" abilities incloding scientific research, weather forecasting and nuclear power develop-ment. Monthly rental will be Y79m (£250,000).

turing (CIM) market earlier
this year, also chose Apollo.
The key to the company's success is its networking archi-

has just as much interest in complete transparency to the nser. He or she accesses what is needed as if the data or facilities are in his other workstation.

Apolio and will usually explore markets with sufficient volume markets with sufficient volume markets with sufficient volume as it has with the PC. But vanderslice is sceptical, and suggests that IBM has not been acceded at technical work-

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station this year but Prudential- dependent on its OEM custom system, local area network or user interface will be or what degree of dependence the workstations will have on IBM host computers." But it is very likely to be performance and price competitive, leading to a rush of software offerings from in

IBM is already gaining mar-ket share with its PC XT and AT models at the low end of the engineering workstation market, with the benefit that the machine can be used with much existing business software

system operating software, DEC already has a strong application

considered to be far more important to professional users than the ability to connect "foreign" equipment. However, the arrival of a new vice-president for engineering, Franklin Mois, with a strong IBM background eater the stars for the organisations, including major oil companies, design consul-tants, and the UK Department of Energy. Work began in July

BY DOMONIC LAWSON gas discoveries has grown. This has led to wide-ranging and dif-UEG, the research and informasummary and discussion of exist tion group for the underwater ing design codes and other pub tion group for the underwater and offshore engineering industries, has published the most comprehensive study to date of what has proved to be a major source of difficulty and escalating costs in the offshore industry. The three-volume work is called "Design of tubular joints for offshore structures." The project was funded by 21 organisations. Including major lished work and makes recom

fering requirements for design certification and a proliferation in codes of practice, rules, regu-lations, and published research data.

UEG's 908-page guide is the result of a joint industry project, designed to prepare a more solutions.

rational approach to joint design. A major part of the project work was carried out by UEG's main contractor. Wimpey Offshore Engineers and Contrac-

Volume one of the guide is a day-to-day working document giving a recommended design approach based on a detailed analysis of the information present in volumes two and London, SWI 3AU. Tel. 01-222 three.

Volume two contains a detailed UEG.

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TRANSFER EUROPA SA. Société anonyme à Kraainem

R.C. 453.610 Les ectionnaires sont Invités à assister à l'assemblée générale extraordinaire qui se tiendra su extraordinaire qui se tiendra su buresu à Antwerpen, Beeldhou-werstraat 52 boite I, le vendredi 17 mai 1985 à 11 h., evec l'ordre du jour suivant: Ordre du jour I, Dissolution de le société.

Nomination d'un liquidateur. 3. Détermination de ses

pouvoirs. Pour assister à l'assemblée, se conformer à l'article 34 des

THE STRATEGIC IMPLICATIONS Listening to President Reagan's words and seeing his smile, one had to wonder if the countdown had started. The expected move: was it imminent? The question was vital, for the timing was crucial - and the smile carried a message. Could that message be correctly read and help put market components into perspective? Perhaps it was the confidence that the Federal Reserve's monetary management would not collide with the Administration's policies. Wasn't if then clear that the markets were set to gather momentum? Shouldn't the positions on the Stock index futures be doubled? And maybe profits taken on the long D-Mark puts? Che Geneva Letter A trader's insight on interest rates currencies, stock indices, precious metals and energy. Over 25 charts per issue. You can find answers to these and other questions in THE GENEVA LETTER. Send in the coupon to receive two complimentary copies. Published formightly by da Silveira, Buess & Cie SA. Annual subscription: Six 987.- (or Sterling equivalent). City/Country:. Mail this coupon to: The Geneva Letter, da Silveira, Buess & Cie SA 5, route du Chêne, CH 1207 Geneva, Switzerland The Geneva Letter THE MARKET LETTER FOR PROFESSIONAL PUTURES TRADING

A life assurance tax relief contest

tums. Life Assurance Premium the individual making the pro-Retlef (LAPR) was abolished from midnight that day.

The first four situations are

midnight deadline, and they streamlined their processing procedures to beat the dead-

line.
However, some life companies
many corners may have cut too many corners in trying to convert the proposals into binding contracts before midnight. The Inland Revenue checked each company Revenue checked each company and its procedures during the periodic LAPR audit and disallowed tax relief on many contracts on the grounds that they were not legally in force by the deadline.

Since then, life companies have been in dispute with the Revenue over the practical effects of the law of contract, which determine whether the contracts were legally in force by the deadline.

To help member life com-panies in their dispute, the Life Offices Association and the Associated Scottish Life Offices heve received the joint opinion ings between the parties were of Mr Robert Alexander QC such as to lead to a binding

show that all is not yet well in

that respect with the present state of the law in England.

Regional Health Authority, The Times Law Report, April 23, 1985, The Court of Appeal with

authority a report by ambulence

men who had transferred him from one hospital to another

The first of those decisions e resp was in the Court of Appeal in when Lee n South West Thomes respire

ON BUDGET DAY last year, and Mr W. P. E. Taylor QC.
March 13, the Chancellor of the
Exchequer, Mr Nigel Lawson, announced the ending of tax
relief on life assurance premium.

A structure of the proposal structure of the individual making the new than the new the new the new than the new

Life assurance companies received thousands of proposals in the few hours between Mr Lawson's announcement and the Lawson's announcement and the tended insured or given orally, including telephoned accept-ance, before the deadline, there seems little doubt that the contract was legally in force by the deadline,

> The opinion also has little doubt that contracts heat the deadline where acceptance was deadline where acceptance was guaranteed provided the proposer futfilled certain conditions before the deadline, as tong as the proposer did so.
>
> However, the fifth case considered by the opinion is one that is an important source of the problems between life companies and the Revenue.
>
> This concerns situations

This concerns situations where the argument would be that proposal forms were sub-mitted and hindingly accepted by the insurer's decision alone without that decision being communicated to the insured.

This is clearly a grey area and there might well be practical problems in establishing with enough precision that deal-

respiratory problems. He re-turned in an ambulance to

University College Hospital on

e respirator. Three days later, when released from the respirator, he was found to have very severe brain damage, prob-

ebly through lack of oxygen.

retevent bealth authorities.

contract.

The opinion leaves open the possibility that there may be a custom in the life assurance industry that a binding contract is concluded before the family contract in the computer of processing. is concluded before the formal requirements of the ordinary

plete answer. The Revenue accepts that companies may bave followed the correct prolaw of contract have all been cedures, but it also claims that it would have been physically Mr Michael Oppe, the asso-ciation's secretary, has wel-comed the opinion as providing impossible for a company to give notification before the a firm basis for the associadeadline in respect of all the proposals it received. It is offertions and individual companies to negotiate with the Revenue. He hopes it will emable the ing a compromise deal, under which a reasonable percentage of the proposals will be agreed to qualify for tax relief, but the rest will be ruted out. Revenue to standardise requirements. However,

The life company is left with the unenviable task of deciding which contracts best the dead-

which contracts beat the deanline, and which did not and then
with the prospect of informing
the unlucky losers.

To preserve goodwill, companies in such cases seem to
have little alternative but to
pay the tax relief from their
first part Assurance in funds. Pearl Assurance, in reporting last year's results, an-nounced that it had set up a £250,000 reserve on its unitlinked business to cover the cost of such action.

Meanwhile, the negotiations

Disclosure of interests proposed ay Erlc Short

THE GOVERNMENT'S investor protection proposals mean that registered insurance brokers and other independent intermediaries selling life assurance and unit trusts to the public will

have to disclose their full finan-

clients, it emerged last week. Mr Alex Fletcher, Minister Trade and Industry Department told the annual conference of the British Insurance Broken Association in London on Fri-day that this would mean dis-closing not only the main com-mission payments, but any additional payments that might

be earned or other benefits arising from sale. Mr Fletcher also bighlighted the difference in treatment between insurance brokers and tied agents over the principle of authorisation.

of authorisation.

The general production in the Government's plans was that it would be necessary for organisations to get authorisation to long-term insurance.

Such anthorisation would be Meanwhile, the negotiations continue. Pressure is bound to mount on the life companies to reveal their intentions to those policybolders affected by the dispute.

figuratively of putting one foot

Anyone who walks is not

encing, acting on and respond-ing to hrain signels.

Neither linguistically nor realistically does the distinction

Lord Scarman's speech in the

House of Lords in Miss Lees' case must heve repercussions or

claims brought by or on behalf

of sufferers from mongolism

and other physically or mentally

handicapped persons whose walking is affected by their

How will medical practitioners, insurance officers, medical boards and medical

appeal tribunals deal with them? Will the result of any claim for a mobility allowance

Whet other forms of benefit or allowance are available for

Miss Lees and other handi-capped persons judicially pro-nounced ineligible for mobility allowance? Do they qualify for an attendance allowance? Or doss symmetric for the pro-

does anyone looking after them

qualify for an invalid care

in front of another.

make much sense,

disability.

allowance?

CONSTRUCTION CONTRACTS **Spread for Conder**

\$5 oung \$1 oung \$1 rem \$.rem Heathrow Airport (7,594 sq metres, warth \$4.2m); civic

Figures from CONDER PROJECTS (part of the Conder
Group, Winchester) show that
in March new orders totalled
in March new orders
in March 12.3m);
in March 13.2m);
in March 14.2m);

£11m work in south-east

RUSH & TOMPKINS has secured contracts in the south-east worth over film. Largest, worth £3.8m, is with the Property Services Agency for construction at RAF Brampton, Bedfortishire, an 18-month project. On the north side of the M25 Dariford Tunnel work has started on a £2.1m infrastructure contract on RTZ's Tunnel Estate at West Thurrock, Essex. The nine-month contract includes concrete carriageway, two pumping stations and foul and surface water drainage. A fil.8m contract has been won at the company has a 12-month contract of \$2.00 contract of \$2.00 contract of \$2.00 contract for a film post office, and in Dariford work is underway on a \$2.00 contract for Lex Service. The store will take 28 weeks to complete. The company has a 12-month contract for a film post office sorting office, and in Dariford work is underway on a \$2.00 contract for a £1m post office sorting office, and in Dariford work is underway on a \$2.00 contract for Lex Service. The store will take 28 weeks to complete. The company has a 12-month contract for Lex Service. The store will take 28 weeks to complete. The company bas won three road improvement contract with Kent County Council worth £1.4m. At Gatwick Airport, Rush & Tompkins take 20 work has started on a £2.1m in the contract for Lex Service. The store will take 28 weeks to complete. The company bas won three road improvement contract in the contract for Lex Service. The store will take 28 weeks to complete. The company bas won three road improvement contract with Kent County Council worth £1.4m. At Gatwick Airport, Rush & Tompkins take 20 work fill take 20 weeks to complete. The company bas won three road improvement contract with Kent County Council worth £1.4m. At Gatwick Airport, Rush & Tompkins take 20 work fill take 20 weeks to complete. The company bas won three road improvement contract with Kent County Council worth £1.4m. At Gatwick Airport, Rush & Tompkins take 20 work fill take 20 weeks to complete. The company bas won three road improvement contract with Kent County Council Essex. The nine-month contract includes concrete carriageway, two pumping stations and foul and surface water drainage. A £1.8m contract has been won at Redhill, Surrey, for fitting out a 4 £50.5m metre. Saiochury super-

and departure tounges for flights Asso-sq metre Sainsbury supermarket and in Kent, Rusb & metres under a 16-week £300,000
Tompkins bas started two building contracts worth £1.8m. At Authority.

Ro-ro terminals for John Howard

Contracts totalling about £8.3m have been awarded to JOHN HOWARD & CO and associate companies. These include a roll-on/roll-off facility at Uig. Isle of Skye, for the Highland Regional Council. Work bas started on this £2.1m project. Medway Ports Authority has awarded a contract for an extension to the existing port facilities at Lappel Bank, Sheerness, involving reclamation and rock protection. roll-on/roll-off facility at Uig, Isle of Skye, or the Highland Regional Council. Work has started on this £2.1m project. A roll-on/roll-off terminal at Kuantan, Malaysia, has been won by Mattra Howard, a Malaysian company managed by John Howard, awarded by Feri Malay.

Bank, Sheerness, involving reclamation and rock protection. Work will commence in early May on this £2.5m project.

Gas mains for Press

A' long-term contract worth A long-term contract worth about FIm bas been awarded to PRESS CONSTRUCTION by North Themes Gas. The company will deploy 80 mobile crews in the western and north western areas to install, repair and maintain distribution mains and services. The programme is and services. The programme is scheduled to run until April

Work has begun on a £5m superstore for Tesco in Hull, at the junction of Hall oRad and Beverley Road. Covering 55,000 so ft and with a net sales area of 30,000 sq ft the development will

tidal outfall works, and a con-trol building. Alt in reinforced concrete, the structures will be supported on insitu concrete piles. Work has started for completion in late 1986.

tion tank, four clarifier tanks,

Orders worth over £5m beve been ewarded to TERN SOUTHERN, Southampton. These fuclude a 110,000 sq ft retail development indoor bowls complex at New-bury for West Berks Indoor Bowls Club. £1.8m contrect for a tennis

A £1.8m contract for a tennis and leisure centre for David Lloyd at Sutton, Surrey, has been awarded to JOHN MOWberiefly Road. Covering 5,000 of and with a net sales area of 30,000 sq ft the development will provide surface level parking for 570 cars. Construction Is by TAYLOR WOODROW CONSTRUCTION (NORTHERN) and will be completed in spring 1986.

The Colchester Division of Anglian : Water has awarded FAIRCLOUGH CIVIL ENGINEERING a contract worth nearly £5m for extensious to Tibury sewage treatment works. They will consist of an inlet pumping station, an aera in October.

Deen ewarded to JOHN MOW-building at Leverndale Hospital in Glasgow. Contract completion in Glasgow. Contract completion in Glasgow Health Board.

Struction (NORTHERN) and treatment works and in Scaping. The collection is programmed for mid-August in Glasgow Health Board.

Struction (NORTHERN) and treatment works and in Scaping. The collection in Glasgow Contract completion in Glasgow Health Board.

Struction (NORTHERN) and treatment works and the club will comprise 12 indoor courts, car parking play area and kndscaping. The ellent is total of over £500,000. These courts, car parking play area and kndscaping. The ellent is total of over £500,000. These courts, car parking play area and kndscaping. The ellent is total of over £500,000. These courts, car parking play area and kndscaping. The ellent is total of over £500,000. These courts, car parking play area and kndscaping. The ellent is total of over £500,000. These courts, car parking play area and kndscaping. The ellent is total of over £500,000. These courts, car parking play area and kndscaping. The ellent is total of over £500,000. These courts, car parking play area and kndscaping. The ellent is total of over £500,000. These courts, car parking play area.

Well comprise 12 indoor courts, the club will oppose the courts, and the club will oppose the play area and kndscaping. The ellent is total of over £500,000. These courts, and the club will oppose the play area and kndscaping. The ellent is total of over £500,000. These courts, and the club will oppose the play area and kndscaping. The ellent is inlet pumping station, an aera- in October.

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Lelliott wins £13m order

Contracts worth around £13.8m have been awarded to the JOHN-LELLIOTT GROUP the largest of which is in excess of £2.75m for refurhishment of £4.10 Hill Street. wi. Other projects include the filsm refurbishment of 19/23 Knightsbridge and Centurion House, in the City £1.7m.

BALFOUR BEATTY CONSTRUCTION has been awarded a contract valued at £304.000 hyBritish Rail Board. Whitley Moran & Co. the Liverpool-hased specialist concrete repair subsidiary, will carry out repairs to the Summit Tunnel near Tod morden, which was damaged by fire in December 1984, following the derailment of a train carrying over 1,000 tonnes of petroleum fuel. The contract involves the removal of the damaged hricks which line the tunnel and repairing and strengthening the lining using reinforced sprayed concrete. Replacement brickwork, mechanical pointing, epoxycoating, drilling, grouting and

work, mechanical pointing, epoxycoating, drilling, grouting and
rockolding will also be carried
out. In addition, two baddy
damaged vent shafts are to be
stabilised using rockolts, capped
top and bottom with reinforced
concrete slebs and filled with
polyurethane foam. Also included
is the removal and replacement
of the contaminated ballast and
associated drainage over a
500 metre length. 500 metre length.

An extension worth £3m at British Home Stores, Foregate Street, Chester, has been won by JOHN LAING CONSTRUCTION. at Taunton for MFI/Queensway; Work is expected to take 60; two residential contracts at weeks. The company also has Frimley for Crest Homes; and an a fr32,000 extension at Stretchury for West Berks Indoor ford Grammar School for Trafford West Berks Indoor ford Borough Council, for completion in May 1986.

#ENRY BOOT SCOTLAND has started work on construction of a f1.7m single-storey sorvices building at Leverndale Hospital in Glasgow. Contract completion is programmed for mid-August 1986 and the clent is Greater Glasgow Health Board.

begun on both projects.

Stent Foundations in the Gulf

STENT FOUNDATIONS, piling ment of Stent Foundations, JBK and ground improvement division of Balfour Beatty Construc-sion of Balfour Beatty Construc-Jasim Bin Khalid Contracting ston of Balfour Beatty Construction International, has won four
contracts worth £3m in the
of over 600 contiguous bored
Arabian Gulf. In Dubai, Stent
has an £800,000 preliminary
works contract at the Diwan for
Shelkh Rashid Bin Saeed Al
Maktoum, Vice-President and
Prime Minister of United Arab
Emirates and ruler of Duhai, As
main contractor Stent will carry
out demolition, site enclosure,
site investigation, excavation to
and construction of over 1,000
bored plles for the 50,000 sq
metre office development.

At Qatar, under the manage-

Wimpey Roads and Constructions (Abu Dhabi) for the inter-change and two service bridges on the approach roads to the Co, has commenced construction of over 600 contiguous bored piles 600 mm and 900 mm diameter for local contractors, Qatar Construction and Development Co, in the centre of Doha.

The piling works for Mannai Underpass, the first underpass in Qatar, are valued at film. Client for the project is the Civil Engineering Department, Ministry of Public Works, for the Government of Qatar.

In Abu Dhabi, Stent Foundations is about to start the bored piling works for Al

APPOINTMENTS

Senior posts in BAT Industries group BATUS Inc. U.S.-based operating from pointed Mr. R. J. Pritchard as appointed Mr. R. J. Pritchard as for 1985-86. The new senior vice appointed Mr. R. J. Pritchard as for 1985-86. The new senior vice appointed Mr. R. J. Pritchard as for 1985-86. The new senior vice appointed Mr. R. J. Pritchard as for 1985-86. The new senior vice president is Mr. David Brown, a director of London and Midland succeeded Mr. Len Porter Jr., who has returned to Chevron U.S.A. addirector of London and Midland serior vice president is Mr. Michael Brian Goodland. Dr. Richard Baldwin has been appointed chairman and manage director of APV INTER-NATIONAL and Chairman and chair succeeded Mr. Len Porter Jr., who has returned to Chevron U.S.A. In the sequence of the BAT Tobacco Group and Mr. B. D. Bramley as a senior vice president is Mr. Michael Con, western group. The priticipal of the Contractor of the Con

chard will resign from the board of British-A-cerican Tobacco Co on May 15, the date of bis appointment with BATUS Tobacco Group, and Mr Bramley will resign on July 29 wheo he joins BATUS. Mr N. Davis will join the board of British-American Tobacco on May 1 with responsibility for production and leaf.

ROBERT FRASER AND PARTNERS has appointed Mr Geoffrey Rippon, MP, as chair-man and Mr Chartes Hoare as deputy chalrman. Mr Rippon is chairman of Britannia Arrow Holdings. Dun and Bradstreet and a director of Group Bruxand a director of Group Brux-elles Lambert and Singer and Frielander, Mr Hoare is chair-man of Geers Gross and formerly managing director of Wardley Hong Kong, wholly-owned merchant bank of the Hong Kong and Sbanghai Bank-ing Corporation.

COMMERCIAL UNION AS-SURANCE has appointed Mr Colin Ray as life underwriter from September 1. Mr Ray is transferring from the British and European Reinsurance to succeed Mr George Gobey who will retire from the group in Sept-ember after 56 years' service, and British and European Rein-surance has appointed Mr J. Salasbury life underwriter from June 1

Mr Dooglas Soper, chairman board as executive director.

and managing director of Scaffolding Construction, has been elected president of the NATIONAL ASSOCIATION OF Company (Nigeria) has become as an executive director. He was to the board.

UK PETROLEUM INDUSTRY ASSOCIATION has elected Mr J. Klootwijk (Shell) as its presi-dent Mr H. M. Matthews Texcao) and Mr R. E. Lintott (Esso) are vice-presidents and Dr P. H. Jungels (Petrofius) is treasurer. All are chief execu-tives of their respective com-panies.

Mr T. F. Churchman has been appointed group managing direc-tor of WILLIAM JACKS. He was director, group finance and control, of Brown Boveri Kent.

At STIEBEL ELTRON the director, Mr Gert S. Brinckmann, has resigned to pursue other interests. Mr Kurt Salleck has been appointed managing director and Mr Jim Remsworth, sales

Captain Brian Goodland, formerly general manager, Texaco Overseas Tankship, has been appointed director govern-ment relations of TEXACO, of which he became a director in

Mr Dennis L. Howson has been appointed general manager and underwriter for TRADE IN-DEMNITY and Mr Alan D. G. as directors from May 1 Mr Geoff is Munro, Mr Dave Cox and Mr Henry Co. These appointed is Munro, Mr Dave Cox and Mr Derek Coller.

**E Mr Bert De Vos. chairman of D'Arcy-MacManus Masius, is the new president of the INSTITUTE OF PRACTITIONERS IN ADVERTISING.

**Mr T F **Mr Appointed as administration. Mr Ain Mr Alan D. G. Administration. Mr Ain Mr Alan D. G. Administration. Mr Tidy was formerly with the Economic Insurance Co. These appointed in the Economic Insurance Co. These appointer of Mr Henry C. Warry, general Insurance on May 30.

**Inc. Tidy becomes general manager, administration. Mr Tidy was formerly with the Economic Insurance Co. These appointer of Mr Henry C. Warry, general Insurance Co. These appointer of Mr Henry C. Warry, general Insurance Co. These appointer of Mr Henry C. Warry, general Insurance Co. These appointer of Mr Henry C. Warry, general Insurance Co. These appointer of Mr Henry C. Warry, general Insurance Co. These appointer of Mr Henry C. Warry, general Insurance Co. These appointer of Mr Henry C. Warry, general Insurance Co. These appointer of Mr Henry C. Warry, general Insurance Co. These appointer of Mr Henry C. Warry, general Insurance Co. These appointer of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. These appointers of Mr Henry C. Warry, general Insurance Co. The

ICC OIL SERVICES has appointed Mr Bill Wallece as group finance director (designate). He was financial director of Langdon Industries.

Mr Pat Thompson has been envointed managing director for CONSTRUCTORS TERN and PROTERN from May 1. He was with William Cowlin as regional director for Wales. AIRSHIP INDUSTRIES,

tor and Mr Jim Remsworth, sales director.

*
Mr Anthony T. Harvey has been appointed to the board of BABCOCK INTERNATIONAL. He joins from the Dunlop main board as executive director.

*
ARSHIP INDUSTRIES, a subsidiary of the Bond Corporation of Australia, has appointed Mr. George A. Spyren as secretary. Mr Spyrou, legal counsel and, formerly, marketing manager, has been associeted with the company since 1981.

BRADSTOCK BLUNT & CRAWLEY has appointed Mr John A. Jenkins, Mr Nigel E. Collins, Mr Philip M. Coombs and Miss Jacqueline M. Stephens

associate directors from

appointments follow the appointment announced last month of Mr Ronald Haistead, chairman of the Beecham Group, as chairman of the board

Tha Frizzell Group has appointed Mr John Sevastopulo as a director of NORMAN FRIZZELL PROFESSIONAL INDEMNITY. He was with Bowring Professional Indemnity.

APV International chief

Mr P. F. Dawson has resigned as Joint deputy chairman and group finance director of C. E. HEATH to become chief execu-tive officer of a wholly-owned sub-sidiary. Pinnacle Reinsuranca Co, in Bermuda. Mr P. E. Prestand becomes group finance directors comes group finance director of

as associate directors from May 1.

In Bermuda, Mr P. E. Prestand becomes group finance director of C. E. Heath and Co. C. E. Heath. Mrs. A. Bushy, Mr J. S. Cousins, Mr M. J. Erra, Mr S. K. Grove, Mr J. A. A. ARTHUR YOUNG Office managing partner in Glasgow will be Mr James B. Marshail, Mr Nell Sharp becomes office managing partner for the Tayside offices of Dundee. Perth and Forfar.

The Industrial Development Advisory Board: Mr Peter Grant, deputy chairman of Lazard Brothers; Mr John Melbourn, a deputy general manager of the Neutonal Westminster Bank; Mr Harold Mourgue, vice chairman of Thorn-Emil; and Mr Alam Whestley, senior partner of price Waterbouse. London office. These appointments follow the appointment of Educational Mr J. Percy.

Waterbouse London office. These appointments follow the appointments follow the appointment of Educational Mr J. Percy.

Waterbouse London office. These appointments follow the appointment of the Mond.

The Heath J. Erra, Mr S. K. Grove, Mr M. J. Percy.

Mr D. Mr M. J. Erra, Mr S. K. Grove, Mr M. J. Percy.

Waterbourse different for S. K. Grove, Mr M. J. P. R. Heath J. North America Mr J. Percy.

Waterbourse different for S. C. E. Heath and Co (International). Which will control busines from eisewhere (excluding UK and North America). The boards are as follows: C. E. Heath and Co (International)—Mr J. Percy-pavis—chairman and managing director, Mr J. R. Houlder—executive director, Mr A. J. Hamilton, Mr S. S. Marshall, Mr R. G. C. Pummell, Mr G. N. Sloan, Mr C. H. White and Mr G. T. Woods. C. E. Heath and Co (North America)—Mr N. J. Chamberlain — chairman and managing director, Mr G. M. Addiscott—executive director, Mr A. E. Fell, executive director, Mr K. D. Bridger, Mr D. W. Buras, Mr B. W. Culliford, Mr

INDEMNITY. He was with Bowring Professional Indemnity.

One of WHITEHEADS' most
senior management team, Mr
Mike Taylor, has been promoted
to the board.

Mr K. D. Bridger, Mr D. W.
Burns, Mr B. W. Culliford, Mr
L. M. Hewitt and Mr G. T. Woods,
Chenges in the C. E. Heath
Group:—at C. E. Heath and Co
(Aviation) Mr C. S. Baldey is

prointed charman and managing director of APV INTER. NATIONAL and chairman of APV PARAMOUNT, wholly-owned subsidiaries of APV Holdines, from June 1. He joins from GEC Transmission and Distribution Projects (Home) Mr E. Warburton Brappointed managing director and Mr G. Roberts an additional director; at C. E. Heath and Co-(International) Mr A. G. Needham is appointed an assistant director; at C. E. Heath and Co-(Marine) Mr J. R. C. Young is appointed an associate director and Mr M. R. Neville an assistant director; at C. E. Heath and Co-(North America) Mr N. G. L. Woods is appointed an assistant.

Heywood, and Mr John G. Parkes.

Mr Terence Edwards, managing director of Edwards Securities, and Mr William B. Sierer, managing director of the cargo aviation and offsbore shipping advision of the Cunard Steems ship Company, were re-elected.

Mr Michael Diacono has be named general manager, SALLY freight services. He was general manager of Bristol Minerals, with responsibility for the company's baryte grinding plan; in China and for the export to end distribution of baryte in the U.S.

Notice of Annual General Meeting of Shareholders Notice is hereby given that an Annual General Meeting of Shareholders of Leveraged Capital Holdings N.V. has been called by the Manager, Intimis Management Company N.V. The Meeting will take place at the offices of the Company John B. Gorsireweg 6, Willemstad, Curação, Netherlands Antilles on 23rd Mey, 1985 at 10.00 a.m.

The Agenda, the Annual Report for 1984 and further details may be obtained from the offices of the Company or from the Paying Agent

LEVERAGED CAPITAL HOLDINGS N.V.

Curação, Netherlands Antilles

the name should ceter was taken to University College adequately for all members of Hospital, but was sent from

the community. Two of last there to the burns unit at Mount week's decisions in the courts Vernon Hospital. He developed

mentioned hereunder. Shareholders will be admitted to the meeting on presentation of their certificates or of vouchers, which may be obtained from the Paying Agent against delivery of certificates on or before 15th May, 1985.

Willemstad, 29th April, 1985.

INTIMIS MANAGEMENT COMPANY N.V.

Pierson, Heldring & Pierson N.V. Herengracht 214

NOTICE OF EARLY REDEMPTION



AB Svensk Exportkredit (Swedish Export Credit Corporation)

US \$ 50,000,000 15%% Notes Due 1986

Notice is hereby given that pursuant to the provisions of Condition 6 of the Notes, the Company will redeem all outstanding Notes at 1001/2% of their principal amount on 1st June, 1985, when interest on the Notes will cease to accrue.

Repayment of principal will be made egainst presentation of the Notes with unmatured coupon No.5 dated 1st June, 1986 attached, at the offices of eny one of the Paying Agents mentioned thereon.

Coupons No 4 due 1st June, 1985 should be presented for payment in the usual manner on or after 1st June, 1985.

BANKERS TRUST COMPANY, LONDON

29th April, 1985

admits it does not give the com-panies e clean hill of health in some areas of dispute The Revenue, which has been sent a copy of the opinion, accepts that it accords with the opinion of its own legal advisers. The line taken by the Revenue

is that life companies must pro-vide reasonable evidence that LAPR is applicable to each contract processed. In some cases the necessary procedures may have heen followed, but in other instances in the Revenue's opinion they were not.

At the end of the day, only the courts can determine the

Life companies such

Friends' Provident, with sophisticated computerised pro-

THE WEEK IN THE COURTS

When the law fails to help the handicapped West Thames Regional Health sacred realms of the law. Authority for London Ambu-The other decision last week lance Service on behalf of all and dismay of anyone concerned merely using legs or feet, but other parts of the body, such the House of Lords in Lees p as arms, and other senses, Secretary of State for the Social Including sight, touch, smell Services, The Times Law Report and bearing, and is also experiencing, acting on and respond likely to arouse the attention London health authorities. None of these authorities dis-

It was claimed to be a privileged document because it was made for Mount Vernon Hospital with a view to obtaining legal advice on legal liability.

closed, or was in a position to, or was willing to, disclose this

The Court of Appeal, follow-lng a High Court judge and e Master of the Queen's Bench Division, upheld this claim, even The ambulance crew's reconsiderable reluctance and port would or might have misgiving felt compelled to helped his advisers decide decide that a former patient whether he had grounds to could not obtain from e health claim compensation against any Division, upheld this ciaim, even though the result might be to prevent Marion Lee, his mother along the line: by an insurance officer, a medical practitioner, a medical appropriate the control of the There were three authorities: North East Thames Regional during the course of hospital during the course of hospital Health Authority for Upiversity treatment.

On April 28, 1983, when a very young haby, Marlon Lee Vernon Rospital; and South

son, said some thought should be given to whet was the duty of disclosure by a doctor and a hospital to a patient after treatment, but that this was not an issue in the appeal.

The legal principle which determined the resulf of the notential defendant, such as the Hillingdon Health Authority, should be free to seek evidence. lance crew, without being

contemplated Higation. of the legitimate scope of claims by litigants or prospec-tive litigants of legal immunity to journey, wander." Lingui-from the duty to disclose docu-ments, especially if those docu-ments contain retiable informa-tion likely to assist or promote use of the word "walk," a just decision in any dispute.

such as the report of the ambulance crew, without being the inability to direct one's obliged to show the result of walking. Essential to this those researches to any opponent such the ability to walk consists as Marton Lee in any actual or wholly and exclusively of the consists with the ability to walk consists who will be ability to walk consists as Marton Lee in any actual or wholly and exclusively of the The scope of the Court of in front of another. Does any appeal's decision shows the normal person who has ever

Appeal's decision shows the normal person who has ever need and urgency for a comprehensive review and revision excessively narrow notion? of the legitimate scope of i just decision in any dispute.

Obstacles to the ascertain-

Miss Lees was claiming a mobility allowance: a weekly cash benefit for those unable to walk. An immobility allowpriate and accurate name, but the law and lawyers have an odd way with language.

Ing what had caused his brain damage.

In his jndgment, the Master of the Rolls, Sir John Donaldson, said some thought should be given to whet was the duty hyperplasia with complete blind-ness and also some hydrocephalus with symptoms includ-ing some impairment of balance cepnalits with symptoms including some impairment of balance and marked impairment of capacity for spatial orientation."

She cannot move out of doors an inability or a virtual inability

without someone to guide Guide dogs do not help. The hasis of the rejection of Miss Lees' claim is a distinction between the ability to walk and physical power to move one leg

excessively narrow notion?
The dictionary defines walk When, in the Book of Genesis. ment of the truth should not be Enoch and Noah are described encouraged too readily or as walking with God, it is not enthusiastically even in the simply a matter literally or

Or is the sad truth of the matter that social security law fails to provide for them edequately or at all. If so, the spoorer the law is reformed the sooner the law is reformed, the better. It is fashionable to denigrete the welfare state. But the ideals of the welfare state are among the 20th century's greatest achievements; and the law's flagrant and continued neglect of Miss Lees and others will justify the gibe against the

"frigid, mean, self-righteous Eighties." Justinian

VERSATILE > Windham the section of the

Lelliott

REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE (Algerian Popular Osmocratic Republic)

MINISTERE DE L'ENERGIE ET DES INDUSTRIES CMIMIQUES ET PETROCHIMIQUES (Ministry for Energy & Chemical & Petrochemical Industries)

> ENTREPRISE NATIONALE DES TRAVAUX AUX PUITS (National Oil Exploitation Company)

NOTICE OF NATIONAL & INTERNATIONAL CALL FOR TENDERS NUMBER: 9106.AY/OIV.

The National Oil Exploration Company is launching a National and International Call for Tenders

Lot No. 1: PORTABLE PILLAR ORILLS LOT No. 2: TRIMMING MACHINES

Lot No. 3: CRINDING MACMINES This Call for Tenders is intended for Manufacturing Companies only and excludes amalgamations. representatives of compenies and eny other intermediarles, in conformity with the provisions of the Law No: 78-02 of 11 February 1978, with respect to State Monopoly on Foreign Trade. Tenderers interested in this Call for Tenders may obtain the speci8cations from the following

Entreprise Nationale des Travaux eux Puits (E.N.T.P.) 16 Route de Meftah, Oued Smer. El-Marrach. Algiers, Algerie

Direction des Approvisionnements (Supplies Division) with effect from the dete on which this notice is published for the sum of 400 Algerian Oiners. Offers, of which five (05) copies should be prepared, must be sent in a double-sealed envelope, by registered mail to the Secretariat de le Direction des Approvisionnemants [Secretariat, Supplies Division] at the above address.

The outer envelope should not bear any merk that might identify the tender, or any beading, and should read: "APPEL O'OFFRES NATIONAL ET INTERNATIONAL No. 9106.AY/DIV - CONFIDENTIEL - A NE PAS OUVRIR " [NATIONAL & INTERNATIONAL CALL FOR TENDERS No. 9106.AY/DIV - CONFIDENTIAL - OO NOT OPEN]. Tenders must be received by Saturday IS June 1985 at the latest.

Selection will be made within 180 days of the closing date of this Call for Tenders.

REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE

(Algerian Popular Camocratic Republic)

MINISTERE DE L'ENERGIE ET DES INOUSTRIES CHIMIQUES ET PETROCHIMIQUES (Ministry for Energy & Chemical & Patrochemical Industries)

> ENTREPRISE NATIONALE DES TRAVAUX AUX PUITS (National Oil Exploitation Company)

NOTICE OF NATIONAL & INTERNATIONAL CALL FOR TENOERS NUMBER: 9112.AY/OIV.

The national Oil Exploration Company is launching a Nationel and International Call for Tenders for the supply of:

CARRIER COMPRESSORS

This Call for Tenders is Intended for Manufacturing Companies only end excludes emelgametions, representatives of companies and eny other intermediaries, in conformity with the provisions of the Law No: 78-02 of 11 February 1987, with respect to State Monopoly on Foreign Trade. Tenderars interested in this Call for Tenders may obtain the specifications from the following

Entreprise Nationale des Travaux aux Pults (E.N.T.P.)

16 Route de Meftsh, Oued Smar, El-Marrach, Algiers, Algeria Direction des Approvisionnements (Supplies Division)

with effect from the date on which this notice is published fo rthe sum of 400 Algerien Diners. Offers, of which five (05) copies should be prapared, must be sent in a double-sealed envelope, by ragistered mail to the Secretariat de le Direction des Approvisionnements [Secretariat, Supplies Division] et the above eddress,

The outer envelope should not bear any mark that might identify the tender, or any heading, end should raed: "APPEL O'OFFRES NATIONAL ET INTERNATIONAL No. 9112.AY/DIV - CONFIDENTIEL - A NE PAS OUVRIR" [NATIONAL & INTERNATIONAL CALL FOR TENDERS No. 9112.AY/DIV - CONFIDENTIAL - OO NOT OPEN]. Tenders must be received by Saturday 15 June 1985 at the latest.

Selection will be made within 180 days of the closing date of this Cell for Tenders.

Telecommunications Corporation

Posts and Telecommunications Corporation ZIMBABWE

Telecommunications Development

Project General Procurement Notice

S.F.D. No. 2 With the authority of the Covernment of Zimbabwe the Posts and Telecommunications Corporation (PTC) has negotiated with the Seudi Fund for Development for assistance in financing part of its programme for the development of the telecommunications network. Procurement will be subject to the terms and conditions of the Fund's egreement. Invitations to tender will be issued soon after 27th May 1955 for the following separate items:

Item 1: Copper covered sieel wire, nominal diameter 2.64 mm. Quantity 1,200,000 kg.

Item 2: Multi-channed subscriber carrier systems. Quantity 300 systems. Item 3: Open wire rural carrier systems. Quantity 80 systems. Item 4: Four channel UHF radio telephone systems. Quantity

Tenders will only be considered from contractors and associates (including transporters) who are nut subject to the boycott regulations of the League of Arab States or to the regulations in force in the Kingdom of Saudi Arabia. Organisations interested in tendering for any of the above items are invited to make applitation in writing to entire of the addresses below, advising which item(s) are required

The closing date for application is 27th May 1985.

The name of the manufacturer of the equipment to be affered should be advised, together with the country of manufacture of the equipment and its components. The Secretary PTC Purchasing Committee PO. Box 8061

Harare, Zimbabwe Telex: 4821

The Secretary
PTC Purchasing Committee
Room 612, 6th Floor
Lonrho Ilouse
Uning Avenue
Harare, Zimbabwe

REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE

MINISTERE OF L'ENERGIE ET OES INOUSTRIES CHIMIQUES

ET PETROCHIMIQUES (Ministry for Energy & Chemical & Petrochomical Industries) ENTREPRISE NATIONALE DES TRAVAUX AUX PUITS

NOTICE OF INTERNATIONAL OPEN CALL FOR TENOERS No. 09093.AY/MF

The National Oil Exploration Company (ENTP) is launching an international open Call for Tenders for the supply of:

Lot 1: DRILL COLLARS Lot 2: ROTARY TABLE 271" and 171"

Lot 3: CENTRIFUGAL MUD PUMPS

CENTRIFUGAL WATER PUMPS

ELECTRIC WATER PUMPS

This call for tenders is Intended for Menufacturing Companies only and excludes amalgametions, representatives of companies and any other Intermedieries, in conformity with the provisions of the Law No. 78-02 of 11 February 1978, with respect to State Monopoly on Foreign Trade. Tenderers interested in this Call for Tenders may obtain the specifications from the following address:

ENTREPRISE NATIONALE DES TRAVAUX AUX PUITS DIRECTION DES APPROVISIONNEMENTS (SUPPLIES DIVISION). 16 ROUTE DE MEFTAM.

OUED-SMAR, EL-MARRACH, ALGIERS, ALGERIA for the sum of four hundred (400) Algerian Oinars, with effect from the date on which this notice is published.

Offers, of which five (05) copies should be prepared, must be sent in a double-sealed envelope by registered mall, to the

SECRETARIAT DE LA OIRECTION DES . **APPROVISIONNEMENTS**

et the above address. The outer envelope should not bear any mark thet might identify the tenderer, or any heeding, and should read: "APPEL A LA CONCURRENCE INTERNATIONAL OUVERT NUMERO 09093.AY/MF — CONFIDENTIEL — A NE PAS OUVRIR." (INTERNATIONAL OPEN CALL FOR TENDERS NUMBER 09093.AY/MF CONFIGENTIAL - OO NOT OPEN).

Tenders must be received 45 days after this notice is published.
Tenderers shall be bound by their offer for 180 days from the closing date for submission of the tenders.

WANDSWORTH BOROUGH COUNCIL

Installation of central heating

and hot water systems

at Putney

Contractors wishing to be considered for selection to tender for the installetion of individual gas fired boilers serving radietors and domestic bot water, together with associated builders' and electrical work, to approximately 200 occupied dwellings at Asbburton Estate, London, SW15 should submit names to the Director of Administration, Room 111, The Town Hall, Wandsworth High Street, London, SW18 2PU by 5th May 1885.

May 1985.
Applicants must submit details of lebour, technical and supervisory staff available, together with the names and addresses of two technical and two financial referees, unless this information has already been provided for a similar contract within the last twelve months.

provided for a similar contract when the last convenience in June 1985 and thet the contract will commence in August 1985. The engineering design services for this scheme will be provided by R. Child. R.I.B.A., Borough Architect, The Town Hall, Wandsworth High Street, London, SW18 (2011).

DEVELOPMENT

PROJECTS

Developers are invited to participate in the development of 2 utility buildings in Malaysia with shopping/office/hotel facilities. Average project cost is MYR40 million with 450 000 sq. ft. built-up area. Interested developers/entrepreneurs with adequate financial resources are invited to apply for forms and

On payment of Sterling £100.00 in the form of a valid bank draft made payable to MAJUKONSULT SDN. BHD., upon receipt of which relevant documents will be despatched.

CLOSING DATE IS 15TH MAY 1985.

2PU. G. K. JONES, Director of Administration

brief details from:

MALAYSIA.

MAJUKONSULT SDN. BHD.,

P.O. BOX 1313. KOTA KINABALU, SABAH, EAST

Company Notices

NESTLÉ S.A., Cham and Vevey (Switzerland)

Contracts and Tenders

UNILAC, INC., **Panama**

The shareholders are hereby convened to the 118TH ORDINARY GENERAL MEETING of NESTLÉ S.A. and

to a SPECIAL MEETING OF THE COMMON SHAREHOLDERS of UNILAC, INC. to be held on Thursday, May 23, 1985 at 3.00 p.m. at the "Palais de Beaulieu"

> LAUSANNE (SWITZERLAND) - 5 - 7

AGENDA

Approval of the 1984 Accounts and of the Directors' Report.
 Discharge of the Board of Directors and of the Management
 Decision regarding the appropriation of the net profit.
 Elections in accordance with the Articles of Association.

Special Meeting of the common Shareholders of Unitac, Inc. Authorization for the repayment by the Company of its common shares at US\$ 12.- per share. (For more information please see the Annual Report).

The owners of bearer shares of Nestlé S.A. (and of the corresponding twin shares of Unitac, Inc.) may obtain their admission cards for these Meetings (with a proxy) at the Share Control Office of Nestlé S.A. at Cham up to Monday, May 20, 1985 at noon, at the latest. The cards will be delivered against the statement of a bank that the shares have been deposited with them or upon deposit of the shares at the offices of Nestlé S.A. where they will remain blocked until the day after these Meetings. The Nestlé Annual Report 1984 with the Directors Report of Nestlé S.A. (including the Balance Sheet and the Profit and Loss Account with comments, the Auditors Report and the proposits for the appropriation of profits) and the Directors Report of Unitac, Inc. is swaisble to the holders of bearer shares as from May 1, 1985 at the Registered Offices of Nestlé S.A. at Cham and Verey and at the Offices of the prying Agents of Nestlé S.A. and Unitac, Inc.

The holders of registered shares of Nestlé S.A. (and of the corresponding livin shares of Unitac, Inc.) whose names are entered in the Share Register of Nestlé S.A. will, within the next few days, receive at their latest address communicated to Nestlé S.A. an envelope containing the Notice for these Meetings, together with a torm including an application for obtaining the admission card for such Meetings as well as a proxy. On the other hand, the above-mentioned Report will be dispatched a few days later.

The shareholders are requested to address any correspondence concerning these Meetings to the Share Control Office of Nestlé S.A. at Cham (Switzerland).

NESTLÉ S.A. UNILAC, INC.
The Boards of Directors

Cham and Vevey/Panama, 29th April 1985

FLEMING JAPAN FUND Société d'Investissement à Capital Variable Luxembourg, 43, Boulevard Royal R.C. Luxembourg B 8,392

Notice of Meeting

Notice is bereby given that the Annual General Meeting of the company will be beld of the offices of KREDIETBANK S.A. Luxembourgeoise, 43, boulevard Royal, Luxembourg, on the 6th of May, 1985 at 3.00 p.m. with the following agenda:

Submission of the reports of the Board of Directors and of the Statutory Auditors.

Approval of the linancial statements for the year ended December 31st, 1984.

Ratification of the co-option of a Director.

Discharge of the Directors and of the Statutory Auditors in respect of their dudes carried out for the year ended December 31st, 1984.

1984.

Receipt of and action on nomination for election of Directors and the Statutory Auditors for e new statutory term.

Directors remuneration.

Miscellaneous business as may properly come before the Meeting. A member entitled to spond and vote at the above meeting may appoint a proxy to attend and vote on his behalf and such proxy seed not be a member of the Company.

By order of the Board of Directors

PUTNAM EMERGING HEALTH SCIENCES TRUST S.A. Societé Anonyme d'Investissement Luxembourg, 43 boulevand Royal R.C. Luxembourg B 20958

Dividend Notice A dividend of SUS 0.10 per stare has been declared payable as from April 2.3rd, 1985 to shares ourstanding as at April 11th 1985, against remittance of coupon no 1, at the offices of Krediethank S.A. Luxembourgeoise, 43, boulevard Royal. Luxembourge.

By order of the Board Administrative Manager

GENSTAR CORPORATION

NOTICE OF REDEMPTION

NOTICE IS HEREBY GIVEN, pursuent to the provisions of the Trust Oeed of Hypothec, Mortgage and Pledge ond a Oeed of Trust and Mortgage (the "Principal Trust Deed"), both bearing formal date of June 1 1975, as supplemented by deeds supplemented thereto including, among others, a Supplemental Trust Deed bearing formal date of April 15 1981 (all hereinafter collectively called the "Trust Oeed") between Genstar Corporation (hereinafter called the "Company") and Montreal Trust Compeny (hereinafter called the "Company") as Trustee, providing for the creation and Issue of Oebentures of the Company, TMAT all of the outstanding 14½% Debentures due April 15, 1991 of the Company have been called for redemption by the Company on May 31, 1985 and will be redeemed by the Company on May 31, 1985 and will be money of the United States of America, of the redemption orice of one hundred and one and one-balf of one per cent (101½%) of the principal amount of such Oebentures, together with all interest accrued and unpaid on the principal amount of the Oebentures so redeemed from and including April 15, 1985 up to but excluding May 31, 1985, upon presentation and surrender of the said Debentures accompanied by all interest coupons appertaining thereto which mature after April 1S, 1985, at any of the following places, nemely: the principal office of the Royal Bank of Canada, Royal Bank Plaza, Toronto, Oncarlo, Canade, or of Morgan Gueranty Trust Company of New York, 23 Wall Street, New York, United States of America, or, at the option of the holder, at The Royal Bank of Canada, 6 Lothbury, London, England, or at Banque Générale du Luxembourg, 14 rue Aldringen, Luxembourg, or at Morgan Guaranty Trust Company of New York, Avenue des Arts 35, B-1040 Bruxalles, Belglum, or at Société Générale, 29 boulevard Haussman, 75009 Paris, France, If such Oebentures are presented for peyment without all Interest coupons appertaining thereto which mature efter April 1S, 1985, the amount of the TO THE HOLDERS OF 141% DESENTURES DUE APRIL 15, 1991 boulevard Haussman, 75009 Paris, France. If such Oebentures are presented for peyment without all interest coupons appertaining thereto which mature efter April 1S, 1985, the amount of the missing unmatured coupons will be deducted from the redemption monies due for payment.

NOTICE IS ALSO HEREBY GIVEN that, in accordance with the terms of the Trust Deed, all interest on the Oebentures so called for redemption shall cease to eccrue on and after the 31st day of Mey 1985.

Dated at Vancouver, British Columbia, Canada, this 22nd day of April 1985 GENSTAR CORPORATION

Henri P. Lafleur Assistant Secretary CANADIAN NORTH ATLANTIC WESTBOUND FREIGHT COMFERENCE BANQUE FRANÇAISE OU COMMERCE EXTERIEUR

The member tines of the above contenence operating sperioes trom botts in the little of the above contenence operating sperioes trom botts in the little Kingdom. Northero Ireland and the Republic of Ireland to Canadian Maritime. St. Lawrenca River and Great Lakes Ports wiss to refer to the previous Press associatement regardless so upwerd adjustment in freight retes due to take claze on 1st Jahy 1928 and would advise claze on 1st Jahy 1928 and would advise claze on 1st Jahy 1928 and would advise will be as follows been adjanted and now will be as follows been container—To be decreased by \$373.00.

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INCREMENT OF THE PROPERTY OF T

SAINT GOBAIN Ecu 125,000,000 Loan at variable interest rate and no fixed redemption date

Bondholders are hereby informed thet the rate epglicable for the first interest ported has been fixed et 915, %.

The bearers of FF 100 000 Bonds 1975-1825 of the abovesaid Company, are never by laformed of call for 000 according to 100 according t 000,000,000,000 CASSE NATIONALE DES TELECOMMUNICATIONS Floating Rate Notes due 2000

Incorporated la France with limited liability Capital: 660 Million Head Office: 21 Bd Haussmana F-75009 PARIS R.C.S. Paris B 552 067 936

FF 100 000 Sonds 10% 3975-1985 Preach alphanumeric coder C09901

Nouce le hareby given that the first laterest penod chosen by Calese Netionelo doe Tolecommunicatione le ono month, beginning May 7th 1985. The Fiscal Agent BANQUE NATIONALE OF PARIS (LUXEMBOURG) SA

SOLEX P.L.C.

NOTICE 12 HERRY GIVEN that subject to approval in General Meeting a Orivident of 4.50 per abare tax inouted will be payable on 5th May, 1285, to respect of the year 1284, to shareholders of A. Restricted Young and O shares repeated at 4.20 p.m. on 10th April. ay order of the Board J. R. RICHARDS, FCMA. FCCA

CYDSA: S.A.

Capitol Way.

FLOATING RATE NOTES OUB 1988-1991 NOTICE IS NERESY GIVEN that for the interest Period commanding April 30, 1905 the Notas will bear interest at the rate of 161% per anaum. The interest payable on May 2, 1925 against Conson No. 2 will be U.S.\$25,31 per U.S.\$12,000 Nots. ORION ROYAL BANK LTD.



Republic of Indonesia

U.S. \$75,000,000 Floating Rate Notes Due 1990

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 29th April, 1985 to 29th October, 1985 has been fixed at 91/2 percent, perannum and that the coupon amount payable on Coupon No. 6 will be U.S. \$4670.31.

-Agent Bank-اليتك السعودى العالمي المحدود Saudi International Bank

AL-BANK AL-SAUDI AL-ALAMI LIMITED

Elders N.V.

U.S.\$160,000,000 111/s per cent. Guaranteed Convertible Bonds due 1994

unconditionally guaranteed by, with non-detachable conversion bonds issued by, and with conversion rights into Ordinary Shares of

Elders IXL Limited

Adjustment of Conversion Price

NOTICE is hereby given that following a bonus issue of Ordinary Shares made by Elders IXL Limited at the rate of one share for every two shares held the Conversion Price of the above Conversion Bonds has, in accordance with the Trust Deed dated 28th June, 1984, been adjusted from Australian dollars 4.78 to Australian dollars 3.18 with effect from 8th December, 1984.

Swiss Bank Corporation

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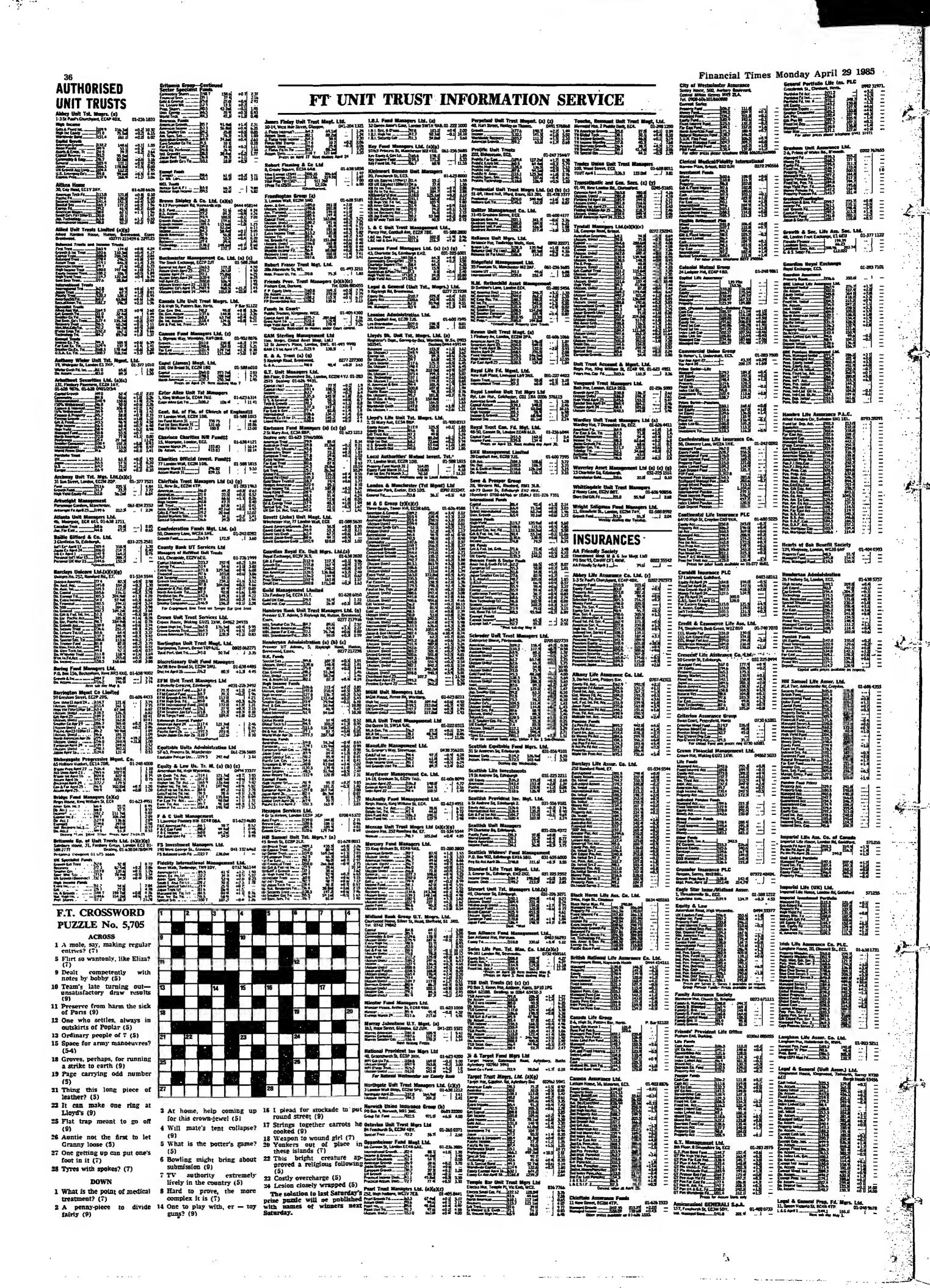
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WORLD STOCK MARKETS								
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May Reselvis I G.B / ___
Remold £1 ___
Nov Richards (L.HCS.) ____
Not Richards (L.HCS.) ____ | 1234-182 | 11.08 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 10.76 | 1 CANADIANS | SANK AND O'SEAS | STERLING | SSUES | SSUE GOVT STERLING
TABLE 215-0[Aug Dee 8: 10 agrica 2009
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F. Mr. Aq. N.Alcas S1 ...

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Mr. Ja No.Amadré Sc. ...

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Amer Eupres. 10 60. ... 22-c|10 4 | \$1.20 - | 22 28 | - | \$1.20 - | 33 28 | 30 4 | \$1.20 - | 34 17 | 31 | \$1.20 - | 34 17 | 37 | \$1.20 - | 34 18-c|62 | \$26 - | 37 18-c|62 | \$26 - | 11 110-|11.0 | \$26 - | 14 47-|27-|35 | \$1.90 - | 33 36-|24 | \$1.28 - | 27

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Financial Times Monday April 29 1985. INDUSTRIALS—Continued INVESTMENT TRUSTS-Cont. Conferency Income Tist.

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Mercandie Do. B. NEWSPAPERS, PUBLISHERS SOUTH AFRICANS TEXTILES : | Description | Column | Colum Miscella | DVERSEAS TRADERS | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6.7 | 1.9 6 Mar. Aug. TSL, Try mat Synds.
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June Dec Third Mille Irw.
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May Dec Prior (W. d. JJ 59
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July Dec Walter New 5a
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July Dec Walter New 5a
July Dec Walter New **PLANTATIONS** Stack Price at Net (6"er Gir's Yeas

900 | 4.5 | 9.0 | 4 | 0.9

1.775 | 1.19 | 30.0 4.4 | 2.4

255 | 712 | 15.75 | 4.5 | 3.2

482 | 198 | 11.3 | 64.9 | 7.6 | 6.3

750 | 11.3 | 91.2 | 6.9 | 3.1 | 2.4

485 | 24.12 | 20.0 3.9 | 5.9 August Assem Donars E1.

November Lawrie Grp. E1.
Aug. Scrathclook Result E1.
Aug. Oct. Bold Sector Pt. 50-92.
May. Roc. Morris E1.
July Non-Pastanca & Cos Inno.
June (Wildsmoos E1. | Column | C MINES Central Rand Movili-racken 90c

Vices Movitein Sc.
East Degar RI.
East Degar RI All Dec. Aug. May May Mar. Aug. Mar. Aug. REGIONAL & IRISH STOCKS
The following is a selection of Regional and Irish spocks, the Laster being enoted in Tests currency. Albasy for 20n 199 ...

Albasy for 20n 199 ...

Cray & Rose £1 £10 ...

Finisy Ptg. 50 41 4.8

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Carrol Inds.
Dublin Cas
Half (R. & H.J.)
Helton Hidgs.
Linds Ropes
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Sept Ivaal Reefs 50c.
Sept Ivaal Reefs 50c.
Aug Wentern Beep 82.
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| Beatris Minesg | Mar. |
| Sept. Free State Dev. 50c. |
Just.	Dec. Fr.	Gedald 50c			
May	Nammore 90c				
Just.	Dec. Free Strand 50c				
Just.	Dec. Welliams RJ				
Just.	Dec. Welliams Str.				
Just.	Dec. Welliams 50c				
Dec S. 376	-	-	-	-	
575 | 11.2 | 10550 | 1.1 | 4.1 |
524 | 12.11 | 10550 | 2.4 | 6.8 |
512 | 25.3 | 0.240 | | | | | | | |
524 | 12.11 | 1050 | 3.4 |
525 | 12.11 | 1050 | 3.7 |
525 | 12.11 | 1050 | 1.7 |
510 | 24.12 | 1320 | 1.0 |
521 | 13.1 | 1010 | 1.2 | 5.1 |
634 | 12.11 | 1010 | 1.2 | 5.1 |
634 | 12.11 | 1010 | 1.2 | 5.1 |
634 | 12.11 | 105650 | 2.0 | 9.0 |
524 | 12.11 | 105650 | 2.0 | 9.0 | "Recept Issues" and "Rights" Page 30

This service is awaitable to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £800 per amount for each security. | Central African | 170 | 29.10 | 0100c | 2.7 | 34.3 | May Washe Col 251 | 13605.4 | v05c | 0 20.9 | 164.780 | - | |

STERLING INDEX

9.00 am 10.00 am

2.00 pm 3.00 pm

11.00 am

FORWARD RATES AGAINST STERLING

BANK OF ENGLAND TREASURY BILL TENDER

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Close One month

1.2160-1.2170 0.46-0.43c pm

1.3650-1.3065 0.42-0.32c pm

1.3650-1.3665 0.19-0.20c dis
3.5395-3.15 0.19-0.20c dis
3.5395-3.15 0.70-0.95pf pm

175-475c dis
174.80-175.30 0.70-0.95pf pm

178-475c dis
0.70-0.95pf pm

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0.40-0.95pf pm

178-475c dis
0.40

† UK and Irelend are quoted in U.S. currency. Forward premiume and discounts apply to the U.S. doller and not to the individual currency. Belgien rate is for convertible frames. Financial framc 63,20-63,30.

One month

April 29 : April 10 £100m £100 m

£970.9m £539.66m £100m £100m

Close

There has heep speculation about an easing of the Federal Reserve's monetary policy and a possible cui in the U.S. discount rate, but it seems likely the U.S. central bank is adopting a peutral stapce at present, resulting further developments.

swaiting further developments in economic growth, money supply and inflation.

In spite of last week's rise the dollar's future remains as uncertain as ever. Nerrous deslers are constantly looking for further economic guides.

Minimum accepted bld..... £07,023 | £97,11 Allotment at minimum level ... 62% | 48%

CURRENCY MOVEMENTS

76.3 76.4 76.3 76.2 76.4 76.4 77.0

UK clearing banks base lending rate 121-121 per cent since April 19

£ Spot | \$1,2140 1,2160 \$1,9035 1,2945 1 mosth | 9,460,43pm | 9,470,44pm | 5 months | 1,21 1,117pm | 1,26 1,20pm | 12 months | 2,78 2,85pm | 8,95 2,69pm | Forward premiums and discounts apply to the U.S. Dollar.

April 25 prev. close

11.0997X 11.6017X

% Three p.a. months

4.89 1.23-1.19 pm
4.47 1.10-0.80 pm
-1.58 0.45-0.50ds 1.00 1.48-1.45 pm
-1.24 15-17 dis
-1.09 2½-2½ dis
-2.55 2.19-2.13 pm
-21.87 550-1350ds -4.43 205-230 dis
-4.63 22½-24 dis
-4.64 9.87 dis
-2.06 4.00-4.70ds
-3.94 11½-11½ dis
2.37 1.53-1.43 pm
1.49 9½-7½ pm

CURRENCY RATES

46.27 190.

£100m

£ IN NEW YORK

Average rate of discount 11.9039% Average yield....... 12.97% Amount on offer at next tender... £100m

April 26 Previous

77.1 77.1 76.7 76.6 76.8 76.8

CURRENCIES, MONEY and CAPITAL MARKETS

U.B.S. A.B.N. Ams. Bco D: Roma Drisdne M Software Sciences

ake a good deal

Bank of Tokyo (Curação) Holding N.V. US\$50,000,000 **GUARANTEED FLOATING RATE NOTES DUE 1989**

> Payment of the principal of, and interest an, the Notes is unconditionally and irrevocably guaranteed by The Bank of Tokyo, Ltd.

in accordance with the provisions of the Agency Agreement between Brink of Tokyo (Curaçao) Holding N.V., The Bank of Tokyo Ltd., and Citibank, N.A., dated October 23, 1979, natice is hereby given that the Rate of Interest has een fixed at 83/4% a.a. and that the interest payable on the relevant Intere Payment Date, July 29, 1985 against Coupon No. 23 will be US\$110.59.

April 29, 1985, London By: Cihbank, N.A. (CSSI Dept), Agent Bank CITIBANK



ECU 150,000,000 **IRELAND**

Floating Rate Notes due 1997

Notice is hereby given that the Initial Rate of Interest has been fixed at 9⁻³/16% and that the interest poyable on the relevant Interest Payment Date, October 28, 1985 against Coupan No. 1 in respect of ECU 10,000 nominal of the Notes will be ECU 504.25.

April 29, 1985, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANC

			EASURY		DE	==
LONDON			0,000 32			
THREE-MONTH EURODDILLAR			Close	His		Prev
\$1m points of 100%	Prev	June	70-22	70-2	2 70-16	
Close High Low June 90.97 90.98 90.92		Sept	69-21	69-1	9 69-13	69-2
Juns 50,07 00 15 00 10		Previous	e day's	DIDEN	int 3,188 (2.9501
Dec 89.75 88.77 89.71	89.82				, ,	_,_,,
March 89.34 89.36 88.31	89.41 89.07	CHIC	MGU			
5 of 16 2491		U.S. T	REASURY	Y BDI	NDS (CB1	רו
Previous day's open mt 18,235	(17,827)	276 210	0,000 3: Close			-
THREE-MONTH STERLING		June	71-00	71-0		Pres
£500,000 points of 100%		Sept	70-00	70-0	71 69-14 34 68-18	70-2 69-2 68-3
Close High Love		Dec	68-04	68-	14 68-18 11 67-27	68-3
June 67.55 87.84 87.55 Sept 88.51 88.71 88.35	67.82 67.63	Juno	68-11 67-21	67-2	22 67-06	87-1
Sept 88.51 88.71 88.33 Dec 88.76 88.79 88.60	88.88	Sapt	67-02	67-0	22 66-22	
March 88.85	- 6.97 88,10	Dec March	66-17 65-02	65-1 68-0		
Juno 88.90 89.00 89.00 Estimated volume 3,420 (3.187)	66. IU	June	65-20	65-2		
Previous day's open int 7.101 (2,368)	Sept	64-29	64-3	30 64-26	64-2
20-YEAR 12% NOTIONAL OILT		Dec	94-25	-	- TH-20	04-2
£50,000 32nds of 100%		U.B. TI	REASURY	r Bill	LS (IMM)	
Close High Low June 105-20 108-23 106-07			ints of			
June 106-20 108-23 106-07 Sept 110-03 — —	109-31		Close	H	h Low	Pre
Dec 110-05	170-01	June Sept	92.03 91.51	92.8		92.0 91.9
March 109-25 — (3,504)	109-21	Dec	91.06	91.0	39 90.96	91.0
Denvious day's onen int 3.667 ((9.164)	March	90.70	90.7	70 60.60	91.0 90.7
Basis quote (clash cash price Treasury 2003 less equivalent	of 13%%	June Sept	90.42 90.17	60.4 90.1	41 90.32 12 90.08	90,4
Treasury 2003 less equivalent	price of to -12	Dec	88.94	89.	89.88	89.9
near futures contract) -24 (32nds)	- 12	Merch	29.74		- 88.88	89.7
STERLING E25,000 S per £		CETT	DEPOSIT	/12.00	un	
Closa High Low		Sim po	DEPOSIT	100%	,	
June 1.2080 1.2140 1.1900			Close	HIS	gh Low	Pre
Sept 1.1980 1.1980 1.1885	1.1900	June	91.46	91.	57 91.29	91.4
Estimated volume 987 (492)		Sapt Dec	90.78 90.24	90.2 90.2		
Previous day's open int 9,010 (9,897)	March	99.82	88.		
DEUTSCHE MARKS OM 125,000 5 per DM						
Close High Low	Prev		MONTH drits of	EURO 100%	DOLLAR	(IMMI)
June P.3202 0.3207 9.3173	9.3187	PO	Close	His	th Low	Pre
Sept 0.3225	- 0.3210	June	91.09	91.0	90.90	91.0
Estimated volume 37 (46) Previous day's open int 278 (2)	76)	Sapt Dec	90.38	90.3 89.8		90.3
SWISS FRANCS		March	88.85 89.43	89.4		88.8 88.4
SwFr 125,000 \$ per SwFr		June	88.07	88.0	6 88.93	\$9.10
Close High Low	Prev	Sept Dec	88.76 88.48	89.7	75 88.62 17 88.36	09.8 88.5
June 0.3840 0.3811 0.3811	0.3810	March	88.22	88.	25 88.15	
Estimted volume 11 (nil) Previous day's open int 158 (15	3 7)	STERLIF	NG (1M)	A) \$s	per	
JAPANESE YEN			Close	His		Pre
Y19.5m \$ per Y100		June	1.2080	1.214	5 1.1975	1,204
Close High Low		Sept Dec	1.1990 1.1945	1.207		1.195
Juna 0.3972 0.3966 0.3965		March				1.226
Sept 9.3996 — — Estimated volume 24 (nil)	9.4000	Juns	1.1910	-		1.787
Previous day's open int 168 (36	58)	GNMA	(CBT)	nde -	4 1000	
FT-SE 100 INDEX		87 210	Close			Dec
£25 per fulf index point		June	69-27	Hig 70-0		Pre-
Close High Low		Sept	69-05	70-0 69-1	0 68-28	69-0
June 128.85 129.30 128.80 Sept 129.45 —	128.20	Dec	68-17	-		68-1
Estimated volume 210 (307)	160.00	March June	67-15			67-1
Previous day's open int 1,087 ((1,037)	Sept	67-01	-		67-0
WEEKLY CHANGE	1 N W	ORLD	INT	ERE	ST RA	TES
	_		-			,
April 26	спалос				April 26	change
	-	NEW YO	RK			
LONDON			ILLER TO		1012	Unch'
LONDON		Federal	funds		are	+ 30
LONDON Base rates 7 day interbank 18 12		Federal 3 Mth. 7	funds reasury	Bills	7.72	+0.19
LONDON Base rates 7 day interbank 3mth interbank Tronsury Bill Tender 11,9039	+ 12 + 0.8392	O Mth. 7	reasury	Bills Bills	2.72 7.72 2.07 9.50	+34 +0.19 +0.18 +0.19
LONDON Rase ratee 7 day Interbank 3mth Interbank 7 roasury Bill Tender 124 125 126 127 129 129 129 129 129 129 129 129 129 129	+ i ₂ + i ₂ + 0.5392 Unch'd	O Mth. 7	reasury Creasury CD	Bills Bills	7.72 2.07 9.50	+0.19 +0.18 +0.19
LONDON Base rates 7 day interbank 12% 3mth interbank 12% Tradary Bill Tender 11.9039 Band 1 9lils 19%	+ 12 + 12 + 0.5392 Unch'd Unch'd	O Mth. 7	reasury Creasury CD TURT	Bills Bills	7.78 2.07 9.50	+36 +0.19 +0.18 +0.19

FINANCIAL FUTURES =

Lombard One Mth, Interbank Three month Unch'd + 0.05 Unch'd 9.0 6.776 9.299 PARIS TOKYO One month Bills Three month Bills BRUSSELS MILAN One month Three month Unch' AMSTERDAM One month Three month London—band 1 bills meture in up to 14 days, band 2 bills 15 to 33 days, band 3 bills 34 to 63 days and band 4 bills 64 to 91 days. Reles quoted raprasent 8ank of England buying pr selling rates with the money merket. In other centres rates are generally deposit rates in the domestic money market and their respective changes during the week.

IADVERTISEMENT

HOW JAPANESE COMPANIES SEE THE WORLD...

The "Internationalization" of Japanese industries over the last three decades has meant profound changes not only for the markets they enter, but also for the way these companies view themselves and do business. No one can afford to ignore the success of Japan. The decisions and actions of Japanese businessmen now have repercussions around

...WHAT THEY ARE DOING ABOUT IT...

How do Japanese executives view their own success? What kind of growth strategies are they pursuing? How does a camera maker become a leading maker of precision semiconductor production equipment? How does a Japanese shipping company cope with worldwide recession? How do Japanese companies view the growing protectionist reaction. to their success around the world? Why do Japanese companies invest overseas? How is Japan's financial services industry spreading its wings around the world?

...AND WHAT YOU SHOULD KNOW **ABOUT THEM?**



Starting on May 2, the Financial Times will be publishing a series of advertisements highlighting the discussions between a number of Japanese industrialists and Richard C. Hanson, a freelance journalist with over 10 years experience in Japan.

Under the theme of "Focus on Overseas Investment and Capital Export", the Presidents or Senior Executives of leading Japanese companies will frankly discuss the management of their operations abroad and their moves towards total internationalisation.

Watch for the beginning of this informative series of advertisements in the May 2nd issue of

FINANCIAL TIMES

Dollar remains an enigma

BY COLIN MILLHAM

FOREIGN EXCHANGES

After the previous week's downward revision to first quarter gross national product growth, the market was hoping for some comfort from March durable goods orders on Tuesday, but these fell by 2.3 per cent. At this point it became clear that dealers did not want to react to these first quarter. Demand for the dollar tailed off on Friday afternoon, as ner-vous dealers squared positions in very thin trading ahead of the very thin trading ahead of the weekend. Until then the U.S. currency had risen steadily. It closed above DM 3.01 on Monday, after falling to the year's closing low of DM 2.9730 the previous Friday. Dollar buying gathered momentum and it rose through several technical resistance levels, including an important pne at DM 3.1350. Only at around DM 3.13 did the dollar show signs pf running out of closing low of DM 2.9730 the previous Friday. Dollar buying
gathered momentum and it rose
through several technical resist
ance levels, including an important pne at DM 3.1350. Oply
at around DM 3.15 did the dollar
show signs of running sut of
steam, but it still finished over
15 pfennigs higher on the week.
This looks extremely contradictory in the context of the
latest U.S. economic data, but
much of the demand for the dollar was generated by its apparent
resistance to disappointing
figures.

clear tbat dealers did not want
to react to these first quarter
that growth in the current
three ments will justify keeplooking for a atronger dollar
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ments made by Mr Paul POUND SPOT-FORWARD AGAINST POUND

1.1945-1.2200	1.2160-1.2170	9.48-0.43c pm
1.6331-1.9570	1.8575-1.8625	9.44-0.34c pm
1.5331-1.9570	1.8575-1.8625	9.44-0.34c pm
1.6331-1.9570	1.8575-1.8625	9.44-0.34c pm
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4.39 1.23-1.12 pm
2.92 1.14-1.00 pm
9.99 67-6 pm
3.36 65-65 pm
3.30 111-19 pm
9.33 .14pm-0.4ds
9.35 67-67 pm
-17.30 430-1400ds -0.20 28-88 dis
-72 pm-Jdie
-0.25 2-6 dis
-72 pm-Jdie
-2.22 67-51 pm
-0.82 11-21 dis
6.64 4.90-4.70 pm
6.03 391-372 pm
7.32 67-57, pm

Selgian rate is for convertible france. Financial Irano 79,90-77.00. 9ix-month lorwerd dollar 2 03-1.98c pm, 12-month 2,65-2,55c pm. OTHER CURRENCIES

Apr. 29	£.			£ Noto Rates
Australis Collar. Brazil Cruzsiro Finland Markka. Greek Drachma.	1.8190-1.8240 6,931-3,983 7.9459 8.0022; 182.57-166.89 9,4575 0.5023 117.307 0.5676-0.5898 79.73-76.89 3.0376-5.0523 9.6400-9.9700 4.3899-4.4110 8.7033-9.7223	1.4999-1.5040 4,900-4,020 9.5970-9.3690 153.48-139.27 7.7850-7.7880 22.30* 0.30215-0.30281 89.05-83.15 9.4900-8.4950 9.1030-9.2000 5.6190-3.6119 9.2986-2.8336 1.9495-1.9550	Austrie Beiglum Denmark France Germany Japan Netherlands Norway Portugal Spain Sweden Switzerland United States Yugoslavia	26.46-99.77 9.15-76.2 15.54-13.64 13.76-3.80 2880-9437 303-307 4.26-4.30 10.84-10.93 208-219 205-214 19.90 11.00 7.12-1.91 295-669

† Correction (April 25): Finland-£ rate was 7.9450-7.9650 EMS EUROPEAN CURRENCY UNIT RATES

	Ecu central rates	Currency amounts against Ecu April 26	% change from central rate	% change adjusted for divergence	Divergence firmit %
Salgian Freno	44_9008	44-8390	+0.09	+9.20	±1.5471
Danish Krone	9,14104	8.04030	-1.24	-1.13	±1.6419
German 0-Merk	2.24184	2,23194	-0.44	-0.33	±1.1479
Franch Franc	9.87456	9.80777	-0.97	0.86	±1-3669
'Jutch Guilder	2,52695	2.52490	-9.04	+0.87	±1.5171
Irish Punt	0.72569	0.713498	-1.88	-1.57	±1.6673
Italian Lire	1403.49	1426.21	+1.62	+1.62	+4.0419
Change wook	a era for	Ecu, therefore	positive ch	ange denotes	

French Swiss (

	* Se	lling rate,			CURRENCY	MOVE	MENTS	CUR	REN	CY RA	TES	*
prrection (April		£ rate was 7.			Apr. 29	Bank of	Morgan Guaranty Ohange %	April 26	Benk rate	Orawing Rights	Currency Unit	St. St.
r. Freno 94, 6 Krone 94, 7 Freno 94, 7 Freno 94, 7 Freno 94, 94, 94, 94, 94, 94, 94, 94, 94, 94,	Ecu annous against against April 3,9008 44,93 14104 8,044 2,231 87456 9,807 52595 2,524 9,713 103,49 1426, rs for Ecu, therney, Adjustment	ney % change from from central 26 rate 90 +0.09 90 -1.24 994 -0.44 995 -1.88 21 +1.62 vfora positive it calculated by	% change adjusted to divergence +9.20 -1.13 -0.33 -0.86 +0.87 -1.57 +1.62	Divergence flmit % ±1.5477 ±1.6419 ±1.1479 ±1.3669 ±1.5177 ±1.6673 ±4.0419	Sterling	77.0 247.3 88.6 111.6 99.0 76.9 191.1 139.6 111.4 64.9 45.1 1.59.3 changes	-18.7 +32.3 -6.3 +3.5 -10.9 -9.9 +6.3 +9.2 +9.2 +13.6 -17.9 -11.4	Sterling U.S. S. Canadian S. Austria Sch. Belgien Fr. Danish Kr. Dmark Gulider French Fr. Lira Yen Norway Kr. Span'n Ptan Swedish K. Swiss Fr. Groek Drich	9 8.76 442 11 7 442 912 013 1573 8 9 4 2013 1233	3.09718 6.50569 9.44657 1977.14 247.959 8.94466 173.327 9.99586 9.59611 134.930 0.989803	0.989651 0.708147 0.967399 16.6713 44.9390 9.04080 9.23194 2.52490 9.80777 1426.21 178.984 6.42656 1184.811 6.44946 1.06490 127.0090 10.713499	Section of the sectio
												10
April 26	Pound Striing	U.S. Dollar	Deutschenr I	J'panese Yen	FrenchFranc Swiss I	rane Du	rtch Gulld;	Italian Lira (C	anada (Poliar Bolg	lan Franc	_
Sterling Olar	0.822	1,217	3,810 3,132	907.3 252.9	11.54 9.699 . 2.9		4,308 3,540	2455, .2001,	1.694 1.66		76.80 68,10	,
hemark see Yan 1,000	0.999 3.995	0,310 3,959	1, 12.40	80,64 1000.	6,054 0.9 37,87 10.		1.151 14.02	639.0 7024.	0.43		20,19 950.0	Ĵ
Franc 10 Franc	0,859 0,316	1,046 0,385	3,275 1,900	264.1 86.77	19, 9.79 3,666 1,		6.709	2092. 799.8	1.42		66.01 84.19	7
												_

EURO-CURRENCY INTEREST RATES (Market closing rates)

				•		_	•					
Apr. 20	Sterling	U.S, Dollar	Canadian Oollar	Dutch Guilder	Swise Franc	D-mark	Fronch Franc	Italian Lira	Belgia Conv.	Franc Fin.	Yen	Danish Krone
Short-term 7 day's notice Month Three months	1934 - 1978 1934 - 1276 1274 - 1275 1976 - 1275	9 91 ₈ 9 ₁₄ -8 ₁₅ 9 ₁₆ -8 ₁₅ 9 ₇₈ -8 0 ₅₉ 23 ₄	958-078 812-10 978-10 10-1018 19:2-10-2 1018-1978	9 12-7 6-72-7-15 6-12-7-15 6-12-7-15 6-12-7-15	14.11g 144.14ig 312.35g 649.91g 97-57g 67g-67g	61g-0 634-57g 934-61g 517-913 912-615 51g-914	1014-1056 1014-1056 1075-1075 1075-1076 1075-1076 1076-1176	1972-1312 9%-10% 1214-1234 1976-18% 1354-1412 1412-19	9-914 914-912 256-958 012-934 058-256 10-1014	0-014 814-912 836-958 912-934 058-812 918-1018	94-64 64-64 918-64 64-64 62-64	9r ₂ -10 91 ₂ -10 01 ₈ 95 ₈ 91 ₂ -10 91 ₄ -101 ₄ 101 ₄ 101 ₄

Asien \$ Iclosing retus in Singapore): Short.term 9½-8½ per cent; seven days 9½-8½ per cent; ass month 8½-9½ per cent; three monthe 8½-8½ per cent; this 8½-8½ per cent; one years 10½-10½ per cent; three years 10½-11½
MONEY MARKETS

Interest rate picture reassessed

Another reassessment of the Interest rate picture in London ward slope, tended to flatten, was required last week, as sterling proved again to be a particularly volatile currency. At the end of the previous week, with the pound nudging \$1.30, the Bank of Englasd was trying to control the money market's appetits for lower rates, by lending money 10 the discount bouses well above its own intervention rates.

Last week began with the mar-ket still reasonably bopeful of lower base rates, or at least that all the clearing banks would come into line with base rates of 124 per cent. These bopes soon faded, and by Toursday, after a sharp drop in the value of sterling, interbank rates were

UK clearing banks base lending rate 121-121 per cent since April 19

more aligned with the Barclays and Midland Bank base rate of 123 per cent.
Bank of England market in terventinn rates remained tied to the National Westminster and Lloyds Bank rate of 12; per cent, but although there was no sign of immediate panic, the earlier hopes of base rates soon falling 19 12 per cept were pushed into the background.

The yield curve, which had

FT LONDON INTERBANK FIXING

(11,00 a.m. April 26) offer 8 11/16 9ix months U.S. dollars

The fixing rates are the arithmetic neens, rounded to the nearest one-lateanth, of the bid and ofered rates or \$10m quoted by the merket to we reference banks et 11 am each working day. The banks are National Vestmenster Sank, Sank of Tokyo, autychs Senk, Sangus Notionals do aris and Morgen Guaranty Trust.

the oil market.

12-mpnth funds rose by around 2 per cent.

Sterling has been a mejor beneficiary from the dollars plunge, and it was therefore to be expected that the pound would lose ground against con-tinental currencies as some of this fast travelling international money moved back into the del-

MONEY RATES April 26

occurred at 9 time of seasonally money market levels roughly weaker sil prices, plus general double the rate of inflation in weaker sil prices, plus general double the rate of inflation in uncertainty about Opec quotas the UK. But this is a common and the general prospects for trend around the world, the oil market. governed by U.S. rates, which

1.013 4.134

A less of 7½ cents in sterling's are also twice the rate of valoe in a week has completely changed the interest rate picture, and suggests why the Bank of England has been so reluctant to see a faster fall in London interest rates. Real

Frankfurt: Paris | Zurioh Amst'dam: Milan | Brussels | Oublis 6.03196 | 164-165 6,21879 | 143-1518 6,40 91₂.95₄ 916-916 -9,29125 15-19₁₄ 25, 97₈ 04, 97

RELABIAGURION			. 19.5	<u> </u>	1 21.9		· -		- !	
LONDON	MONE	Y RATE	s	Dī	acount	Houses	Depos	it and	Bill F	Rates
Apr. 22 1985	Starling Certificats of deposit		Local Authority deposits	Company Ocposits	Market Deposits	Treasury (Buy)	Treasury (Selir	Eligible Bank IBuy,	Eligible Bank (Sell)	Fins Trade (Buy)
days notice days notice days or deys notise ss month wo moeths hree months ix months ims months	12:e-125; 1254-12:e 1254-12:e 725g-1212 181g-12:11:2	5 134 	1934-18 15-137s 13-131g 1934 125g 1212 1814	11 194 	7-127e — 1934-127e 125e 127g 117e —	1975 12 11.4 -		19.5 12/8 12/8 19 11/8	18/3 12/5 11/6 11/6	12 3 194 194 196 12:3

	Local Auth. ssgotlablo bonds	Authority	Finanss House Deposits		9DR Lisked Deposits	ECU Lisked Deposits
One mpnth Two mpnths Three months Six months	164-127a 13-125a	_	13 ¹ 4 12re 12: ₃ 19r ₂	9.2·9.3 8.5·8.4 8.35·8.43 6.69·8.75	81285 81385 818 19 8185	816 0% 916 834 834 834 916 0.5
Nine months One year Two years Three years	1259-1914 121g-1213	11r. 11r.	1250 1914	9.19 9.25 9.4 9.6	e9±	974 10
Five years	: - ;	1174 114	<u> </u>	<u> </u>	<u> </u>	<u> </u>

March 6 to April 2 (inclusive): 13.618 per cent. Local evthorities and finance houses seven days' nonce, others eause days' fixed. Finance Houses Base Rate (published by the Finance Houses Association): 14 per cent from April 7, 1985. London and Scottish Cleaning Bask Rates for lending 122-124 per cent. Sank Osposit Rates for sums of seves days' nonce 6.65.7.25 per cent (net). Treasury Bills: Average tender rates of discount 11.9039 per cent. Certificates of Tex Daposit (Series 9): Ocposits £100,000 and over held under one month 13 per cent one-three months 122 per cent; three-sis months 122 per cent: six months 113 per cent nisé-12 manths 113 per cent. Under £100,000 11 per cent from April 22. Docosits field under Sories 5 113 per cent. The rate for build content sories sori

<u> </u>	<u> </u>
MONEY RATES	•
NEW YORK (4 pm)	
Prime rates Brokor loss rate Fed funds Fad funds et intervontion	10½ 8 7% 8%
Treasury Bills	•
One month Two month Tree month Str mosth One year	7.25 . 7.60 7.79 8.03 9.24
Treasury Bonds	: •:
Two year Three year Four year Five year Seven year	99 ²⁴ ;3 100°52 101°4 102 ¹⁴ ;2